## IAC MEETING AGENDA Thursday, April 9, 2020

Maryland State Department of Education Teleconference 11:00 a.m.

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#### Introduction

- Meeting called to order
- Roll Call

#### **Public Comment**

You may sign up for public comment by submitting a request for public comment at <u>http://iac.maryland.gov</u>.

	Presenter	Page
I. Consent Agenda	Bob Gorrell, Executive Director	
A. Approval of March 12, 2020 Minutes		1-5 *
B. Summary of Contract Awards		6 - 35 *
C. Revisions to Previously Approved IAC Contract Award		36*
Items		
II. Nonpublic Aging School Program – FY 2020 Project Approvals and Allocations REVISED	Fred Mason, School Facilities Branch Chief	37 - 45 *
	Jamie Bridges, Baltimore City Program Manager	46 - 129 *

## **INTERAGENCY COMMISSION ON SCHOOL CONSTRUCTION**



LARRY HOGAN GOVERNOR

KAREN B. SALMON, Ph.D. CHAIRPERSON

> ROBERT A. GORRELL EXECUTIVE DIRECTOR

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# Meeting Minutes MARCH 12, 2020

#### Call to Order:

Dr. Karen Salmon called the meeting of the Interagency Commission on School Construction to order at 9:02 a.m.

#### Members in Attendance:

Dr. Karen Salmon, State Superintendent of Schools, Chair Denise Avara, Appointee of the Governor Secretary Ellington Churchill, Department of General Services Linda Eberhart, Appointee of the Speaker of the House Brian Gibbons, Appointee of the Speaker of the House Gloria Lawlah, Appointee of the President of the Senate Secretary Robert S. McCord, Maryland Department of Planning

## Members Not in Attendance:

Edward Kasemeyer, Appointee of the President of the Senate Dick Lombardo, Appointee of the Governor

## Revisions to the Agenda:

Executive Director Robert Gorrell requested that Items II and III be moved to the end of the agenda. Secretary McCord asked that Item I. E. be pulled from the consent agenda and considered separately.

Public Comment: None

IAC Correspondence: None



#### I. Consent Agenda Items I. A. through I. D.

Upon a motion by Ms. Lawlah and a second by Ms. Avara, the members voted unanimously to approve the Consent Agenda Items A through D.

#### A. Approval of February 6, 2020 Minutes

To approve the minutes of the February 6, 2020 Interagency Commission on School Construction Meeting.

B. Approval of Contracts

To approve contract procurement as presented.

#### C. Approval of Closed Projects

To approve the final State project costs as presented and to remove the projects from the active project detailed financial report.

#### D. Approval of Project Allocation Reversions

To approve, subject to final audit, the reversion of the amounts identified to the appropriate statewide contingency accounts.

**E.** Approval to Transfer FY 2020 SSGP Funding to Maryland Center for School Safety Motion Carried Upon a motion from Ms. Lawlah and a second from Secretary Churchill, the IAC voted unanimously to approve the transfer of \$2,400,000 in FY 2020 School Safety Grant Program (SSGP) funding to the Maryland Center for School Safety.

#### IV. Property Transfer Approvals

Michael Bayer, Manager of Infrastructure and Development at the Maryland Department of Planning, presented two facility status change items to the IAC.

#### A. Lewiston Elementary School – Frederick County Site Approval

Upon a motion from Ms. Lawlah and a second from Secretary McCord, the IAC voted unanimously to approve the transfer by the Frederick County Board of Education (FCBOE) of 0.52 acres of land at the southwest corner the Lewistown Elementary School property, at 11119 Hessong Bridge Road, Thurmont, MD, 21788, to the Frederick County Government, as approved by the FCBOE on December 11, 2019, to enable Frederick County to establish a new wastewater treatment plant to serve the school and the surrounding community.

#### B. North East Middle School site – Cecil County Site Approval

Upon a motion from Mr. Kasemeyer and a second from Ms. Avara, the IAC voted unanimously to approve the acquisition by the Cecil County Board of Education (CCBOE) of 29.012 acres of land known as the Chesapeake Club middle school site, directly adjacent to North East High School, on property east of 300 Irishtown Road, North East, MD, 21901, to enable the construction of a school to replace the existing North East Middle School; adhering to the actions identified in the state clearinghouse review, state identifier MD20200107-0016.

#### V. Approval of Nonpublic Allocations

Fred Mason, School Facilities Branch Chief, presented two nonpublic allocation items to the IAC.



#### **Motion Carried**

**Motion Carried** 

#### **Motion Carried**

#### A. Degrange Nonpublic Aging Schools Program

The Nonpublic Aging Schools Program, jointly administered by the Maryland State Department of Education and the Interagency Commission on School Construction, provides grants of general obligation bond proceeds to nonpublic schools to renovate and improve school facilities. These grants fund projects in buildings at least 16 years of age that would have been eligible under the Aging Schools Program if they were public Schools, meeting basic requirements.

Upon a motion from Ms. Avara and a second from Ms. Lawlah, the IAC voted unanimously to approve FY 2020 Senator James E. "Ed" DeGrange Nonpublic Aging Schools Program project allocations as presented, totaling \$3,077,793.

\*Due to necessary corrections to the Nonpublic Aging Schools Program Allocations tables, this item will be amended at the next meeting of the IAC. Please contact Gloria Mikolacjczyk at (Gloria.mikolajczyk@maryland.gov) for more information.

#### B. Nonpublic School Safety Grants

The Nonpublic School Safety Improvement Program, jointly administered by the Maryland State Department of Education and the Interagency Commission on School Construction, provides grants of general obligation bond proceeds to nonpublic schools to renovate and improve school facilities. These grants fund projects in buildings at least 16 years of age that would have been eligible under the Aging Schools Program if they were public schools, meeting basic requirements.

Upon a motion from Ms. Lawlah and a second from Secretary McCord, the IAC voted unanimously to approve FY 2020 Nonpublic Schools Safety Improvement Program project allocations as presented, totaling \$3,653,772.00.

#### VI. Adoption of Final COMAR Revision 14.39.02.05-.06 and 14.39.07

Cassandra Viscarra, Program Support Administrator, introduced the IAC approved proposed COMAR revisions for publication at their meeting on November 14, 2019. Ms. Viscarra reported that IAC staff recommends the final adoption of proposed actions on regulation, published in the January 17, 2020 Maryland Register (Volume 47; Issue 2; Pages 125-126), and that the IAC received no public comment regarding the proposed change.

Upon a motion from Ms. Lawlah and a second from Secretary Churchill, the IAC voted unanimously to adopt the final COMAR Revisions as published in the January 17, 2020 Maryland Register (Volume 47; Issue 2; Pages 125-126).

## VII.Baltimore City Public Schools — Cancellation of FY 2020 Capital ImprovementsProgram (CIP) Vertical Package Unit (VPU) Project at Franklin Square PK-8 #095Motion Carried

Jamie Bridges, Baltimore City Project Manager for the IAC, spoke on a letter where Baltimore City Public Schools requested the cancellation of their FY 2020 CIP Franklin Square PK-8 #095 VPU project. The LEA has determined that replacing the entire HVAC system (except for boilers) and all windows and doors throughout the school is more cost efficient and the best use of State dollars.

#### **Motion Carried\***



## Motion Carried

**Motion Carried** 

Upon a motion by Ms. Lawlah with a second by Ms. Avara, the IAC voted unanimously to approve the cancellation of one VPU project in Baltimore City Public Schools; in accordance with Education Article §5-303(j)(3)(i), transfer the allocation of \$1,173,000 to the Statewide Reserved Appropriation Account for Baltimore City Public Schools.

#### VIII. Baltimore City E15M HVAC Project Status Report

#### Informational Only

Jamie Bridges, Baltimore City Project Manager, presented a status report on the Baltimore City E15M HVAC allocation.

## IX. State Fire Prevention Commission Adoption of 2018 NFPA 101 and 2018 NFPA 1 Informational Only

Fred Mason, School Facilities Branch Chief, presented a summary on a recent State Fire Prevention Commission code relevant to the IAC that was adopted by the State of Maryland. The code adopts National Fire Protection Association 101 Life Safety Code 2018 Edition (NFPA 101), with amendments, and National Fire Protection Association 1 Fire Code 2018 Edition (NFPA 1), with amendments. Extinguishment Requirements was adopted without amendments, making the practical effect that sprinkler systems would be required in relocatable classroom buildings with very few exceptions.

Based upon a recommendation from staff, IAC members agreed with a recommendation to survey LEAs regarding the potential fiscal and operational impacts of this change, with a report back to the IAC at a future IAC meeting.

#### II. Kent County FY2021 CIP Allocation Appeal

#### Informational Only

Dr. Karen Couch, Superintendent of Kent County Public Schools, presented an appeal to the FY 2021 CIP allocations for the Galena Elementary School Addition/Building System Replacement Project.

The IAC will make final allocations for the FY 2021 CIP at their meeting currently scheduled for May 14, 2020, consistent with Education Article §5-304(b)(5), Annotated Code of Maryland. IAC members agreed that the project scope and progress are critical and directed staff to identify whether or not funding may be available for the project prior to final adoption of the CIP at the May meeting.

#### III. Directors Report – Baltimore City Furley ES & Vanguard MS FY22 Funding Informational Only

Bob Gorrell, Executive Director of the IAC, presented a report to the IAC regarding a request for more information by Senator McCray of Baltimore City regarding why students from Furley Elementary School and Vanguard Middle School continued to be housed in the Thurgood Marshall High School facility. Fiscal year 2021 CIP requests for Furley Elementary school and Northeast Middle School projects were not recommended by IAC staff because the proposed projects would only fix part of the problem and would result in an incomplete solution. Director Gorrell elaborated on this, clarifying that there was not enough existing funding to fully fund complete solutions. Director Gorrell stated that this highlights the need for an additional needs-based funding solution in addition to the Capital Improvements Program. Potential solutions have been discussed by the Workgroup on the Assessment and Funding of School Facilities.



Dr. Lynnette Washington, Chief Operating Officer of Baltimore City Public Schools (BCPS), Cindy Smith, Director of Design and Construction of BCPS, and Nichole Stewart, Director of Planning of BCPS, shared additional information with the IAC and stood for questions.

#### Adjournment:

Following a motion made by Ms. Lawlah and a second made by Secretary McCord, the meeting of the Interagency Commission on School Construction adjourned at 10:18 a.m.



#### Item I. B. - SUMMARY OF CONTRACT AWARDS

Motion: To approve contract procurement as noted below.

The IAC staff has reviewed the contract procurement for the following State approved projects and recommends IAC approval.

		Total Contract	State Funds	Local Funds
<u>Baltir</u>	nore County			
1.	Western School of Technology PSC #03.008.20 HSFF Systemic Renovation - HVAC	\$3,195,000	\$1,378,000	\$1,817,000
	Daikin Applied Americas, Inc.	\$3,195,000		
2.	Eastern Technical High PSC #03.075.20 HSFF Systemic Renovation - HVAC	\$4,023,938	\$1,303,680	\$2,720,258
	Daikin Applied Americas, Inc.	\$4,023,938		
3.	Bedford Elementary PSC #03.089.20 HSFF Systemic Renovation - Vertical Packaged Units	\$1,463,000	\$625,520	\$837,480
	Towson Mechanical, Inc.	\$1,463,000		
4.	Dulaney High PSC #03.133.20 HSFF Systemic Responsible – Marticel Reglace Classroom Air	\$8,500,000	\$3,554,703	\$4,945,297
	Systemic Renovation - Vertical Package Classroom Air Conditioning Units J.F. Fisher, Inc.	\$8,500,000		
5.	Lansdowne High PSC #03.149.20 HSFF Systemic Renovation - Vertical Packaged Classroom Air Conditioning Units	\$6,005,000	\$3,019,520	\$2,985,480
	J.F. Fisher, Inc.	\$6,005,000		
Calve	rt County			
6.	Mt. Harmony Elementary PSC #04.007.21 SR Systemic Renovation - HVAC	\$1,662,023	\$821,500	\$840,523
	EMCOR Services Combustioneer	\$1,662,023		
Carol	ine County			
7.	Greensboro Elementary PSC #05.001.18/19/20 LPC Replacement - Contract #1	\$43,678,772	\$11,602,627	\$32,076,145
	1 - The Whiting-Turner Contracting Company, Inc.	\$43,678,772		

#### Item I. B. - SUMMARY OF CONTRACT AWARDS - Cont'd

		Total Contract	State Funds	Local Funds
Harfo	rd County			
8.	George D. Lisby Elementary PSC #12.052.13/13EEI/20 SR Systemic Renovation - HVAC	\$5,795,000	\$3,650,850	\$2,144,150
	Towson Mechanical, Inc.	\$5,795,000		
Baltin	nore City			
9.	#027 Commodore John Rodgers PK-8 PSC #30.017.19 BCHVAC Systemic Renovation - Chiller Replacement	\$1,074,000	\$1,000,000	\$74,000
	2 - J. F. Fischer, Inc.	\$1,074,000		
10.	#215 Highlandtown PK-8 PSC #30.072.19 BCHVAC Systemic Renovation - Chiller Replacement	\$832,200	\$750,000	\$82,200
	2 - Denver-Elek, Inc.	\$832,200		
11.	#450 Frederick Douglass High PSC #30.111.19 BCHVAC	\$1,426,500	\$1,000,000	\$426,500
	Systemic Renovation - Boiler Replacement 2 - Denver-Elek, Inc.	\$1,426,500		
12.	#130 Booker T. Washington Middle PSC #30.168.20 HSFF Systemic Renovation - Vertical Packaged Classroom Air	\$2,084,000	\$1,938,120	\$145,880
	Conditioning Units J.F. Fischer, Inc.	\$2,084,000		
13.	#410 Mergenthaler Vocational Technical High PSC #30.226.20 ASP Systemic Renovation - Asphalt Replacement	\$211,200	\$211,200	\$0
	P. Flanigan & Sons	\$211,200		
14.	#078 Harlem Park Elementary/Middle PSC #30.274.12/16/20 SR Systemic Renovation - Vertical Packaged Classroom Air	\$3,585,000	\$2,264,550	\$1,320,450
	Conditioning Units J.F. Fischer, Inc.	\$3,585,000		
Summ	nary Totals			
Total I	Projects: 14 Total Contracts: 14	\$83,535,633	\$33,120,270	\$50,415,363

LEA: Baltimore	<u>County</u>	<b>PSC No.</b> <u>0</u> 3	3.008.20 HSFF		
Project Name:	Western School of Technology	Bid Openir	ng: <u>03/03/20</u>		
Project Type:	Systemic Renovation				
Scope of Work: HVAC					
Basis for Award	of Contract: base bid utilizing bid	#MWE-804-17			
Basis of Funding: 56% of eligible base bid up to the amount of maximum allocation					
Local Funds:	<u>\$1,817,000</u>				
State Funds:	<u>\$1,378,000</u>				
<b>Total Contract:</b>	<u>\$3,195,000</u>				
State Contingen	cy for Change Orders: <u>\$0</u>				
Transfer Sta	te Funds:	Account No.	Amount		
	oject Amount:		<u>\$0</u>		
	ntingency Amount:		<u>\$0</u>		
	ontingency Amount: bject Amount:		<u>\$0</u>		
	-		<u>\$0</u>		
<u>Contract # Co</u>	ontractor	<u>T</u> (	otal Contract		
Da	ikin Applied Americas, Inc.	_	\$3,195,000		
		=	\$3,195,000		

Notes: (1) To install Rooftop Units with Dx cooling in at least 16 classrooms.
(2) Prevailing wage rates apply to this contract.
(3) Ineligible Industrial Hygienist Fees (\$10,000)

<b>Contract Name:</b>	Western School of Technology AC Installation
Contract #:	MWE-829-16 Western/MWE -804-17
Date:	March 3, 2020

	Bidders	
	Daikin Applied Americas, Inc.	Johnson Controls, Inc.
Base Bid	\$3,195,000	\$4,330,000
Total	\$3,195,000	\$4,330,000

LEA: Baltimo	re County	PSC No. <u>03.075.20 HSF</u>	<u>-F</u>			
Project Name:	Eastern Technical High	Bid Opening: 03/03/20				
Project Type:	Systemic Renovation					
Scope of Work	Scope of Work: HVAC					
Basis for Awa	rd of Contract: base bid utilizing bid	#MWE-804-17				
Basis of Funding: 56% of eligible base bid up to the amount of maximum allocation						
Local Funds: State Funds: Total Contract	\$2,720,258 \$1,303,680 : \$4,023,938					
State Continge	ency for Change Orders: <u>\$0</u>					
Decrease	tate Funds: Project Amount:	Account No. Amount	-			
Decrease	Contingency Amount: Contingency Amount: Project Amount:	<u>\$0</u> <u>\$0</u> <u>\$0</u>	<u>)</u>			
Decrease Increase P	Contingency Amount:	<u>\$0</u>	<u>)</u> )			
Decrease ( Increase P <u>Contract #</u>	Contingency Amount: Project Amount:	<u>\$0</u> \$0	<u>)</u> ) <b>t</b>			
Decrease ( Increase P <u>Contract #</u>	Contingency Amount: Project Amount: Contractor	\$0 \$0 <u>Total Contrac</u>	<u>)</u> ) t 3			

Notes: (1) To install Roof Top Units with Dx cooling in 11 classrooms. The cost to provide air conditioning in the gymnasium is at local expense.

(2) Prevailing wage rates apply to this contract.(3) Ineligible Hygienist Fees (\$10,000)

<b>Contract Name:</b>	Eastern Technical High School AC Installation
Contract #:	MWE-829-16 Western/MWE -804-17
Date:	March 3, 2020

	Bidders	
	Daikin Applied Americas, Inc.	Johnson Controls, Inc.
Base Bid	\$,4,023,938	\$4,959,000
Total	\$4,023,938	\$4,959,000

LEA: Baltimore	e County	PSC N	o. <u>03.089.20 HSFF</u>
Project Name:	Bedford Elementary	Bid Op	ening: <u>02/20/20</u>
Project Type:	Systemic Renovation		
Scope of Work:	Vertical Packaged Units		
Basis for Award	l of Contract: base bid plus alts 1	<u>-2</u>	
Basis of Fundin	g: 56% of eligible base bid plus a	<u>alts 1-2</u>	
Local Funds: State Funds: Total Contract:	<u>\$837,480</u> <u>\$625,520</u> <u>\$1,463,000</u>		
State Continger	ncy for Change Orders: <u>\$0</u>		
Transfer Sta	ate Funds:	Account No.	Amount
	roject Amount:	03.089.2020	<u>\$963,200</u>
	ontingency Amount: ontingency Amount:	40.000.2020	<u>\$963,200</u>
	oject Amount:		<u>\$0</u> <u>\$0</u>
Contract # Co	ontractor		Total Contract
Тс	owson Mechanical, Inc.		\$1,463,000
			\$1,463,000

Notes: (1) To install Vertical Packaged Air Conditioning Units in 19 classrooms. The cost of the (2) Prevailing wage rates apply to this contract.
(3) A/C Multipurpose Room Ineligible (\$346,000)

<b>Contract Name:</b>	Bedford Elementary School Installation of Air Conditioning
Contract #:	JBO-713-20

	Bidders	
	Towson Mechanical, Inc.	Denver Elek, Inc.
Base Bid	\$919,000	\$1,014,000
Alternate No. 1: Air condition the multi-purpose room	\$346,000	\$382,000
Alternate No. 2: Air condition the cafeteria	\$198,000	\$216,800
Totals	\$1,463,000	\$1,612,800

LEA: Baltimore	e County	PSC No. 03.133.20 HSFF
Project Name:	<u>Dulaney High</u>	Bid Opening: 02/27/2020
Project Type:	Systemic Renovation	
Scope of Work:	Vertical Package Classroom Air	Conditioning Units
Basis for Award	of Contract: base bid plus alts 1	<u>-6</u>
Basis of Funding	g: 56% of eligible base bid up to	the maximum amount of allocation
Local Funds: State Funds: Total Contract:	<u>\$4,945,297</u> <u>\$3,554,703</u> <u>\$8,500,000</u>	
State Contingen	cy for Change Orders: <u>\$0</u>	
Increase Co Decrease Co	ite Funds: oject Amount: ntingency Amount: ontingency Amount: oject Amount:	Account No.         Amount           \$0         \$0           \$0         \$0           \$0         \$0           \$0         \$0           \$0         \$0
Contract # Co	ontractor	Total Contract
J.F	F. Fisher, Inc.	\$8,500,000
		\$8,500,000

Notes: (1) To install Vertical Package Air Conditioning Units in 50 classrooms. The cost to install the VPUs in the gymnasium will be at local expense.

(2) Prevailing wage rates apply to this contract.(3) Ineligible A/C Gym (\$409,000) and Gym Ductwork (\$98,000).

	Bidders	
	J.F. Fischer, Inc.	Denver- Elek, Inc.
Base Bid	\$6,605,000	\$6,390,500
Alternate No. 1:		
Provide air conditioning in the cafeteria	\$325,000	\$362,500
Alternate No. 2:		
Provide air conditioning in the auditorium	\$719,000	\$981,500
Alternate No. 3:		
Provide air conditioning in the gymnasium	\$409,000	\$449,500
Alternate No. 4:		
Provide air conditioning in the wrestling room	\$174,000	\$168,100
Alternate No. 5:		
Provide air conditioning in the weight room	\$170,000	\$165,100
Alternate No. 6:		
Provide double- wall ductwork in gymnasium	\$98,000	\$115,800
Total	\$8,500,000	\$8,633,000

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Notes: (1) To install Vertical Package Air Conditioning Units in 70 classrooms. The cost to install the VPUs in the gymnasium will be at local expense.

(2) Prevailing wage rates apply to this contract.(3) Ineligible A/C Gym (\$559,000) and Gym Ductwork (\$54,000).

	Bidders
	J.F. Fischer, Inc.
Base Bid	\$3,998,000
Alternate No. 1:	
Provide air conditioning in the cafeteria	\$396,000
Alternate No. 2:	
Provide air conditioning in the auditorium	\$608,000
Alternate No. 3:	
Provide air conditioning in the gymnasium	\$559,000
Alternate No. 4:	
Provide air conditioning in the activity rooms	\$282,000
Alternate No. 5:	
Provide air conditioning in the weight room	\$97,000
Alternate No. 6:	
Provide double- wall ductwork in gymnasium	\$54,000
Alternate No. 7:	
Provide double- wall ductwork in activity rooms	\$11,000
Total	\$6,005,000

LEA: <u>Calvert (</u>	<u>Sounty</u>	<b>PSC No.</b> <u>04.007.21 SR</u>	
Project Name:	Mt. Harmony Elementary	Bid Opening: 02/13/20	
Project Type:	Systemic Renovation		
Scope of Work:	HVAC		
Basis for Award	d of Contract: base bid plus alts. 1	-2	
Basis of Fundin	ig: <u>53% of eligible base bid plus a</u> <u>allocation</u>	alts. 1-2 up to the amount of maximun	<u>n</u>
Local Funds:	<u>\$840,523</u>		
State Funds:	<u>\$821,500</u>		
<b>Total Contract:</b>	<u>\$1,662,023</u>		
State Continger	ncy for Change Orders: <u>\$0</u>		
Transfer Sta		Account No. Amount	
	roject Amount:	<u>\$0</u>	
	ontingency Amount:	<u>\$0</u>	
	ontingency Amount:	<u>\$0</u>	
Increase Pr	oject Amount:	<u>\$0</u>	
Contract # C	ontractor	Total Contract	
E	MCOR Services Combustioneer	\$1,662,023	
		\$1,662,023	
			_

Notes: (1) Replacement of all existing pneumatic controls with new digital controls. (2) Prevailing wage rates apply to this contract.

#### Calvert County Public Schools Mount Harmony Elementary School HVAC Systemic Renovation (Rebid) Bid Tabulation

Description	EMCOR Services	American Combustion	W.L. Gary Company
	Combustioneer	Industries	* 0
Base Bid	\$1,499,389	\$1,867,000	\$1,767,000
Alternate #1: Chilled and Condenser Water Pump	\$75,618	\$175,740	\$149,000
Replacement	-		
Alternate #2: Chilled/Heating Water Pump Replacement	\$87,016	\$128,400	\$99,000
Alternate #3: Remove and Replace Existing Boilers	\$253,818	\$357,400	\$354,000
Total (Base Bid, Alternate #1, and Alternate #2)	\$1,662,023	\$2,171,140	\$2,015,000

LEA: Caroline	County	<b>PSC No.</b> <u>05.001.18/19/20 LPC</u>	<u>2</u>
Project Name:	Greensboro Elementary	Bid Opening: 09/17/2019	
Project Type:	<u>Replacement</u>		
Scope of Work:	Contract #1		
Basis for Awar	d of Contract: GMP plus alts. 1,3,7,8,1	<u>0-12</u>	
Basis of Fundir	<b>19:</b> 81% of eligible GMP up to the amo	ount of maximum allocation	
Local Funds:	<u>\$32,076,145</u>		
State Funds:	<u>\$11,602,627</u>		
<b>Total Contract:</b>	<u>\$43,678,772</u>		
State Continge	ncy for Change Orders: <u>\$0</u>		
Transfer St	ate Funds: Ac	count No. Amount	
Decrease P	roject Amount:	<u>\$0</u>	
	ontingency Amount:	<u>\$0</u>	
	ontingency Amount:	<u>\$0</u>	
Increase Pr	oject Amount:	<u>\$0</u>	
<u>Contract #</u> C	ontractor	<b>Total Contract</b>	
1 T	he Whiting-Turner Contracting Compan	y, Inc. \$43,678,772	
		\$43,678,772	

**Notes:** (1) Replacement school on the same site with 93,084 sf, including cooperative use space, as well as demolition of 72,970 sf, for 801 students.

(2) Prevailing wage rates apply to this contract.

 (3) Ineligible Contingency (\$875,700) Allowances (\$1,371,533) Preconstruction CMR Fee (\$70,000) and Estimated Ineligible Items (\$615,389)

(4) Project eligible for balance of funding in a future fiscal year.

#### Caroline County Public Schools CMR Fee and Pricing Proposal Form Greensboro Elementary Replacement School

A. Preconstruction Phase Service F	Fee	\$70,000
B. Construction Phase Service Fe	e	\$1,089,760 (2.8% of 38,920,000)
C. General Conditions Price:		
General Conditions	\$1,930,300 (26 mo	nth overall schedule)
Liability Insurance	<u>\$291,900 (0.75%</u> of	f \$38,920,000)
Fee	Included Above	
Contingency	<u></u> \$875,700 (2.25% o	f \$38,920,000)
Total General Conditions		\$3,487,100 (Includes P&P Below)
Total		\$4,646,860

<sup>\*</sup> Our Fees and General Conditions Pricing to reflect the proposed schedule of (26) months for overall completion, which shows (18) months for building completion.

\*\* Payment and Performance Bonds \$389,200 (1% of \$38,920,000

\*\*\* Per Diem Rates for Staff associated with this project, is as follows:

Paul Curren - Project Manager:	\$840.00
Katie Kroening - Project Manager:	\$640.00
Matt Spero - Superintendent:	\$840.00
Superintendent 1:	\$696.00
Jackie Black EH&S Manager:	\$696.00
Fee:	\$103.94 (2.8%)
P&P Bonds	\$38.15 (1%)
Insurance	\$28.91 (.75%)
Total:	\$3,883.00 / Day

Preston Elementary School Renovation RFP

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Construction Management @ Risk Part 2 - RFP

LEA: Harford	County	PSC No	. <u>12.052.13/13EEI/20 SR</u>
Project Name:	George D. Lisby Elementary	Bid Ope	ening: <u>02/19/20</u>
Project Type:	Systemic Renovation		
Scope of Work	: <u>HVAC</u>		
Basis for Awar	d of Contract: base bid plus alts 1-	<u>6</u>	
Basis of Fundi	ng: 63% of eligible base bid		
Local Funds:	<u>\$2,144,150</u>		
State Funds:	<u>\$3,650,850</u>		
Total Contract:	<u>\$5,795,000</u>		
State Continge	ncy for Change Orders: <u>\$0</u>		
Transfer St	tate Funds:	Account No.	Amount
	Project Amount:	<u>12.052.2020</u>	<u>\$759,150</u>
	ontingency Amount:	40.000.2020	<u>\$759,150</u>
	Contingency Amount:		<u>\$0</u>
Increase P	roject Amount:		<u>\$0</u>
<u>Contract #</u>	Contractor		Total Contract
Т	owson Mechanical, Inc.		\$5,795,000
			\$5,795,000

Notes: (1) Replacement of the entire 1998 HVAC system and 1968 exterior windows and doors. A back-up generator will be added to address life safety requirements.
(2) Prevailing wage rates apply to this contract.

#### **BOARD OF EDUCATION OF HARFORD COUNTY**

#### DECISION ON AWARD OF CONTRACT GEORGE D. LISBY ELEMENTARY SCHOOL HVAC SYSTEMIC RENOVATION

#### BID TAB SHEET PROPOSALS RECEIVED ON FEBRUARY 19, 2020

BIDDERS	Towson Mechanical, Inc.	Temp Air, Inc.	Denver-Elek, Inc.	James W. Ancel, Inc.	TMG Construction Corporation.	E. Pikounis Construction Co., Inc.
Bid Bond	✓	~	✓	✓	$\checkmark$	~
Aff of Qual to Bid	✓	~	✓	✓	$\checkmark$	~
MBE - SOP	✓	~	✓	✓	$\checkmark$	~
MBE - UA	✓	~	✓	*	*	~
Addendum #1	✓	~	✓	✓	$\checkmark$	~
Addendum #2	✓	~	✓	✓	$\checkmark$	~
BASE BID	\$5,715,000	\$5,706,700	\$6,369,000	\$6,891,000	\$7,530,960	\$7,678,000
Add Alternate #1	\$12,000	\$15,800	\$19,500	\$25,000	\$15,940.37	\$36,500
Add Alternate #2	\$5,000	\$3,600	\$6,000	\$10,000	\$2,637.61	\$6,000
Add Alternate #3	\$5,000	\$6,600	\$15,000	\$10,000	\$1,680.05	\$14,600
Add Alternate #4	\$30,000	\$33,000	\$2,900	\$35,000	\$33,913.99	\$22,000
Add Alternate #5	\$3,000	\$6,500	\$7,400	\$5,000	\$6,846.33	\$6,800
Add Alternate #6	\$25,000	\$29,000	\$32,000	\$25,000	\$30,447.25	\$11,500
TOTAL	\$5,795,000	\$5,801,200	\$6,451,800	\$7,001,000	\$7,622,426	\$7,775,400

\*Document missing from bid submission, bid determined to be non-responsive.

LEA: Baltimore	<u>ə City</u>	PSC No. <u>30.017.19 BCHVAC</u>
Project Name:	#027 Commodore John Rodgers PK	-8 Bid Opening: 01/16/20
Project Type:	Systemic Renovation	
Scope of Work:	Chiller Replacement	
Basis for Award	l of Contract: base bid	
Basis of Fundin	g: 100% of eligible base bid up to the	amount of maximum allocation
Local Funds:	<u>\$74,000</u>	
State Funds:	<u>\$1,000,000</u>	
<b>Total Contract:</b>	<u>\$1,074,000</u>	
State Continger	ncy for Change Orders: <u>\$0</u>	
State Continger Transfer Sta		count No. Amount
Transfer Sta Decrease P	ate Funds: Ac roject Amount:	count No. Amount
Transfer Sta Decrease P Increase Co	ate Funds: Ac roject Amount: ontingency Amount:	<u>\$0</u> <u>\$0</u>
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Transfer Sta Decrease P Increase Co Decrease C Increase Pr <u>Contract #</u>	ate Funds: Ac roject Amount: ontingency Amount: ontingency Amount: oject Amount:	\$0 \$0 \$0 \$0 \$0
Transfer Sta Decrease P Increase Co Decrease C Increase Pr <u>Contract #</u>	ate Funds: Ac roject Amount: ontingency Amount: oject Amount: oject Amount:	\$0 \$0 \$0 \$0 \$0 <b>Total Contract</b>

Notes: (1) Replacement for chiller, cooling tower, air handlers, water heater, and pneumatic compressor.

(2) Prevailing wage rates apply to this contract.(3) IAC Approval contingent upon BOE Approval (3/31/20).

CHILLOR

#### **BALTIMORE CITY PUBLIC SCHOOLS** IFB-20033 HVAC SYSTEM RENOVATION AT COMMODORE JOHN ROGERS PRE K-8 SCHOOL #27 BID DUE DATE: THURSDAY, JANUARY 16, 2020, 12:30 P.M. LOCAL TIME

	Responding Vendor	Grand Total
1	Denver-Elek J.F. Fischer	\$1,336,300
2	J.F. Fischer	\$1,336,300
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Bids Opened By: SNAR FORDMAN Date 1/16/20/20 Bids Recorded By: Patricia Huff Date 1/16/2020

LEA: Baltimor	e City	PSC No. <u>30.072.19 BCHVAC</u>		
Project Name:	#215 Highlandtown PK-8	Bid Opening: 01/16/2020		
Project Type:	Systemic Renovation			
Scope of Work:	Chiller Replacement			
Basis for Award	d of Contract: base bid			
Basis of Fundir	g: <u>100% of eligible base bid up to</u>	the maximum amount of allocation		
Local Funds:       \$82,200         State Funds:       \$750,000         Total Contract:       \$832,200				
State Continger	ncy for Change Orders: $\underline{\$0}$			
Transfer St	ate Funds:	Account No. Amount		
	roject Amount:	<u>\$0</u>		
Increase Co	ontingency Amount:	<u>\$0</u>		
Increase Co Decrease C	ontingency Amount: ontingency Amount:	<u>\$0</u> \$0		
Increase Co Decrease C Increase Pr	ontingency Amount: ontingency Amount: oject Amount:	\$0 \$0 \$0		
Increase Co Decrease C Increase Pr	ontingency Amount: ontingency Amount:	<u>\$0</u> \$0		
Increase Co Decrease C Increase Pr <u>Contract #</u> C	ontingency Amount: ontingency Amount: oject Amount:	\$0 \$0 \$0		
Increase Co Decrease C Increase Pr <u>Contract #</u> C	ontingency Amount: ontingency Amount: oject Amount: <u>ontractor</u>	\$0 \$0 \$0 <u>Total Contract</u>		

(2) Prevailing wage rates apply to this contract.(3) IAC Approval contingent upon BOE Approval (3/31/20).

#### **BALTIMORE CITY PUBLIC SCHOOLS** IFB-20032 **CENTRAL CHILLER REPLACEMENT AT HIGHLANDTOWN ELEMENTARY/MIDDLE SCHOOL #215** BID DUE DATE: THURSDAY, JANUARY 16, 2020, 12:00 P.M. LOCAL TIME

	Responding Vendor	Grand Total
1	Denver-Elek MEE Sales J.F. Fischer	\$ 832 200
2	MEE Sales	\$ 832,200 \$ 955,460 \$ 862,000
3	J.F. Fischer	\$ 862,000
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Bids Opened By: STUAR FOUMAN Date 1/16/20/20 Bids Recorded By: Patticin Staff Date 1/16/2020

LEA: Baltimore	e City	PSC No.	<u>30.111.19 BCHVAC</u>				
Project Name:	#450 Frederick Douglass High	Bid Open	ing: <u>01/30/2020</u>				
Project Type:	Systemic Renovation						
Scope of Work:	Scope of Work: Boiler Replacement						
Basis for Award	l of Contract: base bid						
Basis of Fundin	g: 100% of eligible base bid up to	the maximum amour	nt of allocation				
Local Funds:       \$426,500         State Funds:       \$1,000,000         Total Contract:       \$1,426,500							
State Continger	ncy for Change Orders: <u>\$0</u>						
Transfer Sta	ate Funds:	Account No.	Amount				
	roject Amount:		<u>\$0</u>				
	ontingency Amount:		<u>\$0</u>				
	ontingency Amount:		<u>\$0</u>				
Increase Pro	oject Amount:		<u>\$0</u>				
Contract # Co	ontractor	:	Total Contract				
2 De	enver-Elek, Inc.		\$1,426,500				
			\$1,426,500				
Notes: (1) Repla	cement of boilers.						

Notes: (1) Replacement of boilers.

(2) Prevailing wage rates apply to this contract.(3) IAC Approval contingent upon BOE Approval (3/31/2020).

## **BALTIMORE CITY PUBLIC SCHOOLS** IFB-20031 **BOILER REPLACEMENT AT FREDERICK DOUGLAS HIGH SCHOOL #450** BID DUE DATE: THURSDAY, JANUARY 30, 2020, 12:30 P.M. LOCAL TIME

	Responding Vendor	Grand Total
1	Denver-Elek	\$ 1. 426 500
2	Denver-Elek J.F. Fischer	\$ 1 482,000 -
3	JCM Control Systems	# 2,150,642
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Bids Opened By: Strank FEDMA Date 1/30/2000 Bids Recorded By: Patrici Staff Date 1/30/2000

LEA: Baltimore	<u>e City</u>	PSC No	<b>b.</b> <u>30.168.20 HSFF</u>
Project Name:	#130 Booker T. Washington Mide	dle Bid Op	ening: <u>02/13/20</u>
Project Type:	Systemic Renovation		
Scope of Work:	<u>.</u>		
Basis for Award	of Contract: base bid		
Basis of Funding	g: <u>93% of eligible base bid</u>		
Local Funds: State Funds:	<u>\$145,880</u> \$1,938,120		
Total Contract:	<u>\$2,084,000</u>		
State Contingen	cy for Change Orders: <u>\$0</u>		
Transfer Sta	te Funds:	Account No.	Amount
Increase Co Decrease Co	oject Amount: ntingency Amount: ontingency Amount: oject Amount:	<u>30.168.2020</u> <u>40.000.2020</u>	<u>\$386,880</u> <u>\$386,880</u> <u>\$0</u> <u>\$0</u>
Contract # Co	ontractor		Total Contract
J.F	F. Fischer, Inc.		\$2,084,000
			\$2,084,000

Notes: (1) Install vertical packaged HVAC units in all classrooms in the school (approx. 50 classrooms). This includes all of the associated utility service upgrades, electrical requirements to serve the units, and window or louver modifications. (2) Prevailing wage rates apply to this contract.

(3) IAC Approval contingent upon BOE Approval (3/31/20).

#### **BALTIMORE CITY PUBLIC SCHOOLS** IFB-20040 HVAC SYSTEM RENOVATION AT BOOKER T WASHINGTON MIDDLE SCHOOL #130 BID DUE DATE: THURSDAY, FEBRUARY 13, 2020, 12:00 P.M. LOCAL TIME

	Responding Vendor	Grand Total
1	Denver Elek J.F.Fisher Chilmar	\$ 2,275,000,-
2	J.F.Fisher	\$ 2,275,000 \$ 2,084,000 \$ 2,319.396
3	Chilmar	\$ 2,319,396,-
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Bids Opened By: SWARK FORDMAN Date 2/13/2020 Bids Recorded By: Patricia Loff Date 2/13/2020

LEA: Baltimore	<u>e City</u>	F	PSC No. <u>30.226.20 ASP</u>		
Project Name:	#410 Mergenthaler Vocation High	al Technical E	Bid Opening: <u>02/25/20</u>		
Project Type:	Project Type: Systemic Renovation				
Scope of Work:	Asphalt Replacement				
Basis for Award	l of Contract: proposal dated	02/25/20 utilizing	BCPSS Contract #18-006		
Basis of Fundin	g: <u>ASP</u>				
Local Funds: State Funds: Total Contract:	State Funds: <u>\$211,200</u>				
State Contingen	ncy for Change Orders: <u>\$(</u>	<u>)</u>			
Transfer Sta	ate Funds:	Account N	Io. Amount		
	roject Amount:	<u>30.226.20</u>	<u>20</u> <u>\$43</u>		
	entingency Amount:	40.000.20			
	ontingency Amount: oject Amount:		<u>\$0</u>		
	-		<u>\$0</u>		
<u>Contract #</u> Co	ontractor		Total Contract		
Ρ.	Flanigan & Sons		\$211,200		
			\$211,200		
Notes: (1) Replac	ce concrete sidewalks and rer	pave parking lots			

Notes: (1) Replace concrete sidewalks and repave parking lots.
 (2) Eligible for funding available within FY 2020 ASP allocation for LEA at time of reimbursement request.

## Baltimore City Public Schools Facility Operations Department Proposals Received

	Contract: MERVO Asphalt & Concrete Work					
	Proposals Received					
No.	Company Name	Addendum(s)	Proposal Forms	Insurance	MBE & WBE Forms	Total Lump Sum Price
1	АТС					\$211,242.50
2	Flanigan					\$211,200.00
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10			IAC ME	ETING 04/09/2	020	

LEA: Baltimore	e City	<b>PSC No.</b> <u>30.274.12/16/20 SR</u>				
Project Name:	#078 Harlem Park Elementary/M	liddle Bid Opening: 02/06/20				
Project Type: Systemic Renovation						
Scope of Work:	Vertical Packaged Classroom Ai	r Conditioning Units				
Basis for Award	of Contract: base bid					
Basis of Fundin	g: <u>93% of eligible base bid up to</u>	the amount of maximum allocation				
Local Funds: State Funds: Total Contract:	State Funds: \$2,264,550					
State Contingen	cy for Change Orders: <u>\$0</u>					
Increase Co Decrease Co	nte Funds: roject Amount: ntingency Amount: ontingency Amount: oject Amount:	Account No. Amount \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0				
Contract # Co	ontractor	Total Contract				
J.F. Fischer, Inc.		\$3,585,000				
		\$3,585,000				

**Notes:** (1) Installation of vertical packaged AC units to provide cooling, ventilation, and supplemental heating in all classrooms (approximately 56), including associated utility service upgrades, electrical requirements and window or louver modifications.

(2) Prevailing wage rates apply to this contract.

(3) Low Bidder (C&N Associates) deemed nonresponsive due to not meeting Baltimore City's qualification regulations and requested to withdraw their bid due to an incomplete submission.

(4) IAC approval contingent on BOE Approval (3/31/20).

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#### **BALTIMORE CITY PUBLIC SCHOOLS** IFB-20036 **HVAC SYSTEM MODIFICATION AT HARLEM PARK BUILDING #78**

BID DUE DATE: THURSDAY, FEBRUARY 6, 2020, 12:00 P.M. LOCAL TIME

	Responding Vendor	Grand Total	
1	Denver-Elek	\$ 4,470,000	
2	J.F. Fischer	# 3,585,000	Α.
3	J.F. Fischer CiN Associates	\$ 2, 772, 659	
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Bids Opened By: \_ Bids Recorded By:

Patricin Shaff Date 2/6/2020 Date 2/6/2020

#### Motion:

To approve the revisions to previously approved contract award item for Frederick County -Middletown Middle PSC #10.010.19 SSGP Security Vestibule to accurately reflect the State and local participation and to approve the revision to a previously approved FY 2020 Capital Improvement Program (CIP) project cancellation.

#### **Background Information:**

The contract for the following project was presented for approval at the March 12, 2020 IAC Meeting. However, the State and local participation amounts were stated incorrectly.

March 12, 2020 – Item 1.B.7.– SUMMARY OF CONTRACT AWARDS Frederick County - Middletown Middle PSC #10.010.19 SSGP Security Vestibule Change State Funding from \$79,040 to \$83,200 Change Local Funding from \$53,660 to \$49,500

The agenda item for the following project was presented for approval at the March 12, 2020 IAC Meeting. However, the cancellation amount was stated incorrectly.

March 12, 2020 – Item VII. – Cancellation of FY 2020 Capital Improvement Program (CIP) Vertical Package Unit (VPU) Project at Franklin Square PK-8 #095 Baltimore City – Franklin Square PK-8 #095 PSC #30.243.13/15/20 SR Vertical Package Unit (VPU) Change Amount from \$1,173,000 to \$1,172,730

#### Motion:

To approve FY 2020 Senator James E. "Ed" DeGrange Nonpublic Aging Schools Program REVISED project allocations as presented, totaling *\$3,115,958*.

#### **Background Information:**

\*Due to necessary corrections to the Nonpublic Aging Schools Program Allocations tables, this item was amended from the previous meeting of the IAC. Please contact Gloria Mikolacjczyk at (Gloria.mikolajczyk@maryland.gov) for more information.

The FY 2020 Capital Budget contained \$4,000,000 for the Nonpublic Aging Schools Program. Specific funds were allocated to *seven* schools totaling \$1,042,000. These allocations were approved by the IAC on July 9, 2019. The Nonpublic Aging Schools Program, jointly administered by the Maryland State Department of Education and the Interagency Commission on School Construction, provides grants of general obligation bond proceeds to nonpublic schools to renovate and improve school facilities. These grants fund projects in buildings at least 16 years of age that would have been eligible under the Aging Schools Program if they were public Schools. Nonpublic schools participating in MSDE's Aid to Nonpublic Schools Textbook Loan Program are eligible for the grants. *Added to the FY 2020 list of eligible schools were nonpublic schools serving students with disabilities through the Nonpublic Placement Program*.

A nonpublic school meeting basic requirements may receive a minimum grant of \$5,000. The amount of the actual grant is based on additional criteria:

- At least 20% of the students eligible for free and reduced price meal programs
- Tuition is less than the Statewide average per pupil expenditure for public schools
- Facility has an average age of 50 years of more

The maximum funding level for meeting one additional criterion is \$25,000; for two additional criteria \$75,000; and for three additional criteria \$100,000.

FY 2020

- The value of eligible applications at each funding level did exceed the total FY 2020 allocation of \$4 million.
- The maximum grant allocations were prorated so that all eligible nonpublic schools received funding. The prorated levels were \$6,357, for schools meeting one additional criteria, \$19,071, for schools meeting two additional criteria, and \$25,428 for schools meeting three additional criteria *or in the Nonpublic Placement Program.*
- FY 2020 funded projects in 184 schools in 20 local school systems total \$*3,115,958*.
- The *seven* Specific School projects total \$1,042,000.
- This grand total is made up of \$4 million in 2020 MCCBL funds and \$118,242 in unexpended funds from FY 17, FY 18 and FY 19 Nonpublic Aging School grant programs.
- Unexpended FY 2020 funds will be included when determining the FY 2021 allocations.

County	School Name	Project Types	Total Allocation (\$)
Allegany	Bishop Walsh School	Doors	19,071.00
	Calvary Christian Academy	Doors, Telecommunications, Windows, Electrical System	6,357.00
Anne Arundel	Archbishop Spalding High School	Mechanical Systems	19,071.00
	Elvaton Christian Academy	Doors, Interior Renovations, Plumbing System, Telecommunications, Other	19,071.00
	Monsignor Slade Catholic School	Doors, Other	19,071.00
	Montessori International Children's House	Roofing, Windows, Other	6,357.00
	School of the Incarnation	Other	6,357.00
	St. Jane Frances School	Other	19,071.00
	St. John the Evangelist School	Doors, Roofing	6,357.00
	St. Margaret's Day School	Telecommunications, Other	6,357.00
	St. Martin's Lutheran Church School	Other	19,071.00
	St. Martin's-in-the-Field Episcopal School	Structural, Other	6,357.00
	St. Mary's Elementary School	Site Development, Other	19,071.00
	St. Paul's Lutheran School	Other	6,357.00
	St. Philip Neri School	Interior Renovations, Structural, Telecommunications, Electrical System	19,071.00
Baltimore	Al-Rahmah School	Mechanical Systems	18,000.00
	Arrow Center for Education, The	Mechanical Systems, Electrical System	25,428.00
	Bais Hamedrash and Mesivta of Baltimore	Interior Renovations	19,071.00
	Bais Yaakov School for Girls	Mechanical Systems	19,071.00
	Baltimore Actors' Theatre Conservatory, The	Roofing, Electrical System	25,428.00*
	Calvert Hall College High School	Mechanical Systems	6,357.00
	Cambridge School	Mechanical Systems, Electrical System	19,071.00
	Concordia Preparatory School	Mechanical Systems	19,071.00
	Emmanuel Lutheran School	Interior Renovations	19,071.00*
	Forbush School at Glyndon and Hannah More Center, The	Electrical System	25,428.00
	Havenwood Preschool Center	Structural, Other	19,071.00

\* Denotes same-day revisions made to the agenda

County	School Name	Project Types	Total Allocation (\$)
	Immaculate Conception School	Mechanical Systems	19,071.00
	Immaculate Heart of Mary School	Telecommunications, Other	19,071.00
	Israel Henry Beren High School	Interior Renovations	19,071.00
	Krieger Schechter Day School of Chizuk Amuno Congregation	Mechanical Systems	6,357.00
	Mount de Sales Academy	Structural	19,071.00
	Our Lady of Hope/St. Luke School	Structural	19,071.00
	Our Lady of Mount Carmel School	Doors, Plumbing System	25,428.00
	Our Lady of Victory School	Doors, Mechanical Systems, Roofing, Site Development, Telecommunications, Windows, Electrical System	25,428.00
	Pilgrim Christian Day School	Doors, Mechanical Systems, Plumbing System, Telecommunications, Windows, Electrical System	25,428.00
	Sacred Heart School	Telecommunications, Other	6,357.00
	Sisters Academy of Baltimore	Site Development	25,428.00
	St. Agnes School	Interior Renovations	19,071.00
	St. John the Evangelist School	Doors, Roofing, Windows	19,071.00
	St. Joseph School - Fullerton	Structural	19,071.00
	St. Joseph's School - Cockeysville	Other	6,357.00
	St. Michael - St. Clement School	Plumbing System, Electrical System, Other	19,071.00
	St. Paul Lutheran School	Mechanical Systems, Telecommunications, Windows	6,357.00
	St. Peter's Elementary School	Plumbing System, Structural	6,357.00
	St. Pius X School	Electrical System, Other	6,357.00
	St. Stephen School	Elevator	19,071.00
	St. Ursula School	Mechanical Systems	19,071.00
	Talmudical Academy of Baltimore, Inc.	Doors, Interior Renovations, Mechanical Systems, Roofing	19,071.00
	Villa Maria School at Dulaney Valley	Interior Renovations, Other	25,428.00
	Yeshivas Toras Simcha	Interior Renovations, Mechanical Systems, Roofing, Site Development	25,428.00
Baltimore City	Archbishop Borders Elementary School	Interior Renovations, Structural, Other	25,428.00

County	School Name	Project Types	Total Allocation (\$)
	Archbishop Curley High School	Mechanical Systems, Roofing, Structural	19,071.00
	Arts & Ideas Sudbury School	Mechanical Systems	19,071.00
	Bnos Yisroel of Baltimore	Doors, Roofing, Site Development, Structural, Telecommunications, Windows, Electrical System	25,428.00
	Cardinal Shehan School	Interior Renovations, Plumbing System, Structural	25,428.00
	Cathedral Christian Academy	Windows, Electrical System, Other	25,428.00
	Catholic High School of Baltimore, The	Site Development, Telecommunications, Electrical System	19,071.00
	Community School, The	Interior Renovations, Other	25,428.00
	First English Lutheran Preschool & Kindergarten	Interior Renovations	17,462.00
	Gateway School	Interior Renovations	25,428.00
	Govans Presbyterian Preschool	Other	6,000.00
	Greater Grace Christian Academy	Elevator, Site Development, Windows, Other	25,428.00
	GreenMount School, The	Doors, Mechanical Systems, Roofing, Structural, Electrical System	6,357.00
	Institute of Notre Dame	Interior Renovations, Plumbing System	25,428.00*
	JEWELS School	Roofing	19,071.00
	Kennedy Krieger School: Fairmount Campus	Interior Renovations	25,428.00
	Kennedy Krieger School: Greenspring Campus	Roofing	25,428.00
	Mercy High School	Doors, Roofing, Telecommunications, Windows, Electrical System, Other	19,071.00
	Mount St. Joseph High School	Other	19,071.00
	Ner Tamid Montessori	Doors, Mechanical Systems, Site Development, Telecommunications, Windows	19,071.00
	Saint Frances Academy	Interior Renovations	25,428.00
	St. Casimir Catholic School	Other	19,071.00
	St. Francis of Assisi School	Doors, Interior Renovations, Electrical System	19,071.00
	St. James and John Catholic Elementary School	Roofing, Structural	25,428.00
	The Children's Guild School of Baltimore	Other	25,428.00

\* Denotes same-day revisions made to the agenda

County	School Name	Project Types	Total Allocation (\$)
Calvert	Cardinal Hickey Academy	Interior Renovations	6,357.00
	Our Lady Star of the Sea School	Interior Renovations, Windows	19,071.00
	Tidewater School, The	Interior Renovations, Mechanical Systems, Plumbing System, Roofing, Site Development, Other	6,357.00
Caroline	Benedictine School, The	Other	25,428.00
Carroll	Montessori School of Westminster, The	Doors	6,357.00
	St. John School	Interior Renovations	6,357.00
Cecil	Good Shepherd Catholic School	Mechanical Systems, Electrical System, Other	19,071.00
	Mount Aviat Academy	Mechanical Systems	19,071.00
Charles	Archbishop Neale Elementary School	Doors, Roofing, Telecommunications, Electrical System, Other	6,357.00
	Goddard School of Waldorf, The	Roofing	6,357.00
	St. Mary's Bryantown Catholic School	Doors, Interior Renovations	18,000.00
	St. Peter's School	Interior Renovations	19,071.00
Dorchester	Countryside Christian School	Mechanical Systems	18,000.00
Frederick	Calvary United Methodist Church Weekday School	Roofing	19,071.00
	Friends Meeting School	Interior Renovations, Mechanical Systems	6,357.00
	Lucy School	Structural	6,357.00
	Mother Seton School	Interior Renovations	6,357.00
Harford	John Carroll School, Inc., The	Structural, Other	19,071.00
	St. Joan of Arc School	Roofing	19,071.00
	St. Margaret School	Other	19,071.00
	Trinity Lutheran Christian School	Elevator, Mechanical Systems, Roofing	6,357.00
Howard	Our Lady of Perpetual Help School	Interior Renovations	19.071.00
	Phillips SchoolLaurel	Other	25,428.00
	Resurrection/St. Paul School	Interior Renovations	6,357.00
	St. Augustine School	Elevator	18,000.00
	St. Louis School	Telecommunications, Other	6,357.00

County	School Name	Project Types	Total Allocation (\$)
	Trinity School	Windows	6,357.00
Montgomery	Alef Bet Montessori School	Plumbing System, Structural, Telecommunications, Electrical System	25,428.00
	Avalon School, The	Doors, Electrical System	19,071.00
	Butler Montessori	Mechanical Systems	6,357.00
	Christ Episcopal Day School	Roofing, Windows, Other	19,071.00
	Don Bosco Cristo Rey High School	Other	19,071.00
	Forcey Christian School	Mechanical Systems	6,357.00
	Frost School, The	Windows	25,428.00
	Geneva Day School	Other	19,071.00
	German International School Washington, D.C.	Structural, Other	6,357.00
	Holy Cross School	Mechanical Systems	6,357.00
	Holy Redeemer School- Kensington	Other	19,071.00
	Katherine Thomas School, The	Structural	25,428.00
	Leo M. Bernstein Jewish Academy of Fine Arts	Plumbing System, Roofing, Site Development, Structural, Telecommunications, Electrical System	25,428.00
	Little Flower School	Interior Renovations	19,071.00
	Mary of Nazareth Roman Catholic School	Mechanical Systems, Plumbing System, Other	6,357.00
	Melvin J. Berman Hebrew Academy	Roofing	6,357.00
	Mother of God School	Structural	19,071.00
	Our Lady of Lourdes School	Mechanical Systems, Windows, Electrical System	19,071.00
	Our Lady of Mercy School	Mechanical Systems	6,357.00
	St. Bartholomew's School	Plumbing System	19,071.00
	St. Bernadette School	Mechanical Systems, Plumbing System, Telecommunications, Windows, Electrical System	19,071.00
	St. Elizabeth School	Mechanical Systems	19,071.00
	St. Francis International School	Doors, Mechanical Systems, Plumbing System, Roofing, Structural, Windows, Electrical System	25,428.00

County	School Name	Project Types	Total Allocation (\$)
	St. Jane de Chantal School	Interior Renovations	19,071.00
	St. John the Baptist School	Other	19,071.00
	St. John the Evangelist School	Doors, Mechanical Systems	19,071.00
	St. Jude Catholic School	Doors, Interior Renovations, Mechanical Systems, Plumbing System, Site Development, Structural, Telecommunications, Electrical System, Other	25,428.00
	St. Martin of Tours School	Mechanical Systems	19,071.00
	St. Mary's School	Roofing	19,071.00
	St. Patrick School	Roofing	6,357.00
	St. Peter's School	Structural, Windows	6,357.00
	St. Raphael School	Interior Renovations	6,357.00
	Torah School of Greater Washington	Mechanical Systems, Roofing	25,428.00
	Yeshiva of Greater Washington	Mechanical Systems, Roofing	25,428.00
Prince George's	Academy of Saint Matthias the Apostle, The	Doors	25,428.00
	Beddow School Inc., The	Site Development	6,357.00
	Children's Guild, Inc. Prince George's Campus, The	Other	25,428.00
	DeMatha Catholic High School	Interior Renovations	16,000.00
	Elizabeth Seton High School	Elevator	18,000.00
	Fairhaven School	Doors, Interior Renovations, Other	19,071.00
	Foundation School	Other	25,428.00
	Highland Park Christian Academy	Doors, Windows	6,357.00
	Holy Family School	Roofing	25,428.00
	Holy Redeemer Elementary School- College Park	Doors, Plumbing System, Windows, Electrical System	19,071.00
	Holy Trinity Episcopal Day School	Mechanical Systems	6,357.00
	M & M Learning Center	Doors, Mechanical Systems, Windows, Electrical System, Other	19,071.00
	New Chapel Christian Academy	Mechanical Systems, Roofing	6,357.00
	New Hope Academy	Doors, Mechanical Systems, Roofing, Windows	25,428.00

County	School Name	Project Types	Total Allocation (\$)
	Saint Columba School	Doors, Windows, Electrical System	25,428.00
	St. Ambrose School	Interior Renovations, Windows, Other	19,071.00
	St. Jerome's School	Interior Renovations	19,071.00
	St. John the Evangelist School	Mechanical Systems	18,491.00
	St. Joseph Regional School	Windows	25,428.00
	St. Mary of the Assumption School	Interior Renovations, Mechanical Systems, Plumbing System, Electrical System	19,071.00
	St. Mary of the Mills School	Mechanical Systems, Roofing, Site Development, Telecommunications, Windows, Electrical System	6,357.00
	St. Mary's School	Doors, Mechanical Systems, Other	25,428.00
	St. Mary's School of Piscataway	Doors, Interior Renovations, Other	19,071.00
	St. Matthew's United Methodist Early Education Center	Other	6,357.00
	St. Philip the Apostle School	Plumbing System	6,000.00
	St. Pius X Regional School	Interior Renovations	6,357.00
	St. Vincent Pallotti High School	Windows	19,071.00
Queen Anne's	Sweet Bay Magnolia Academy	Windows	25,428.00
St. Mary's	Father Andrew White, SJ School	Windows	6,000.00
	Little Flower School	Doors, Mechanical Systems, Other	19,071.00
	Mother Catherine Academy	Telecommunications, Other	19,071.00
	St. Mary's Ryken High School	Roofing	19,071.00
	St. Michael's School	Structural, Windows	25,428.00
Talbot	Chesapeake Christian School	Plumbing System, Structural, Electrical System, Other	19,071.00
	SS. Peter and Paul Elementary School	Interior Renovations	19,071.00
	SS. Peter and Paul High School	Interior Renovations	19,071.00
Washington	Broadfording Christian Academy	Roofing, Other	19,071.00
	Cedar Ridge School	Doors, Mechanical Systems, Plumbing System, Structural, Windows, Electrical System, Other	25,428.00

County	School Name	Project Types	Total Allocation (\$)
	Ebenezer Christian School	Interior Renovations	6,357.00
	Grace Academy	Mechanical Systems	6,357.00
	Laurel Hall School	Roofing, Structural	25,428.00
	St. Maria Goretti High School	Other	19,071.00
	St. Mary School	Interior Renovations	19,071.00
Wicomico	Asbury Child Development Center	Interior Renovations	19,071.00
	Salisbury School	Mechanical Systems	6,357.00
	St. Francis de Sales Catholic School	Mechanical Systems	6,357.00
	Wicomico Day School	Other	19,071.00
Project Pending	Pending approval from legal staff	Roofing, Other	19,071.00
TOTAL			3,115,958.00

#### Motion:

To approve the annual report, dated January 2020, by the parties in compliance with the Memorandum of Understanding for the Construction and Revitalization of Baltimore City Public Schools to the Governor, the Board of Public Works, and the fiscal committees of the general assembly on the progress of replacements, renovations, and maintenance of Baltimore City public schools.

#### **Background Information:**

The Economic Development Article §10-645(I), Annotated Code of Maryland requires that:

On October 1, 2013 and each January 15 thereafter, the Authority, Baltimore City, the Baltimore City Board of School Commissioners, and the Interagency Commission on School Construction jointly shall report to the Governor, the Board of Public Works and, in accordance with §2-1246 of the State Government Article, the fiscal committees of the General Assembly, on the progress of replacements, renovations, and maintenance of Baltimore City Public School Facilities, including actions:

(1) taken during the previous fiscal year; and(2)planned for the current fiscal year.

The Memorandum of Understanding for the Construction and Revitalization of Baltimore City Public Schools (MOU), dated October 16, 2013, assigns the development of the Annual Report to the Executive Committee. The Maryland Stadium Authority has assumed the lead in producing the report. The Maryland Stadium Authority, Baltimore City Public Schools (City Schools), the City of Baltimore (City), and the Interagency Commission on School Construction (IAC) will then present this annual program progress report to the Board of Public Works and the Maryland State Legislature on work related to the 21st Century School Buildings Program once approved.

See attached report.





# 21st CENTURY SCHOOL BUILDINGS PROGRAM

ON THE PROGRESS OF REPLACEMENTS, RENOVATIONS, AND MAINTENANCE OF BALTIMORE CITY PUBLIC SCHOOLS | JANUARY 2020



*Cover photos by Arminta McKinney. Top image: Student at Wildwood Elementary/Middle School. Bottom image: Ribbon-Cutting Celebration at Arlington Elementary School.* 

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## **EXECUTIVE SUMMARY**

In 2019, progress on the execution of the 21<sup>st</sup> Century School Buildings Program (Program) continued in a successful manner. The Maryland Stadium Authority (MSA) and Baltimore City Public Schools (City Schools) are jointly responsible for effective delivery of this complex program.

The original goal of the Program was to deliver a projected 23-28 replacement and/or renovated schools by 2020. Due to efficient project management and financial transactions on the bond issuances, we now forecast that this program will deliver 28 schools. The program remains on schedule to be substantially complete in 2021, with a few buildings carrying out into 2022/2023 due to swing space conflicts.

It is important to note that four of the new or substantially renovated school buildings contain more than one school. Therefore, while the Program will deliver 28 new or renovated school buildings, they will actually be home to 32 schools. Concurrent with this mission is the planned reduction by City Schools of 26 school facilities from the inventory in order to right-size the portfolio, thereby increasing District-wide utilization to 86% by the end of the program.

Currently, of the eleven Plan Year 1 buildings, two opened in the summer of 2017, two opened in the spring of 2018, five opened in the summer of 2018, one opened in the summer of 2019 and one is under construction. The Plan Year 1 schools are approximately 5% under budget.

Of the 17 Plan Year 2 schools, one opened in the summer of 2019, three opened in the winter of 2019, three are under construction, six are in design, two are in procurement, and two are finalizing the feasibility study phase.

As reported in the 2018 Annual Report, 283 position commitments were made for Plan Year 1 schools in construction at that time. As of July 2019, 569 Baltimore City residents were hired to fill 711 new positions on Year 1 schools. Job retention was a priority for the Program partners. Of the 569 local residents hired on Year 1 schools, 142 residents worked on multiple job sites or with multiple contractors across multiple projects. To date, there are 166 position commitments for eight Year 2 schools currently in construction. We anticipate the final numbers will also increase.

Out of the \$861.8 million contracted within the Program, we have \$289.5 million of MBE contracts equating to 34.6% MBE participation.

As previously reported, MSA implemented an Owner Controlled Insurance Program (OCIP) for the Plan Year 2 buildings. Based on verified contractor credits to date, the OCIP has achieved savings of \$2.5 million, as well as a greater pool of trade contractors and safer project sites.

We anticipate that capacity will be available in FY21 to undertake additional work at our current staffing level. Our Program will begin downsizing in FY22 if additional projects are not assigned.

## INTRODUCTION

The Maryland Stadium Authority, Baltimore City Public Schools (City Schools), the City of Baltimore (City), and the Interagency Commission on School Construction (IAC) present this annual program progress report to the Board of Public Works and the Maryland State Legislature on work related to the 21<sup>st</sup> Century School Buildings Program, in accordance with the Baltimore City Public Schools Construction and Revitalization Act of 2013.

## **PROGRAM UPDATE**

This section provides a summary of the progress of projects, enrollment projections and annual portfolio planning requirements for the 21<sup>st</sup> Century School Buildings Program.

## Plan Year 1 Schools: Progress Update

Plan Year 1 projects progressed significantly during 2019. As of the time of this report, two schools had opened in the summer of 2017, two opened in the spring of 2018, five opened in the summer of 2018, one opened in the summer of 2019, and one is in construction.

Plan Year 1 Program Summary			
School/Building	Project Type	Program Phase	
Frederick	Renovation + Addition	Occupied	
Ft. Worthington	Replacement	Occupied	
Wildwood	Renovation + Addition	Occupied	
Dorothy I. Height	Renovation + Addition	Occupied	
Robert Poole Building	Renovation + Addition	Occupied	
The Historic Cherry Hill	Renovation + Addition	Occupied	
Arundel	Replacement	Occupied	
Forest Park	Renovation + Addition	Occupied	
Pimlico	Renovation + Addition	Occupied	
Arlington	Renovation + Addition	Occupied	
Patterson Building	Replacement	Construction	

Table 1. Plan Year 1 Program Summary

## Plan Year 1 Project Budget Status Details

The summary for the program is provided as **Exhibit 1** and includes project budget and bid information details for the Plan Year 1 schools in the program.

#### Plan Year 1 Schools: Project Updates

**Frederick Elementary School (PK-5)** – This 84,961 sq. ft. renovation and addition project opened September 5, 2017. Students, including those from a closed school, Samuel F.B. Morse, occupy the school.



Figure 1. Frederick Exterior

**Fort Worthington Elementary/Middle School (K-8)** – This 103,351 sq. ft. replacement project opened September 5, 2017. Students, including those from a closed school, Dr. Rayner Browne, occupy the school.



Figure 2. Fort Worthington Exterior

**Wildwood (formerly Lyndhurst) Elementary/Middle School (PK-8)** – This 110,355 sq. ft. renovation with addition project opened on April 4, 2018. Students, including those from a closed school, Rognel Heights, occupy the school.



Figure 3. Wildwood Exterior

**Dorothy I. Height (formerly John Eager Howard) Elementary School (PK-5)** – This 91,346 sq. ft. renovation with addition project opened on April 4, 2018. Students, including those from a closed school, Westside, occupy the school.



Figure 4. Dorothy I. Height Exterior

**Robert Poole Building** – The Robert Poole Building houses two school programs: The Academy for College and Career Exploration (ACCE) and Independence School Local 1 High (Independence). This 135,896 sq. ft. renovation with addition project opened August 27, 2018 for Independence students and September 4, 2018 for ACCE students.



Figure 5. Robert Poole Building Exterior

**The Historic Cherry Hill Elementary/Middle School (3-8)** – This 129,509 sq. ft. renovation with addition project, along with the Arundel PK-2 School project, opened September 4, 2018. Students, including those from a closed school, Dr. Carter G. Woodson, occupy the school.



Figure 6. Cherry Hill Exterior

**Arundel Elementary School (PK-2)** – This 113,647 sq. ft. replacement school project, along with the Cherry Hill 3-8 project, opened September 4, 2018. Students, including those from a closed school, Dr. Carter G. Woodson, occupy the school.



Figure 7. Arundel Exterior

**Forest Park High School (9-12)** – This 199,785 sq. ft. renovation with addition project opened September 4, 2018. Students, including those from a closed school, Northwestern, occupy the school.



Figure 8. Forest Park Exterior

**Pimlico Elementary/Middle School (PK-8)** – This 119,015 sq. ft. renovation with addition project opened September 4, 2018. Students, including those from a closed school, Langston Hughes, occupy the school. Middle-grade students from a reconfigured Arlington began attending in 2019.



Figure 9. Pimlico Exterior

**Arlington Elementary School (PK-5)** – This 102,300 sq. ft. renovation with addition project opened September 3, 2019. Students, including those from a closed school, Langston Hughes, occupy the school. The building also houses a Harry and Jeanette Weinberg Foundation Early Childhood Development Center.



Figure 10. Arlington Rendering

**Patterson Building** – This 242,019 sq. ft. replacement school will co-locate two programs: Patterson High School, a traditional high school, and Claremont Middle/High School, a separate, public day school. Construction started in July 2019 with the new building (the first of two phases) is scheduled to be complete in summer 2021.



Figure 11. Patterson Rendering

#### Plan Year 2 Schools: Progress Update

The 17 proposed projects include one PK-2 school, one grade 3-8 school, seven PK-5 schools, seven PK-8 schools, and one high school program, as shown in Table 2. Additionally, one PK-8 and one PK-5 special education program will be co-located at two of the 17 buildings. Plan Year 2 projects progressed significantly during 2019. As of the time of this report, one school opened in the summer of 2019 and three schools opened in the winter of 2020. The order of Plan Year 2 Schools, originally established in 2014, was changed to respond to changing school enrollments and facility conditions as well as uncertain market conditions. Current schedules are provided in **Exhibit 2**.

Plan Year 2 Program Summary			
School	Project Type	Program Phase	Expected Phase Completion
Govans	Replacement	CM Procurement	February 2020
John Ruhrah	Renovation & Addition	Occupied	N/A
Medfield Heights	Replacement	Construction	December 2020
Harford Heights	Renovation & Addition	GMP Development	January 2020
Calverton	Replacement	Construction	August 2021
Cross Country	Renovation	Design on Hold	TBD
The Lake Clifton Park Building (formerly Fairmount-Harford Building)	Renovation & Addition	Occupied	N/A
Robert W. Coleman	Renovation	Design	January 2020
Bay-Brook	Replacement	Occupied	N/A
Calvin M. Rodwell	Replacement	Occupied	N/A
Commodore John Rodgers	Renovation & Addition	Feasibility Study	June 2020
Highlandtown (#237)	Addition	AE and CM Procurement	April 2020
James Mosher PK-2	Renovation & Addition	Design	January 2020
Montebello	Renovation	Design	October 2020
Northwood	Replacement	Design	March 2020
Mary E. Rodman	Renovation & Addition	Construction	July 2020
Walter P. Carter	Replacement	Construction	December 2020

#### Table 2. Plan Year 2 Program Summary

#### Plan Year 2: Project Budget Status Details

The summary for the program is provided as **Exhibit 1** and includes project budget and bid information details for the Plan Year 2 schools in the program.

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## IAC MEETING 04/09/2020 - 60 -

## Plan Year 2 Schools Updates

**John Ruhrah (PK-8)** – This 143,613 sq. ft. renovation with addition project, necessitated by enrollment growth in East Baltimore, opened for students January 6, 2020.



Figure 12. John Ruhrah Rendering

**The Lake Clifton Park Building (Formerly Fairmount-Harford Building)** – This 165,314 sq. ft. design/build renovation with addition project opened for students September 3, 2019. The building provides a renovated facility for the REACH! Partnership School, formerly located in the Lake Clifton Building, allowing City Schools to close and surplus the Lake Clifton Building.



Figure 13. Fairmount-Harford Rendering

**Bay-Brook (PK-8)** – This 115,945 sq. ft. replacement school, necessitated by enrollment growth in the Curtis Bay/Brooklyn area of the City, opened for students January 6, 2020. The building will also serve middle school students from Curtis Bay Elementary/Middle School, which is being converted to serve grades PK - 5.



Figure 14. Bay-Brook Exterior

**Calvin M. Rodwell (PK-8)** – This 111,694 sq. ft. replacement school project includes students from a closed school, Grove Park. The school opened for students January 6, 2020.



Figure 15. Calvin M. Rodwell Rendering

**Mary E. Rodman (PK-5)** – This 81,488 sq. ft. renovation with addition project will absorb students from closing school Sarah M. Roach and is currently under construction. Mary E. Rodman students are located in temporary swing space at the West Baltimore Building. The school will open for students in August 2020.



Figure 16. Mary E. Rodman Rendering

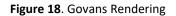
**Medfield Heights (PK-5)** – This 79,899 sq. ft. replacement school project, necessitated by enrollment growth in North Baltimore, is currently under construction. Students are located in temporary swing space at the Chinquapin Building. Substantial completion is scheduled for December 2020 and opening for students in January 2021.



Figure 17. Medfield Heights Rendering

**Govans (PK-5)** – This 87,260 sq. ft. replacement school will absorb students from closing school Guilford and is currently in the CM procurement phase. Design is complete with construction anticipated to begin in spring 2020. Students are located in temporary swing space at the Chinquapin Building. The school will open for students in August 2021.





**Walter P. Carter Building** – This 149,953 sq. ft. replacement school project will absorb students from closing school Guilford and will co-locate two school programs, Walter P. Carter, a traditional PK-8 school and Lois T. Murray, a separate PK-8 public day school program. The project is currently under construction. Walter P. Carter students are located in temporary swing space at the Winston Building. Lois T. Murray students will remain in their current school building until the new building is completed. Substantial completion is scheduled for December 2020 and opening for students in January 2021.



Figure 19. Walter P. Carter Building Rendering

**Calverton (3-8)** – This 122,525 sq. ft. replacement project will absorb students from a closing school, Alexander Hamilton, and a reconfigured school, James Mosher, and is near completion of the design phase. An early release package for the demolition of the existing building and associated site work is in progress. Students are currently in temporary swing space at the West Baltimore Building. The project is scheduled for substantial completion in the summer of 2021 and opening for students in August 2021.



Figure 20. Calverton Rendering

**James Mosher (PK-2)** – This 75,611 sq. ft. renovation with addition project will absorb students from closing school, Alexander Hamilton, and reconfigured school, Calverton, and is in the design phase. Design is expected to be complete in February 2020. Students are currently in temporary swing space at the Garrison Building. The project is scheduled to open for students in fall of 2021.



Figure 21. Mosher Rendering

**Harford Heights/Sharp-Leadenhall** - This 144,290 sq. ft. replacement school project will co-locate two school programs, Harford Heights Elementary, a traditional PK-5 school and Sharp-Leadenhall, a separate PK-5 public day school program. The project has completed the Design Phase and is currently in GMP negotiation. Construction is anticipated to begin in late March 2020. Harford Heights students are currently in temporary swing space at the William C. March Building. Sharp-Leadenhall students will remain in their current school building until the new building is completed. Substantial completion is scheduled for December 2020 and opening for students in January 2021.



Figure 22. Harford Heights/Sharp-Leadenhall Rendering

**Robert W. Coleman (PK-5)** – This 52,528 sq. ft. renovation with addition project will absorb students from closed school zone, Westside, and is in the design phase. Design is expected to be complete in February 2020. Students are currently in temporary swing space at the Harriet Tubman Building. The project is scheduled for substantial completion in the summer of 2021 and opening for students in August 2021.



Figure 23. Robert W. Coleman Rendering

**Northwood (PK-5)** – This 100,213 sq. ft. replacement project, necessitated by enrollment growth in Northeast Baltimore, is currently in the Design Phase. Design is expected to be complete in late March 2020 with construction beginning in early July. Students will remain on site during construction. The school is scheduled to open for students in January 2022.



Figure 24. Northwood Rendering

## Swing Space

The Program prepared five Plan Year 1 schools to relocate from their swing space into their newly completed permanent school buildings. Two of the schools (REACH! Partnership School and Arlington Elementary School) were moved from their temporary space to their newly completed school buildings in summer of 2019. Three of the schools (Bay-Brook Elementary/Middle School, Calvin M. Rodwell Elementary/Middle School, and John Ruhrah Elementary/Middle School) were relocated during the winter break.

The Program also prepared eight schools to relocate to swing spaces while their current school are under construction. See Exhibit 8.

To remain on schedule, the team demonstrated flexibility with outfitting the swing spaces in terms of construction, furniture installation, and the relocation which were occurring simultaneously.

The planning effort entailed significant and complex matrix planning, professional logistics, project management focus, and transition services facilitation for each school. See Exhibit 8.

## 21<sup>ST</sup> CENTURY ACADEMIC PLANNING

#### 21<sup>st</sup> Century Academic Planning Process

Baltimore City Public Schools has developed an academic planning process to support its schools with creating inspiring education environments. The Program collaborates with the broader school community to re-imagine the educational experience in their new environments.

The 21<sup>st</sup> Century Academic planning process involves working with the school-based instructional leadership team to address three key components of the plan. The first component is to identify an academic focus area based on shared educational values and the unique culture of the school community. Within the academic focus area, the leadership team considers how to address literacy and needs of the whole child and their families. Revisiting school structures to make adjustments to processes and procedures in order to ensure a safe and supportive school environment is the second component of the process. Lastly, the school considers current school traditions, how these traditions can be enhanced using the newly identified academic focus, and which traditions the school may want to add as they continue to grow in their new learning environment.

Nine months prior to the opening of a new 21<sup>st</sup> Century school, the academic planning process begins. Input and feedback is garnered from staff, students, parents, community members, and partners throughout this process through Instructional Leadership Meetings, School Family Council Meetings, Parent and Community Meetings, and Student Focus Groups. All stakeholders are involved throughout the planning and implementation process and have opportunities to lead this work within and across their stakeholder groups.

The academic focus areas that have been fully identified as of December 2019 are indicated in Table 3 below.

#### **Table 3. Academic Focus Areas**

School	Academic Focus Area
Frederick Elementary School Note: This school is a conversion charter school.	Direct Instruction, Core Knowledge, and Restorative Practices
Fort Worthington Elementary/Middle School	Project-Based Learning and Restorative Practices
Wildwood Elementary/Middle School	STEM (Science, Technology, Engineering, and Mathematics)
Forest Park High School	STEAM (Science, Technology, Engineering, Arts, and Mathematics)
Pimlico Elementary/Middle School	Project-Based Learning
Independence High School Note: This is a charter school.	Experiential Learning
Dorothy I. Height Elementary School	Arts Integration and Restorative Practices
Arundel Elementary School	Restorative Practices and STEAM (Science, Technology, Engineering, Arts, and Mathematics)
Cherry Hill Elementary/Middle School	Restorative Practices and STEAM (Science, Technology, Engineering, Arts, and Mathematics)
Academy for College & Career Exploration Note: This school is part of the 100% project.	College and Career Exploration
Arlington Elementary School	STEAM (Science, Technology, Engineering, Arts, and Mathematics)
The REACH! Partnership High School	Blended Learning
Note: This school is part of the 100% project.	
Bay-Brook Elementary/Middle School	Arts Integration
John Ruhrah Elementary/Middle School	STEAM (Science, Technology, Engineering, Arts, and Mathematics)
Calvin M. Rodwell Elementary/Middle School	STEM (Science, Technology, Engineering, and Mathematics)

Professional learning was provided in summer 2019 for the Arlington, REACH, Bay-Brook, John Ruhrah, and Calvin M. Rodwell schools in their respective academic focus areas and in the use of technology to differentiate instruction and engage students in the 21<sup>st</sup> century skills of communication, collaboration, critical thinking, and creativity. Each school that opened in the 2019-20 school year also received STEM technology and training, including 3D printers. Ongoing training and support for 21<sup>st</sup> Century schools is also being provided in the following areas: arts integration, media production skills to effectively use the video studio, blended learning, effective use of learning spaces, ceramics techniques and kiln usage, STEM gear, and instructional technology integration.

## **Ten-Year Enrollment Projections**

A major component of the Program is to help City Schools reach its target utilization rate. While design capacities are determined by a number of factors, one of the most important factors for future capacities is enrollment projections.

After a previous four-year enrollment decline, official enrollment for SY 2019-20 indicates a flat trend between SY 2018-19 and SY 2019-20. These recent enrollment trends are driven by a number of external factors such as birth trends, demographic shifts, parent's preferences for various academic settings, and residential mobility. At its peak enrollment City Schools served nearly 200,000 students in 1971 and just under 80,000 students in SY 2019-20. During this same time period, according to Census Bureau population estimates, the number of school-aged children living in Baltimore City decreased from approximately 300,000 to 126,000. Various schools and communities experience these changes differently and the historic, extreme changes continue to impact overall enrollment trends and projections.

City Schools' Facilities Planning department prepares district-level and program-level ten-year enrollment projections for grades Pre-Kindergarten (PK) through 12. The projections are updated annually to include the latest official September 30 enrollment, changes to the District's portfolio of schools, and the most recent long-term facilities plans. SY 2018-19 (September 30, 2018) enrollment was used to generate projections for SY 2019-20 through SY 2028-29. The projections are included in the Comprehensive Educational Facilities Master Plan (CEFMP), in Capital Improvement Plan (CIP) requests, and are used for the Program planning and review.

District-level projections for grades 1 through 12 are calculated using the average of the three most recent years' grade progression ratio (GPR). GPR (also known as "cohort survival") is a standard measure in demographic analysis, and is used by school districts nationwide.

Projected enrollment for kindergarten is calculated using three projections:

- 1) Baltimore City population
- 2) Birth Rate (per 1,000 people)
- 3) "Capture rate," the ratio of kindergarten enrollments to city births

In an effort to account for recent decreasing birth count trends, calculations utilize projected population trends from the Maryland Department of Planning (MDP) to estimate future birth counts assuming 2017 birth rates. PK enrollment projections are based on the planned number of classrooms and the historic utilization of PK classroom space. Projections for individual schools are adjusted so that the sum of all schools, by grade, matches the district-level projections.

It is important to note that enrollment projections are coupled with other data points to inform facility capacity decisions. Over the past few years, City Schools has discussed and the IAC/MDP has acknowledged that ten-year enrollment projections of students in City Schools should be reviewed with other relevant data.

As City Schools has previously experienced a four-year enrollment decline between SY 2015-16 and SY 2018-19, District ten-year enrollment projections submitted in 2019 reflect that downward trend across all schools. However, beyond the third year of enrollment projections, subsequent years are essentially projections based on the three-year enrollment trend, assuming and projecting ongoing school-level declines due to past District declines. This trajectory may change in the next year but based on the methodology of the GPR, the trend continues out ten years until the trend line changes.

As such, enrollment projections and projected district and building utilizations should be used as an estimation, but the circumstances at individual schools, as well as other neighborhood information and program data, all available throughout the CEFMP, should be considered when reviewing enrollment projections. This information includes population, demographic, and housing market information available in Chapter 2 and Appendix D of the CEFMP.

## **Surplus Buildings**

By the end of 2019 the district had surplused a total of 14 buildings. On January 14, 2020 The School Board of Commissioners voted on the SY 2019-20 Portfolio recommendations. The Board voted to surplus the following schools effective 2020:

- 1. Grove Park Elementary/Middle School #224
- 2. Sarah M. Roach Elementary School #73

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The surplus for the Dr. Martin Luther King, Jr. Elementary/Middle facility was approved in January of 2019, and will be effective June of 2020. At the conclusion of surplusing the buildings currently in Exhibit 6, the District will have surplused 15,000 seats back to Baltimore City. In addition to the planned building surpluses contained in Exhibit 6, through the Portfolio Review Process, City Schools will continue to pursue opportunities to efficiently utilize facilities. This may include, but is not limited to, closing, reconfiguring, and/or consolidating programs through the Portfolio process.

Additional changes approved during the January 14 Board vote included removal of the Claremont facility from **Exhibit 6** (Grove Park was added); and adjusting the surplus date of the Southeast Building to accommodate the additional swing use by Highlandtown Elementary/Middle School #237 followed by Commodore John Rodgers Elementary/Middle School; and adjusting the surplus date of the Dr. Carter G. Woodson to 2022.

## **Program Amendments and School Closing Updates**

City Schools reviews and modifies the plan yearly to reflect any necessary updates as part of its annual portfolio review process. These changes and updates to the Program are then reflected in the CEFMP. In 2019, the following factors were considered in reviewing the District's portfolio of school programs and facilities:

- Academic performance
- Climate indicators
- Access, quality, and distribution of school programming and assessing whether specific student populations and specific geographic areas are equitably served
- School enrollment and school size
- Building utilization and condition
- Schools scheduled for closure

Additionally, these factors are viewed through an equity lens to understand how each of the recommendations impacts different communities and to ensure as a District we are increasing access and improving educational programs, particularly in communities that have been under-served. Community input on recommendations continues to be an important part of the process. Portfolio changes are complex and multifaceted, affecting families across school communities, and much of the work is in reimaging and deepening the academic programming in school communities. The following amendments to the Program were voted on and approved by the School Board on January 14, 2020:

Recommendation	School/Building	Program Recommendation	Building Recommendation
School Closures	George W. F. McMechen	Close program when construction for the Claremont School completes, no sooner than summer 2021	Retain building
	NACA II Freedom and Democracy Academy/ Professional Development Center	Close program and non-renew contract in June 2020	Retain building
	Sarah M. Roach Elementary School	Close program in June 2020	Surplus building in summer 2020
Additional Building Plan Amendments	Claremont Building	No new recommendation	Remove from Exhibit 6
	Dr. Carter G. Woodson Building	n/a	Change surplus date from 2020 to 2022
	Grove Park	n/a	Add to Exhibit 6 and surplus in 2020
	Southeast Building	n/a	Change surplus date from 2020 to 2024

#### Table 4. 21<sup>st</sup> Century School Buildings Program Amendments

#### **District-wide Utilization Plan**

As a requirement of the Program's MOU, City Schools works jointly with the IAC to develop intermediate and final utilization rate targets. The targets allow the District and MOU partners to track City Schools' progress toward achieving its utilization goal through new construction and subsequent building closures and surplusing. As City Schools reduces its building footprint to better reflect current enrollment, the overall utilization rate will increase.

The utilization targets without swing space presented below were established and approved by the School Board on December 17, 2013, through a resolution and approved by the IAC Board on February 25, 2013. Utilization targets with swing space were established and approved by the School Board on January 12, 2016.

- The intermediate District-wide utilization rate target (without swing space) was 80% for SY 2015-16 and City Schools exceeded this target with a utilization rate of 83% in that year.
- The final District-wide utilization target rate is 86% for SY 2019-20. Due to significant changes in student enrollment and changes in the program schedule identifying substantial completion in 2021, the District is not currently on pace to meet this target.

With regard to the impact of enrollment changes on meeting District utilization targets, it is important to note that in SY 2013-14, the first year the Utilization Report was produced, the projected utilizations indicated the District would meet these targets. As an example, the 2014 CEFMP utilization projection (without swing space) for SY 2020-21 projection was 87% and for 2018 the projected utilization for that same year is 79%. Recent enrollment trends impacting District utilization are driven by a number of external factors such as parents' preferences for various academic settings, as well as births. The number

of births in Baltimore City has decreased approximately 11% from 2009 to 2015. While residential mobility is a potential factor impacting enrollment trends, based on the Non-Public School Report published by MSDE, the number of students living in Baltimore City and not attending City Schools in 2017 was 12,939, relatively the same as the five-year average of 12,547.

District-wide utilization challenges are also largely driven by specific building types and several large buildings in the portfolio. Elementary/PK-8 buildings are overall 99% utilized. Excess seats in underutilized buildings are concentrated in middle-high and high school buildings. In fact, most of the excess seats will be one of the following:

- Addressed by the 21<sup>st</sup> Century School Buildings Program or will be surplused (e.g., Lake Clifton, Forest Park, and Patterson High School),
- Buildings with CTE or arts performance spaces that also count as instructional spaces included in the buildings' State Rated Capacity (SRC) (e.g., Edmondson/Westside Skill Center, Dunbar High School, Carver Vocational-Technical High School, Mergenthaler Vocational-Technical High School, and Baltimore School for the Arts)
- 3) Buildings that are housing charters with enrollment caps (e.g., the William Lemmel building), or
- 4) Large buildings where a portion of the building is being used for other purposes (e.g., the Professional Development Building).

Nearly 60% of the excess seats in middle high and high school buildings are in the buildings mentioned above. City Schools will continue to monitor its portfolio as part of its annual review. Proposed changes by the IAC on how CTE and performance spaces are calculated are in the SRC methodology.

In addition to the projected utilization rates, the Program schedule currently identifies substantial completion in 2022. With regard to the Program schedule, initially using a range of 23 to 28 schools for completion acknowledged a measure of uncertainty earlier in the program with respect to the bond market and the dollars that would be needed to complete the renovation and/or replacement of each school as identified in its feasibility study. Certain feasibility studies were delayed to allow other more critical schools that were necessary to relieve overcrowding and/or accommodate combined schools resulting from Portfolio Review actions to rise in priority. As a result of these factors, City Schools will request the partners to revisit the utilization targets and revise the School Board resolution.

In review of Exhibit 1 – Summary of Tables, the square footage per student for Plan Year 1 schools is high with some low utilizations due to programs that moved into swing spaces. All Plan Year 1 schools, with the exception of Patterson High School and Arundel Elementary School, had programs in swing space. When students move to swing space buildings, the buildings tend to be in adjacent neighborhoods or different parts of the city, causing the program to lose enrollment. Therefore, the drop in the enrollment may not reflect the District trend but the impact of the school program temporarily moving out of the neighborhood.

In review of Plan Year 1 schools, the change in enrollment after school programs moved to swing spaces buildings varied from a 9% increase to a 37% decrease in enrollment, with an average change of 9% decrease in enrollment. Drastic drops in enrollment due to program movements to swing buildings occurred for Forest Park High School and Dorothy I. Height Elementary at 37% and 27% declines, respectively. However, once school programs return to home facilities, the enrollments have increased significantly such as Fort Worthington Elementary Middle with a utilization now over 100%.

#### Annual IAC Review of District-wide Utilization Plan

Per the MOU, the IAC is required to review and comment on projected District-wide utilization rates on an annual basis and incorporate City Schools' attainment of District-wide utilization targets as a factor in the approval of future 10-Year Plan and Capital Improvement Program (CIP) projects.

The intermediate District-wide utilization rate target (without swing space) was set at 80% for SY 2015-16, and City Schools exceeded this target with a utilization rate of 83% in that year. The final District wide utilization rate target was set at 86%. Due to the extension of the Program to SY 2022–2023 and significant changes in projected enrollments, City Schools is not currently projected to be on pace to meet the final utilization rate target upon completion of the Program. If current enrollment projections come to fruition, additional portfolio action(s) may be needed to be considered in order to sustain the final District-wide utilization rate target of 86%.

#### Next Set of 21<sup>st</sup> Century Schools – New High School Initiative

In the 2019 legislative session, a bill was introduced to provide City Schools with an additional appropriation of \$400 million but was not approved. Reintroduced in the 2020 legislative session, House Bill 1 and Senate Bill 1, titled the Built to Learn Act of 2020, would provide the same appropriation of revenue bonds for school construction projects over several years. City Schools is hopeful that with broad support, the bill will pass. Currently, as part of the first phase of 21st Century School Buildings Plan funding, there is funding set aside to conduct feasibility studies.

As part of the annual portfolio review, City Schools considered what facilities should be renovated next in the event the pending legislation to continue funding 21<sup>st</sup> Century Schools passes. As with the other amendments, changes in enrollment, student access, facility condition, school quality, and programming are considered. Given the goal is to maximize the number of students who have access to rigorous, robust academic programs in safe, healthy environments that promote success until every City Schools student is reached, City Schools considered the following criteria in determining the buildings for feasibility studies:

- School success and ability for improvement
- Access, quality and distribution of school programming and whether specific student populations and specific geographic areas are equitably served
- School enrollment and school size
- School location and proximity to students
- Building utilization, conditions and ability of facility to meet student needs
- Proximity to elementary and elementary/middle programs currently in the 21<sup>st</sup> Century School Buildings Program
- Sustainability and school legacy
- Ability to leverage partnerships and other ongoing work focused on improving outcomes for students

While the original plan included facility recommendations for every school in the district at the time (to renovate, replace, or surplus), the plan is a living document. Plan Year 3 originally contained a list of 12 schools serving elementary and middle grade students. Some of those schools are no longer serving students, have received other major building improvements, or are being renovated through other

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initiatives. Most of the remaining buildings have received other capital investments and/or are receiving updates to their HVAC systems as part of the City Schools' plan to bring much-needed air-conditioning and reliable heating to classrooms.

The above factors and City Schools' strategic focus on improving the high school experience that began with reviews of City Schools' Career Technical Education (CTE) programs, combined with the reality that facilities that serve high school students are also significantly more expensive to repair than elementary and elementary/middle school facilities, led to the proposal to focus on high schools for the feasibility studies in lieu of the Plan Year Three schools. City Schools currently receives approximately \$29 million in Capital Improvement Funds each year from the state. To only repair the basic systemic facility needs at Baltimore City College High School, for example, would cost more than \$44 million. The disparity between the amount of annual capital funds and the high cost of repairing large high schools makes addressing the facility needs of those schools virtually impossible through regular capital funds.

Therefore, the recommendation is to conduct feasibility studies on the following five high school buildings (potentially affecting up to eight high school programs):

- Frederick Douglass Building (explore creating a shared campus to house both Frederick Douglass High School and Joseph C. Briscoe Academy)
- Baltimore City College
- Western High School and Baltimore Polytechnic Institute
- Francis M. Wood Building (explore creating a shared campus for Vivien T. Thomas Medical Arts Academy and Bluford Drew Jemison STEM Academy West)
- Edmondson-Westside High School

The School Board voted and approved the recommendation on January 14, 2020. If the legislation passes, this additional funding will be used to improve as many of these buildings as possible.

## **PROGRAM MANAGEMENT**

The administration and management of this multifaceted and multidisciplinary program requires that MSA and City Schools continue to work as seamlessly as possible to execute and manage the rigor required for each school project in the 21<sup>st</sup> Century School Buildings Program. This section provides more detail on how program staffing and procedures, project control software, program audit and oversight as well as the project management, committees and partnerships were implemented during 2019. Important associated program initiatives and collaborations, such as workforce development and minority participation, community engagement efforts, school-based teams, and co-location and facility use collaborations are discussed.

#### **Program Staffing Update and Program Procedures**

The MOU clearly defines the roles and responsibilities for high level programmatic and school project coordination and execution for MSA, City Schools, the City, and the IAC. MSA and City Schools decided in the fall of 2016 that it would be beneficial to the Program to have MSA procure and manage all projects under this program since it would be more efficient utilizing all the policies and procedures of one agency. It also allows for both MSA and City Schools to focus on their core strength areas of expertise. Although MSA is the primary party responsible for financial, procurement, contract, and administration of the Program, City Schools' 21<sup>st</sup> Century School Buildings Program office shares responsibility with MSA, in accordance with the MOU, on practically every other aspect of delivering the work. The combined program management staffs of MSA and City Schools includes comprehensive administration and procurement management support, architecture and interior design expertise, construction and engineering project management, logistics management, education planners, communications, graphics and information technology support, community engagement, public relations, and workforce development management.

City Schools manages all school, community, partnership, and public engagement efforts for each replacement and renovation school project and swing space sub-projects. City Schools also manages the associated regulatory and communication processes for all schools designated to be closed.

#### **Project Control Software**

Meridian Systems supplied Proliance on Demand at the beginning of the program for MSA in order to facilitate communication, reporting, and project status tracking among the multiple entities involved in the Program. Proliance software is used to streamline business processes and collaboration, standardize data entry and to provide real-time data through reporting its capabilities for the entire program.

#### **Program Audit and Oversight**

MSA employs an internal auditor whose primary function is to review policies, procedures, and compliance on this program. MSA also employs a compliance officer who reviews and approves transactions in high-risk areas of the program.

## PROCUREMENT

As of December 31, 2019, there were more than 200 procurements and task orders totaling \$861,832,091 in contract awards.<sup>1</sup> These awards include, without limitation, contracts for the following services: Program Manager Services, LEED/Green Building Consulting Services, Code Consultants, Risk Management Consulting, OCIP Insurance Brokerage and Administration, A/E planning/design, CM preconstruction/construction services, building commissioning, and testing and inspection services.

#### **Minority Business Enterprise (MBE) Participation**

Maximizing MBE participation and inclusion is a goal of the Program. Each contract is evaluated to determine appropriate MBE goals depending on many factors, including type of service, scope, market availability, and schedule. As of December 31, 2019, total MBE participation is 34.6% or \$289,550,143.<sup>2</sup>

#### **Compliance Systems**

MSA uses two systems to monitor compliance with MBE and prevailing wage requirements. MBE awards and payments are verified electronically using B2GNow<sup>©</sup>, allowing for up-to-date information regarding MBE participation commitment and actual achievement. Further, LCPtracker<sup>©</sup> is used to monitor compliance with the prevailing wage requirements.

#### **Owner Controlled Insurance Program (OCIP)**

Starting in 2016, MSA implemented an Owner Controlled Insurance Program (OCIP). The OCIP consists of worker's compensation, general liability and excess liability coverages for the construction managers and their subcontractors during the construction phase. MSA also bound builder's risk and contractor's pollution liability to complement the OCIP coverages. Since the program's inception, 12 projects and 568 contractors have been enrolled.

<sup>&</sup>lt;sup>1</sup> Reference Exhibit 7a for Procurements and Exhibit 7b for MBE Participation

<sup>&</sup>lt;sup>2</sup> Reference Exhibit 7a for Procurements and Exhibit 7b for MBE Participation

## **COMMITTEES and PARTNERSHIPS**

## **Executive Committee**

Pursuant to the MOU for the Construction and Revitalization of Baltimore City Public Schools, Section II-D establishes the Executive Committee, their duties, and responsibilities. The Executive Committee meets quarterly for the purpose of overseeing, reviewing, and monitoring the performance of the parties as described in the MOU. The Chairmanship of the Executive Committee rotates annually between the parties. The 2018 sessions were chaired by MSA. The 2019 sessions were chaired by the IAC. The 2020 sessions will be chaired by City Schools.

The Committee is comprised of participants from the IAC, MSA, City Schools, and the City. During each session, the following reports are presented to the Committee for general discussion and approval as necessary:

- Coordinating Committee
- Collaborative Group
- STAT Committee
- IAC Report
- Financial Report
- MSA Report
- City Schools Report

Typical reports to the Committee include status updates on the program including schedule, project and budget updates. The Committee is charged with reviewing and approving items presented during these sessions. Meeting minutes are available for review on the Executive Committee page of the 21<sup>st</sup> Century School Buildings Program website<sup>3</sup>.

## **Coordinating Committee**

The Coordinating Committee – comprising representatives of the City (Mayor's Office), City Schools, MSA, IAC, Baltimore City Department of Planning (DOP), Baltimore City Department of Recreation and Parks (BCRP), and Baltimore City Department of Housing and Community Development (HCD) – works to maximize investments around the 21<sup>st</sup> Century School Buildings Program projects and community revitalization efforts.

The Coordinating Committee is required to meet at least quarterly, in a public meeting, to coordinate and plan for:

- The timing, location, and scope of school facility investments.
- Community development efforts to support the City's revitalization and stabilization goals.
- Citywide or specific school-level education requirements and design standards that impact community development (such as access, recreational uses and sustainability).
- Community and stakeholder involvement in construction projects relevant to community development.
- The identification and use of vacant school buildings consistent with City Schools' annual portfolio review and the potential reuse of surplus or vacated school buildings and facilities by the City.
- Input on each Feasibility Study for all projects during each study's preparation phase, and the opportunity for review and comment before each Feasibility Study is finalized.

<sup>&</sup>lt;sup>3</sup> http://baltimore21stcenturyschools.org/committees/executive-committee

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- Proposed changes and amendments to the 21<sup>st</sup> Century School Buildings Program.
- Development of funding strategies to implement improvements that are otherwise not eligible for financing under the bond proceeds or cash on hand.

## **STAT Committee**

MSA chairs the Stat Committee, which is represented by each agency party to the MOU. This Committee meets at least quarterly and reports on key areas of the program such as budget, payments, change orders, MBE, and schedules.

## **Collaborative Committee**

The goals and charges of the Program go beyond just the design and construction of 21<sup>st</sup> Century Schools to also include collaboration with the broader community. This includes work force development and minority business enterprises. Pursuant to the MOU for the Construction and Revitalization of Baltimore City Public Schools, Sections II-B and II-C were adopted regarding workforce development and minority business participation as denoted below:

- Workforce Development Section II-B: The City, the School Board, and the Authority agreed to
  establish and participate in a collaborative group (the "Collaborative") to work together to
  maximize the opportunities for the City Schools' students and City residents to be informed about,
  prepared for and connected to work-based learning and employment opportunities created by
  the Program.
- Minority Business Enterprises Section II-C: The Collaborative and the Mayor's Office of Minority and Women-Owned Business Development (MWBD) will work to maximize the utilization of State-certified locally based minority and women-owned businesses.

#### **Minority Business Enterprise**

One important goal of the Program is to contribute to the pipeline of qualified small, local, minority and woman-owned contractors with the capacity to participate as prime contractors and subcontractors. With this goal in mind and pursuant to the terms of the MOU, the Collaborative and MWBD developed an outreach and inclusion plan ("MBE Plan")<sup>4</sup> to be administered by MSA in partnership with MWBD for all funded projects. Further, the Collaborative Committee also created a Supplier Diversity subgroup, chaired by MWBD, which created a supplier diversity plan.

An important component to ensure inclusion of minority and women-owned firms in the Program is to review all contract opportunities to determine the appropriate MBE participation goal and sub-goals based on the specific circumstances of the project. The Program has been very successful in achieving MBE participation, both at the prime and subcontractor levels. **Exhibit 7a** reflects a summary of all Program awards and the level of MBE participation. As set forth therein, as of December 31, 2019, the Program achieved 34.6% in MBE participation.

The MBE Plan also envisions providing educational assistance to local small, minority, and women-owned firms on methods of doing business on Program-related projects. Since the Program's inception, MSA has participated in over fifty-seven State-wide business outreach events, 12 of which were organized by MSA to discuss specific potential outreach opportunities in the Program and provide technical assistance. MSA will continue to promote the objectives of the MBE Plan and to implement strategies to ensure that these objectives are met.

<sup>&</sup>lt;sup>4</sup> The plan is attached as **Exhibit 7b**.

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## WORKFORCE DEVELOPMENT

#### **Local Hiring**

In accordance with the MOU, The Mayor's Office of Employment Development (MOED) was charged with developing a comprehensive local hiring plan to support the goals of the Collaborative Committee. This plan leverages the resources of MOED's One Stop Career Center Network and works collaboratively with a broad range of City educational, workforce/training, faith-based and community organizations to assist in the training and preparation of City residents for employment opportunities created by the Program.

Since our previous Annual Report, the Program has completed the Workforce Development (WFD) Close-Out process for nine schools in Plan Year 1: Arundel Elementary Middle School, Cherry Hill Elementary Middle School, Forest Park High School, Frederick Elementary School, Fort Worthington Elementary School, Dorothy I. Height Elementary School (formerly known as John Eager Howard), Wildwood PK-8 (formerly known as Lyndhurst), Pimlico Elementary/Middle School and the Robert Poole Building housing ACCE Academy and Independence High School. At the time of award, the Construction Manager for each project commits to hire Baltimore City residents as a condition of their contract.

The schools listed above committed to hiring a combined total of 283 Baltimore City residents. Final calculations for the schools show 569 City residents were hired across all schools to fill a total of 711 positions. One hundred and forty-two of those City residents filled positions at several job sites and/or with several subcontractors across Year 1 schools. Job retention for local residents was a priority for the Program and we are pleased that local residents found long term employment as a result of the Program. See details below:

School	Hours (BCR*)	Hires(BCR*)	Hours (Total)
Commitment			
Arundel Elementary/Middle	43,100	38	135,849
Cherry Hill Elementary/Middle	33,508	26	197,888
Dorothy I Height Elementary (JEH)	21,988	18	121,055
Forest Park High	28,040	22	275,950
Fort Worthington Elementary	31,668	24	180,000
Frederick Elementary	20, 428	28	92,281
Wildwood Elementary/Middle (Lyndhurst)	22,685	47	168,048
Pimlico Elementary/Middle	30,756	29	151,805
Robert Poole Building	28,167	25	188,305
Achieved			
Arundel Elementary/Middle	52,635	59	177,147
Cherry Hill Elementary/Middle	44,847	76	236,751
Dorothy I Height Elementary (JEH)	34,804	68	163,523
Forest Park High	68,259	140	419,345
Fort Worthington Elementary	31,980	70	194,101
Frederick Elementary	35,206	52	132,570
Wildwood Elementary/Middle (Lyndhurst)	40,050	66	240,870
Pimlico	36,341	85	227,530
Robert Poole Building	57,574	95	281,920

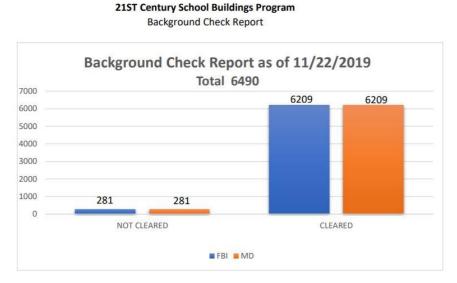
#### Table 5. 2019 Workforce Development Efforts – Hired Local Residents

\*BCR – Baltimore City Resident

Calendar year 2019 closed with commitments for hiring Baltimore City residents from one Plan Year 1 project and eight Plan Year 2 projects totaling 166 new local hires. Please reference Exhibit 7c for breakdown.

#### Local Hiring Background Investigation Processing

As of November 22, 2019, City Schools' Human Capital Pre-Enrollment Office processed approximately 6,209 applications for individuals to work on Program projects. Of these, 281 individuals were not cleared.



In evaluating barriers to employment, a new appeals process was enacted in November 2019 whereby all applicants who received "not cleared" decisions were sent notifications that their decision status could be appealed. The Program continues to provide solutions like these as a partner in the Collaboration Working Group led by the Mayor's Office on Workforce Development to increase City Resident participation, *one person at a time*.

#### Work-Based Learning Program

Since beginning the partnership with Urban Alliance (UA), a Baltimore-based non-profit organization, in 2016, eighteen students (inclusive of eight in 2019) have been paired with 21<sup>st.</sup> Century design and construction firms during their senior year of high school at Program job sites. The initiative concluded August 1, 2019 and will re-convene March 2020.

## **PUBLIC RELATIONS**

## **Ribbon Cuttings and Beyond**

The Program has experienced several monumental ribbon cutting ceremonies and 2019 was no exception. The first was held on August 28 for Arlington Elementary School. There was an estimated crowd of 250 for the event, which included school alumni, community members, elected officials and parents. The school had its dance team, Gold Starz, and cheer team perform while tours were led throughout the school.

The second ribbon cutting event was for REACH! Partnership High School at the Lake Clifton Park Building on August 29. There was an estimated crowd of 450 for the event, which also included school alumni, community members, elected officials and parents. The communications team hired Womb Works to perform at the start of the event and the school had its JROTC perform a Presentation of Colors for the start of the main program.



Arlington Elementary School



The Lake Clifton Park Building (REACH! Partnership School)

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Both events were well attended by students, parents, teachers, City Schools officials, as well as local and State Representatives. Maryland Lieutenant Governor Boyd Rutherford, City School's CEO Sonja Santelises and Mayor Jack Young spoke about the impact that both schools would have not only on the students, but on their extended communities as well. The school communities have now been afforded new and state-of-the-art shared spaces that include food pantries and laundry facilities.

Three additional new elementary/middle schools – Bay Brook, John Ruhrah and Calvin M. Rodwell — all opened January 6, 2020. The timing and circumstances of the schools presented a unique situation for the communications team. After consulting with program partners and school leadership it was decided to have a combined ribbon cutting event at Bay-Brook Elementary/Middle School and open houses at the other schools, all held on January 4. The ribbon cutting had an estimated crowd of 300 people and speaker representatives from each of the schools, as well as state and city leadership. After the conclusion of the main program tours of Bay-Brook began. In the afternoon, open houses were held at Calvin M. Rodwell and John Ruhrah. Each had speaking portions from school leadership, followed by tours. The estimated crowd size for Calvin M. Rodwell was 250 people; John Ruhrah had a crowd of around 750 people.



Bay-Brook, John Ruhrah, and Calvin M. Rodwell

The last three openings were a milestone within the program, as they marked 14 of the 28 forecasted new school buildings being completed.

## **Community Engagement**

As exciting as it is to break ground on new buildings and to open new schools, celebrating the ribbon cutting is just one component of the work that the Engagement team oversees. Other components, though less visible, embody the day-to-day work of informing, through community engagement, the support and transition of the 28 schools within the Program.

The team has spent countless hours engaging with communities, and school partners in preparation for school closures and mergers. In 2019, they held more than 90 community meetings focused around school mergers, construction, and transportation to and from swing schools. Students, parents, school faculty and staff were all active participants in providing feedback for the designs presented by the Architects and Construction Program Managers for each of the school construction projects. In 2019, the engagement representatives also hosted some 40 focus groups, 90% of which emphasized student voices. This allowed students to share what they wanted to see in their new buildings and discuss collaborative

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and other shared spaces, including the community spaces where students would receive services if needed.

Twenty-six of the twenty-eight schools within the program received active engagement during the past year through activities such as school safety and climate walks, school and community time capsule projects, collaborative Lego builds, and school literacy nights. These activities have been found to ease the anxieties of students entering merged or new schools and allow for the creation of friendships. The other two schools, Highlandtown #237 and Commodore John Rodgers (both Elementary/ Middle schools), are in the procurement phase for design/CM services and the feasibility study phase, respectively. Active engagement for these two schools will begin in Spring 2020.



Lego build project

Lego build project



Time capsule project

The Engagement team also facilitated several canvassing opportunities throughout Baltimore communities. In the Govans community, students passed out flyers to help share the news about the construction of their new elementary school. With the help of Program staff, approximately 30 students distributed some 5,000 flyers in their neighborhood.





#### Safe Passage

The ability to walk to and from school using a safe route is of prime importance to City Schools and the Program. Safety walks are an integral part of the process allowing teams to identify areas of pedestrian and vehicular concern that could impact students as they journey to and from their schools. A climate walk is also performed and focuses on the environmental challenges of the neighborhoods and surrounding communities. The safety and climate walks have been a great opportunity for collaboration within the Program as well as with other City Agencies, including the Baltimore City Police Department, the Department of Transportation, Baltimore City Council, and local businesses to find solutions to ensure the safety and well-being of students.





Some of the items identified during the walks include reviewing unsafe vehicular routes as they impact walking paths and crosswalks, trash and debris collection points, blighted and abandoned buildings, and paths overgrown with weeds, brush and trees. The team works in partnership with the City of Baltimore's INSPIRE program to address these areas prior to the opening of schools with the outcome being to implement preferred walking routes, and instituting walking school bus routes manned by volunteers as solutions.

## Cooperative Use Space Agreement, Memorandum of Understanding

In new buildings that are shared with Recreation and Parks, and the community at large, Cooperative Use Space Agreements through the use of Memorandum of Understandings (MOU) and Permits are used to govern the use of the space. The Baltimore City Board of School Commissioners and the Mayor and City Council of Baltimore, acting by and through its Department of Recreation and Parks, entered into the MOU relating to Cooperative Use Space for Recreational and Community Use of School Facilities, approved by the Board of Estimates of Baltimore City on February 24, 2016. That MOU was fully executed May 1, 2019 and covers four Recreation Centers built under the Program of which each partnership will receive individual license agreements.

- 1. Fort Worthington Elementary/Middle School
- 2. Frederick Elementary School
- 3. Dorothy I. Height Elementary School
- 4. Walter P. Carter Elementary/Middle School

## INSPIRE

INSPIRE (Investing in Neighborhoods and Schools to Promote Improvement, Revitalization, and Excellence) is the City's effort to bolster the state's extraordinary investment into the school system. It leverages the Program to support children's learning and to improve neighborhood conditions and increase the tax base. The INSPIRE plans are facilitated by the Baltimore City Department of Planning (DOP) and created and implemented through many City agencies and community partners. This is a snapshot of 2019.

#### **Plans Adopted and Underway**

The Planning Commission adopted the Bay-Brook Elementary/Middle School INSPIRE plan in June 2019. This was the 11<sup>th</sup> INSPIRE plan adopted over four years. Six other planning processes were underway in 2019: John Ruhrah Elementary/Middle School, The REACH! Partnership School at Lake Clifton Park, Harford Heights Elementary School, Govans Elementary School, Mary E. Rodman Elementary School, Robert W. Coleman Elementary School, and Medfield Heights Elementary School. All plans can be found on the INSPIRE web site.

#### By the Numbers: Improving Streetscapes

Streetscape improvements along primary walking routes are one of the most immediate investments around 21<sup>st</sup> Century school buildings. In addition to beautifying the neighborhood, these improvements help ensure safer pedestrian access to the schools for students and others. To date, the Baltimore City Department of Transportation (DOT) has fixed deficient sidewalks along approximately 26.53 miles and the Department of Recreation and Parks' Tree Baltimore program has planted over 1,000 street trees.

#### **City Agencies Working Together**

Coordination among City agencies can be challenging given limited resources and multiple, often shifting, priorities. But in 2019, agency partnerships led to many positive outcomes for Baltimore's residents. These are a few of the results.

- Improving neighborhood parks: Baltimore City Recreation and Parks (BCRP) completed many of the <u>German Park master plan improvements</u> near the Dorothy I. Height Elementary School. As a result, area residents have become much more active in the park. Partners included BCRP, Baltimore Office of Promotion & the Arts (BOPA), Reservoir Hill Improvement Council, Healthy Neighborhoods, Inc., Friends of German Park, and Neighborhood Design Center.
- Assisting school construction: Baltimore Department of Housing and Community Development (HCD) acquired properties adjacent to the Walter P. Carter Building so that the construction project could include additional on-site parking.
- Supporting neighborhood resiliency: Baltimore Office of Sustainability (BoS) designated City of Refuge, near Bay-Brook Elementary/Middle School, the City's newest Resiliency Hub. The Hub will be a safe place for nearby residents to gather and access resources during times of emergency.

BoS is working with the Department of Public Works (DPW) to apply for state funding to make weatherization and energy efficiency improvements to the building.

• Creating pedestrian-friendly environments: DOT conducted traffic studies and improved crosswalks around many schools. DOT substantially completed two major pedestrian path projects, described below.

## **INSPIRE Development Incentives Improve Homes in Park Heights**

Over the summer, HCD made INSPIRE incentives available to help stabilize neighborhoods and promote new investment around Pimlico Elementary/Middle School and Arlington Elementary School. A total of \$500,000 in each area was allocated through local impact aid (slots funding) to develop vacant properties and \$250,000 to assist homeowners with repairs.

## **Community Projects Enhance Community Connections**

Projects funded through INSPIRE create or improve places for residents to play, be active, and socialize with each other. These recent projects are examples that connect people and places.

- DOT began reclaiming <u>Fordney Lane</u>, an overgrown pedestrian alley across from Forest Park High School. The alley leads directly to the steps of the original 1924 school building, which were preserved during construction. The project added lights and cleared the overgrowth and debris. Additional improvements will come in 2020.
- DOT began to turn a highly-trafficked right-of-way into an <u>accessible and protected walking path</u> and gathering place in the heart of Cherry Hill, where both Arundel Elementary School and Cherry Hill Elementary/Middle School opened in 2018. Partners including South Church, Cherry Hill Community Coalition, Youth Resiliency Institute, Family Health Centers of Baltimore, and the schools will work with residents to activate and personalize the space.
- <u>The Mission Continues</u> mobilized veterans from across the country and other volunteers this summer to kickoff improving a path in Farring Baybrook Park. The wooded path connects Bay-Brook Elementary/Middle School and the Farring Baybrook Rec Center to the William J. Myers Pavilion and Curtis Bay Elementary/Middle School, as well as the new CSX Field. BCRP will be making additional improvements.

#### **Public Artworks Enhance Neighborhoods around Schools**

Through a <u>partnership between INSPIRE and BOPA</u>, residents and students have opportunities to work with artists to help make community projects truly fulfill their vision. In 2019 new public artworks were installed or started near three 21<sup>st</sup> Century schools: a sculptural gateway arch was installed in the Arlington INSPIRE Community Garden, a horizontal mural and a steel and concrete sculpture were added to a new micro park across from Pimlico, and a mosaic-covered outdoor stage is being created for the Fort Worthington Community Garden. INSPIRE has also funded the <u>Art @ Work program</u> which hires YouthWorks participants to work under teaching and intern artists and to participate in professional development workshops. To date, INSPIRE has funded nine mural projects in five INSPIRE areas. In 2019, youth helped paint murals near Bay-Brook Elementary/Middle School (at Curtis Bay Elementary/Middle School and the Farring Baybrook Rec Center) and Govans Elementary School (at a Family Dollar and Dewees Rec Center).

Visit INSPIRE online to download the plans, read the latest newsletter, view project scopes of work, and more: <u>https://planning.baltimorecity.gov/planning-inspire</u>.

## **PROGRAM COMMUNICATIONS**

#### **Communications Plan**

To ensure information about the Program is readily available and easily accessible to the community, a Communications Plan was created and launched in early 2016. This plan outlines the strategy and methodologies to be used for the various channels of communication including the Program website, social media, community meetings and traditional methods such as flyers and presentations. This plan was intended to be inclusive of all forms of communications, information distribution, feed-back and stakeholder management, with an emphasis on how these will be managed and by whom during 2019 and beyond. The program continues to benefit from the structure and content of this communications plan.

## Communications Vehicles and Methods: By the Numbers

#### MailChimp (newsletter) – number of subscribers

Audience Total 2018: 2,698 Audience Total 2019: 1,981 27% decrease: The communications team analyzed contacts and removed hundreds of inactive subscribers.

## MailChimp (newsletter) - average open and click rate for 2019

- 5,725 emails delivered
- 1,231 delivered emails were opened = 21% (National average open rates are 15-25%)
- 170 clicked a link inside the newsletter = 13.8% (National average click rate is 2.5%)

## Facebook - number of page likes in 2019 compared to 2018

12/17/2019 507 Page Likes 12/19/2018 420 Page Likes 20% increase

#### Facebook - trending posts, what type of posts received the most views and shares

Top Performing Posts of 2019: (Over 450 reached)

- Construction Progress Photos (Ruhrah)- 7.3K Reach
- Construction Progress Photos (Calvin M Rodwell)- 866
- Shared Link (WBAL-TV11)-624 Reached
- School Exterior Photo (REACH!)- 1.1K Reached
- Earth Day Post- 497 Reached
- REACH! Bird's eye view video-1K Reached
- Shared City Schools Video Team-763 Reached

Instagram – 762 followers Twitter – 639 followers

#### **Community Update Robocalls**

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## **PROGRAM FINANCIAL REPORT**

Attached is the Statement of Revenues and Expenditures related to the activities for the Baltimore City Public Schools. Please reference **Exhibit 3** for detailed information.

#### <u>Revenues</u>

Revenues were higher by \$18.1 million than the budget. The primary reasons for this is related to the true-up of the 2018 bottle tax revenues of \$3.6 million (which included an adjustment payment of \$1.0 million for prior years), the payment for table game revenues of \$2.8 million, and investment\interest income of \$11.7 million related to the investment of the bond proceeds.

#### **Expenditures**

Overall, expenses through June 2019 were \$0.8 million over budget. Below are some of the major variances:

#### Salaries, Wages and Benefits

This category is lower than projected by \$1.4 million because of lower benefit costs and vacant positions not filled until late in the fiscal year.

#### Contractual Services

This category was over budget by \$7.2 million. The amount of construction was greater than budget.

#### Grants and Subsidies

This category was under budget by \$4.9 million. This category is to reimburse Baltimore City Public Schools for operating expenses and end-user devices. Budgeted more funds for end-user devices and swing space transportation than needed.

## **COMPREHENSIVE MAINTENANCE PLAN UPDATE**

Maryland's Interagency Commission on School Construction (IAC) requires that each Local Education Agency (LEA) establish and annually update a Comprehensive Maintenance Plan (CMP). The CMP must describe the Baltimore City Schools' Board of School Commissioner's (School Board) strategy for maintaining its public school facilities and must also be compatible with the School Board's Comprehensive Educational Facilities Master Plan (CEFMP) and Capital Improvement Plan (CIP).

In addition, in accordance with the Memorandum of Understanding (MOU) for the Construction and Revitalization of Baltimore City Public Schools, City Schools is required to complete a CMP each year to demonstrate progress and to set forth a five-year plan for continued progress in the maintenance and operation (M&O) of its school facilities. The IAC is required to review the CMP each year, with progress as a factor considered by the IAC in the review of Program projects, and in review of CIP projects.

Most importantly, the CMP provides a strategic overview of the facility maintenance program and highlights continuing improvements and new initiatives to increase efficiency and improve the quality of services delivered. The CMP details City Schools' organizational structure, plans, and activities to maintain state and local government investment in public school facilities. Representing the School Board, the department of Facilities, Maintenance and Operations (FM&O) oversees these plans and programs, while the Facility Planning department administers the CEFMP, which includes the CIP.

The plan demonstrates how City Schools' FM&O department performs the following responsibilities:

- 1) Meets the School Board's expectations and aspirations to fulfill the educational goals for Baltimore City school students
- 2) Works to ensure regulatory compliance
- 3) Continues to evolve with new technology and updated facility management industry standards
- 4) Reports and quantifies performance data for measurable outcomes

The School Board, Chief Executive Officer, Chief Operating Officer, and Executive Facility Director, supported by FM&O, strive to provide a safe and healthy learning environment for students, faculty, and the community while operating school buildings in an efficient manner. The district's maintenance and preventive maintenance programs provide the necessary foundation to support educational programs and to sustain facilities.

#### Annual IAC Review of the Comprehensive Maintenance Plan (CMP)

Per the MOU, City Schools is required to annually submit to the IAC a comprehensive maintenance plan (CMP) and the IAC must incorporate City Schools' attainment of maintenance metrics as a factor in the approval of future 10-Year Plan and Capital Improvement Program (CIP) projects.

City Schools' FY 2020 CMP shows that City Schools continued to be more effective and more efficient in FY 2019. For example, the CMP reports that City Schools completed 25% more work orders — and completed them faster — than in FY 2018. In addition, City Schools added 16 FTEs in order to perform scheduled (preventive) maintenance. City Schools has been able to achieve an improvement in state

maintenance assessment scores for the sample of facilities assessed in FY 2018 and FY 2019, which is an accomplishment that no other LEA in the state can claim.

In recent years, as called for in the MOU and with the support of the Program, City Schools has worked to implement a Computerized Maintenance Management System (CMMS) intended to manage and track scheduled and unscheduled maintenance work. To fully meet the MOU's requirements, City Schools must implement its CMMS to auto-generate preventive maintenance work orders. Once operational, this critical function will help City Schools maximize the life span of not just 21<sup>st</sup> Century Schools buildings but all Baltimore City school facilities. City Schools expects to complete implementation of this critical function for the 14 occupied 21<sup>st</sup> Century School buildings by December 2020, and expects to have the function in place for each new 21<sup>st</sup> Century building when it opens. With this function in place, and with another addition to its maintenance budget of more than \$3 million, City Schools seems poised to continue to improve on maintenance effectiveness in FY 2020.

#### **Computerized Maintenance Management System (CMMS) Implementation**

Since Fall 2016, FM&O has been incrementally implementing a more efficient maintenance practices, inclusive of a more robust and efficient PM program (see timeline), which will result in an extensive asset inventory in the CapitalForecast module within the SchoolDude software package along with automated PM schedules inside of the PMDirect module for specific critical building assets for existing (by Spring 2020) and 21C Buildings (when last building comes online).

TASK	TARGET START	PROGRESS	NOTES
PHASE 2: PMDirect & CapitalForecast Im	plementation		
Stage I Existing Buildings (Excludes Non-21C & Exhibit 6)			
Facility Condition Assessment (Asset Inventory)	September 2016	In progress: On-time	
Auto-generate PM work orders for existing buildings <sup>5</sup>	September 2017	Ongoing: Delayed, FCA Year 1 & 2 schools generated September 2019	Delayed due to staff transitions and need for someone to directly manage process (Used transition period to establish a formal CMMS team)
Year 1 Schools (25%)	Aug 2019	Complete	
Year 2 Schools (25%)	Aug 2019	Complete	

<sup>&</sup>lt;sup>5</sup> Existing Buildings: PM work orders are manually created until a school's FCA and inventory information have been verified and ready for auto-generation.

TASK	TARGET START	PROGRESS	NOTES
Year 3 Schools (25%)	Jan 2020	Complete	
Year 4 Schools (25%)	Aug 2020	On-schedule	
Stage II SchoolDude and 21st Century Building Integration			
Contract with SchoolDude/EMG – FCA Inventory and PM Creation	September 2017	In progress: Delayed until May 2019	Delayed as a result of major leadership changes and staff transitions; worked with new leadership to establish a BMP turnover process between City Schools and MSA
Auto-generate PM work orders for existing buildings <sup>6</sup>		Ongoing	
Fort Worthington	Jan 2020	In progress	Target start may be
Frederick Elementary	Jan 2020	In progress	delayed based on when City Schools receives 90%
Dorothy I. Height	Jan 2020	In progress	BMPs from MSA and
Robert Poole Building	Jan 2020	In progress	<ul> <li>subsequently how long it takes EMG to transpose</li> </ul>
Cherry Hill	Jan 2020	In progress	and convert the BMP into the template, FM&O to
Arundel	Jan 2020	In progress	Review schedules and
Pimlico	Jan 2020	In progress	SchoolDude to upload; other factors that may
Forest Park High	Jan 2020	In progress	impact whether a work
Arlington	Jan 2020	In progress	<ul> <li>order is auto generated</li> <li>for a piece of equipment</li> </ul>
Fairmont Harford	Jan 2020	In progress	is if MSA is still making
Calvin Rodwell	Jan 2020	In progress	<ul> <li>adjustments at time of beneficial occupancy.</li> </ul>
John Ruhrah	Jan 2020	In progress	
Bay-Brook	Jan 2020	In progress	

<sup>&</sup>lt;sup>6</sup> 21C Buildings: PM work orders are manually created until a school's 90% BMP has been received, and inventory uploaded and ready for auto-generation.

	TARGET	DDOODECC	NOTES
TASK	START	PROGRESS	NOTES
Mary E. Rodman	Sep 2020	Not Started	
Walter P. Carter	Jan 2021	Not Started	
Govans	Jan 2021	Not Started	
Medfield Heights	Jan 2021	Not Started	
Patterson-Claremont	Sep 2021	Not Started	
Stage III Quality Control & Process	August	Ongoing	
Refinement	2019		
Stage IV Quality Control & Process	October	Ongoing	
Refinement	2016		

#### **Key Performance Indicators (KPIs)**

City Schools and the School Board are committed to support the 21<sup>st</sup> Century School Buildings Plan and the MOU requirements through data-driven management and decision making, continual performance improvement, and customer service response. The table below shows FM&O KPIs for FY2019. One of the objectives for the CMMS is to have access to these indicators in real time. Below is a summary of the positive movement in the work and a direct reflection of more efficient processes, oversight, accountability and effective use of SchoolDude.

- Percent of all open work orders decreased by 4.2%
- Average age of all work orders decreased by 13.8 days
- Average work orders per day completed increased by 38 per day
- Work orders completed in 15 days or less increased by 3%
- Work orders completed in 30 days or more decreased by 3%

Factors that contributed to these changes:

- Regional repair teams are on a 6-week maintenance and repair cycle ("Blitz") where general maintenance work orders are usually completed within 45 days.
- Engineering/Mechanical services restructured to reduce personnel to square footage ratio from 1:28 to 1:4.
- There has been strong emphasis on the use of technology in the field to access and update work orders in real time.

Operations (All Buildings)	FY2018	FY2019	2018 vs 2019
Number of All Open Work Orders	3,123	1,632	-1,489

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Percent of All Open Work Orders	7.5%	3.33%	-4.2%
Number of All Open Work Orders Greater than 60 days	726	1,327	601
Percent of All Open Work Orders Greater than 60 days	23.2%	81.3%	58.1%
Average Age of All Work Orders in Days	41.2	27.4	13.8
Average Days to Close Work Orders	28	32	4
Average Hours to Complete Work Orders	2.3	2.1	-
Average Work Orders per Day Completed*	147	185	38
Amount of Completed Work Orders in 15 Days	26,168	34,223	-
Percentage	68%	71%	3%
Amount of Completed Work Orders 15 to 30 Days	2,428	2,701	-
Percentage	6%	6%	0%
Amount of Completed Work Orders Over 30 Days	9,611	10,943	-
Percentage	26%	23%	-3%
Amount of Completed Work Orders	38,445	48,156	-
Accumac 261 working days			

\*Assumes 261 working days.

#### Staffing Model

Departmental increases in FY2019 supported mechanical PM work and non-mechanical services, as well as supplemental trade support and additional staffing.

In addition to reducing total square footage, the proposed budget increase should address staffing levels to better support facility needs and challenges, and more importantly, provide additional funding for PM to ensure our facilities stay online. Increased investment in staffing will ensure appropriate oversight and support to address facility deficiencies or minor challenges. Staffing increases will reduce reliance on contractors, that at times, lack historical knowledge of City Schools' facilities, and often present variation in support of facilities based on their own staffing limitations. It is anticipated that by FY2023, FM&O will have 94% of the FTEs required to maintain school buildings; however, if funded an additional \$1M in FY2024 FM&O can reach 100% capacity.

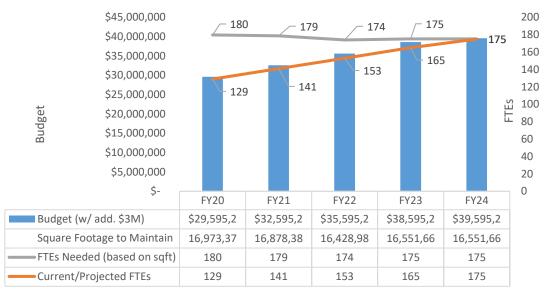
	5-year Plan:	Facility and N	laintenance FY20	)19 - FY2023	
	SY18-19	SY19-20	SY20-21	SY21-22	SY22-23
21 <sup>st</sup> Century Buildings Program & CEFMP	FY2019	FY2020	FY2021	FY2022	FY2023
Total Square Footage	18,114,098	17,868,926	16,973,372	16,878,381	16,428,988

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Closed/Decreased SF	(262,367)	(895,554)	(368,819)	(709,323)	(18,780)
Added SF	17,195	0	273,828	259,930	141,459
SF to Maintain	17,868,926	16,973,372	16,878,381	16,428,988	16,551,667
District School Buildings					
Total School Bldgs	156	153	150	145	139
Closed School Bldgs	-3	-3	-5	-6	-1
School Bldgs to Maintain	153	150	145	139	138
Staffing Needs <sup>7</sup>					
FTEs Needed	190	180	179	174	175
Projected FTEs w/ \$3M <sup>8</sup>		129	141	153	165
FTE Deficit		51	38	21	10

<sup>&</sup>lt;sup>7</sup> Staffing needs are based on the APPA's Managed Care Service Level square footage of 94,430 sqft/FTE and only looks at the total number of trades personnel needed. It does not include management positions and does not consider mixture of building types, building ages or a building systems sophistication.

<sup>&</sup>lt;sup>8</sup> Projected FTEs are based on being able to create 12 new positions a year and assumes FM&O does not experience a budget reduction during this period of time.



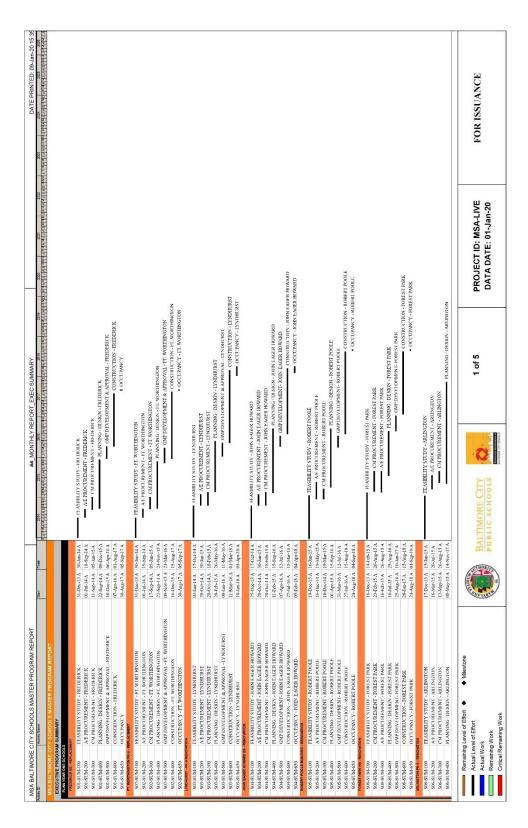
Increasing Operations budget by \$3M/yr through FY2023 plus \$1M in FY24

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# Exhibit 1: Summary Table

	Building Name	Enrollment Projection*	SRC	Square Feet	SQFT/ Student	EAP Estimates	Con	struction Cost Estimate	Con	struction Bids**	c	Construction Savings		;/SF tructior
(5)	Arlington #234	360	471	102,300	217	\$ 41,260,642	\$	36,885,343	\$	36,022,200	\$	(863,143)	\$	352
	Arundel #164	576	706	113,647	161	\$ 44,253,516	\$	37,800,000	\$	36,859,523	\$	(940,477)		324
5)	Cherry Hill #159	647	853	129,509	152	\$ 48,281,839	\$	42,000,000	\$	42,085,788	\$	85,788	\$	325
_	Forest Park #406	701	993	199,785	201	\$ 70,122,898	\$	60,400,000	\$	56,193,983	Ś	(4,206,017)	\$	281
-	Fort Worthington #085	691	621	103,351	166	\$ 42,187,379	\$	34,300,000	\$	33,080,646	\$	(1,219,354)		320
-	Frederick #260	415	504	84,961	169	\$ 30,855,997	\$	25,100,000	\$	25,135,322	\$	35,322	\$	296
(6)	Dorothy I. Height #061	352	479	91,346	103	\$ 33,539,978	\$	28,600,000	\$	28,359,808	\$	(240,192)		310
	Wildwood #088	775	704	110,355	151	\$ 39,938,364	\$	35,300,000	\$	35,204,180	\$	(95,820)	\$	319
	Patterson #405	1,104	1,481	242,019	163	\$ 111,505,288	\$	92,518,782	\$	88,473,818	\$	(4,044,964)	\$	315
(+)	Pimlico #223	720	688	119,015	103	\$ 45,279,387	<del>ب</del> \$	38,700,000	<b>ب</b> \$	37,836,910	ې \$	(863,090)	<b>ب</b> \$	318
_	Robert Poole #333/#427	720	1.005	135,896	175	\$ 55,056,540	ş \$	45,200,000	ş Ş	38,507,745	ş Ş	(6,692,255)	\$ \$	283
-	Plan Year 1 Schools	7,131	8,505	1,432,184	168	\$ 562,281,828	ڊ \$	43,200,000	ہ \$	457,759,923	ې \$	(19,044,202)		385
-		7,131	8,303	1,432,104	100	\$ 302,201,020	Ş	470,804,125	ş	457,755,525	Ş	(19,044,202)	ş	303
_							-				-			
	John Ruhrah #228	825	976	143,613	147	\$ 45,103,798	\$	41,681,687	\$	41,459,429	\$	(222,258)	\$	289
	Calvin M. Rodwell #256	710	760	111,694	147	\$ 39,832,554	\$	35,586,762	\$	35,577,365	\$	(9,397)	\$	319
	Bay-Brook #124	450	787	115,945	147	\$ 45,765,213	\$	38,042,708	\$	37,692,328	\$	(350,380)	\$	325
1)	Walter P. Carter #134/#313	544	824	149,953	182	\$ 59,502,105	\$	55,800,000	Ś	54,923,438	Ś	(876,562)	\$	366
	Mary E. Rodman #204	462	537	81,488	152	\$ 27,017,126	Ś	24,160,000	\$	25,533,719	\$	1,373,719	\$	313
-,	Fairmont Harford #341	801	870	165,314	190	\$ 52,235,466	\$	49,214,677	\$	47,796,622	\$	(1,418,055)	\$	289
3)	Govans #213	486	590	87,260	148	\$ 37,291,776	Ŧ	-	Ŧ	-	Ŧ	(_,,,	Ŧ	
(1)	Medfield Heights #249	449	491	79,740	162	\$ 34,916,396	Ś	32.310.000	Ś	32.320.710	Ś	10.710	Ś	405
(4)	Commodore John Rodgers	-	-	-	-	-	Ý	-	Ŷ	-	Ý	10,710	Ý	100
'3)	Highlandtown #237	620	914	35,140	N/A	\$ 19,150,889		-		-				
	Harford Heights #36/#314	513	627	144.290	230	\$ 49,923,768		-						
(2)		611	821	122,525	149	\$ 52,642,955		-		-				
(2)	James Mosher #144	400	405	75,611	145	\$ 25,897,675		-						
	Montebello #44	542	529	84,153	159	\$ 34,349,212		-		-				
	Cross Country #247	657	750	92,596	123	\$ 26,273,410		-						
(2)		585	704	100,213	142	\$ 58,782,750		-		-				
	Robert W. Coleman #142	321	314	52,528	142	\$ 18,149,962		-		-				
(2)	Plan Year 2 Schools	8,976	10,899	1,642,063	107	\$ 626,835,055	\$	276,795,834	\$	275,303,611	ć	(1,492,223)	\$	513
	Plan fear 2 Schools	8,970	10,699	1,042,005	151	\$ 020,035,055	Ş	270,795,654	Ş	275,505,011	Ş	(1,492,223)	Ş	515
	КЕҮ													
-	Projections shown 3 years after o	noning bacos	l on 2010 C	EEMD datad			-				-			
*	7/10/18 v3 capacity review.	pennig bused	101120190											
**	Yr 2 projects include AV/IT costs as part of construction bids											UTILIZATION		
(1)	Under construction						-				-	yr 1 util		83.84%
	In design						-				-	yr 2 util		82.36%
	in procurement/approval stage						-				-	avg combined		83.01%
	in feasibility study stage						-				-	arg combilled		55.01/
	includes Early Childhood Develop	ment Center					-				-		-	
	formerly John Eager Howard #06										-			
	formerly Lyndhurst #088	-			-		-		-		-			
	building addition only													
	banany addition only													



## **Exhibit 2: Schedules**

	HASHIMITY STUDY - JOIN KUIRAH     GAPROCURSARY - CALVIN N KODWELL     GARROCURSARY - CALVIN N KOD		02Main/77 312-0ain/77 102Main/77 312-0ain/77 02Main/77 012-0ain/77 02Main/77 012-0ain/77 02Main/77 012Main/87 07Main/87 012Main/87 07Main/87 012Main/97 12-Main/97 012Main/97 04Main/77 16-Main/77 04Main/77 16-Main/77	4:00 FEASBULTY STUDY - CALVIN M RODWELL 4:00 AF PROCINEMAINT - CALVIN N RODWELL 4:00 CALPROCUEMAINT - CALVIN N RODWELL Remaining Level of Effort ← Milestone	Remai
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2 3	HAMINITY STUDY - MOUNNELLIAND     HAMINITY STUDY - MOUNNELLIAND     CALPOCUESCHET, DUCK RUTHAU     CALPOCUESCHET, DUCK     CALPOCUESCHET, DUCK RUTHAU		02-Mar-17 A 31-Oct-17 A 10-Mar-17 A 21-Aug-17 A 07-Mar-17 A 01-Sen-17 A	PLANNING / DESIGN - HARFORD	S14-SUM-400
2 5	HASHILIY STUDY - JOHN KURAH — AT PROCUEMENT - JOHN KURAH — CH PROCUEMENT - JOHN KURAH — HANNING DESIGN - GAP DEVELOPM - GAP DEVELOPM		02-Mar-17A 31-Out-17A	CM PROCUREMENT - HARFORD	S14-SUM-300 S14-SUM-300
- JOHN RUHRAH 	HASHILIY SUDY - JOIN RUBAH — AT PROCUEMENT - JOIN RUBAH — Of PROCUEMENT - JOIN RUBAH — ONP DIVIDOR			FEASIBILITY STUDY - HARFORD	\$14-SUM-100
- JOHN RUHRAH MENT- JOIN RUIRAII CONSTRUCTION - JOHN RUHRAH	HARDILITY STUDY - JOIN KUDKAU — AF PROCEDENTS - JOIN KUDKAU — AF PROCEDENTS - JOIN KUDKAU — CATPOC EDENTS - JOIN KUDKAU		15-19cc-19 A (Redan-20	OCCUPANCY - JOHN KUHRAH	FARMONT - HARFORD
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- JOHN RUHRAH	HASHBUTY STUDY - JOHN RUBEAH — AE PROCUREMENT - JOHN RUBEAH — CMTROCUREMENT - JOHN RUBEAH — CMTROCUREMENT - JOHN RUBEAH		30-Aug-18 A 03-Sep-18 A	GMP DEVELOPMENT- JOHN RUHRAH	\$13-SUM-500
	HASHBULTY STUDY - JOHN RUHRAH — AE BROCURAMENT - JOHN RUHRAH — AE BROCURAMENT - JOHN RUHRAH	ĺ	05-May-17A 15-Jun-18A	PLANNING/ DESIGN - JOHN RUHRAH	S13-SUM-400
	HEASIBILITY STUDY - ADDA RUHRAH		04-Apr-17 A 07-Jun-17 A	A/E PROCUREMENT - JOIN RUIRAII	\$13-SUM-200
	• Occ office 1 - c		01-Jun-15 A 26-Aug-16 A	FEASIBILITY STUDY - JOIN RUHRAH	S13-SUM-100
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<ul> <li>OCCUPANCY - CHERRY HILL</li> </ul>	OPPTIDANCY - P		24-Aug-18 A 04-Sep-18 A	OCCUPANCY - CHERRY HILL	S07-SUM-650
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	GMP DEVELOPMENT- CHERRY HILL	2m	17-Oct-16 A 24-May-17 A	GMP DEVELOPMENT- CHERRY HILL	S07-SUM-500
	CM PROCUREMENT - CHERRY HELL PLANNING / DESKN - CHERRY HELL	CM PROCUR		PLANNING DESIGN - CHEERY HILL	S07-SUM-300
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	CHERRY HILL	HEASIBILITY STUDY - CHERRY HILL		FEASIBILITY STUDY - CHERRY HILL	S07-SUM-100
			ve-Aprila A de-Sep-18 A	REMOMETION	CHERRYHILL PK-8 - R
RUNDEL	CONSTRUCTION - ARUNDEL		27-Jul-16 A 13-Apr-18 A	CONSTRUCTION - ARUNDHI	S11-SUM-600
	GMP DEVELOPMENT - ARUNDEL			GMP DEVELOPMENT - ARUNDEL	S11-SUM-500
	<ul> <li>PLANNING / DESIGN - ARUNDEL</li> </ul>	Ĩ	26-May-15 A 23-May-16 A	PLANNING / DESIGN - ARUNDEL	S11-SUM-400
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	PLANNING / DESIGN - PIMILCO		22-Jul-15 A 08-Dec-16 A	PLANNING/ DESKEN - PIMLICO	S10-SUM-400
	EMENT - PIMILICO	- CM PROCURE	26-Mar-15 A 22-Jul-15 A	CM PROCUREMENT - PIMLICO	S10-SUM-300
	EVENT - PIMLICO	AF PROCURES	26-Mar-15 A 20-Jul-15 A	AE PROCUREMENT - PIMLICO	\$10-SUM-200
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· OCCUPANCY - PATTERSON			31-Aug-21 31-Aug-21	OCCUPANCY - PATTERSON	S09-SUM-650
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	- OM PROCUREMENT - PATTERSON	ľ	18-Feb-16 A 27-Jul-16 A	AT PROCUREMENT - INTERSON	S09-SUM-200
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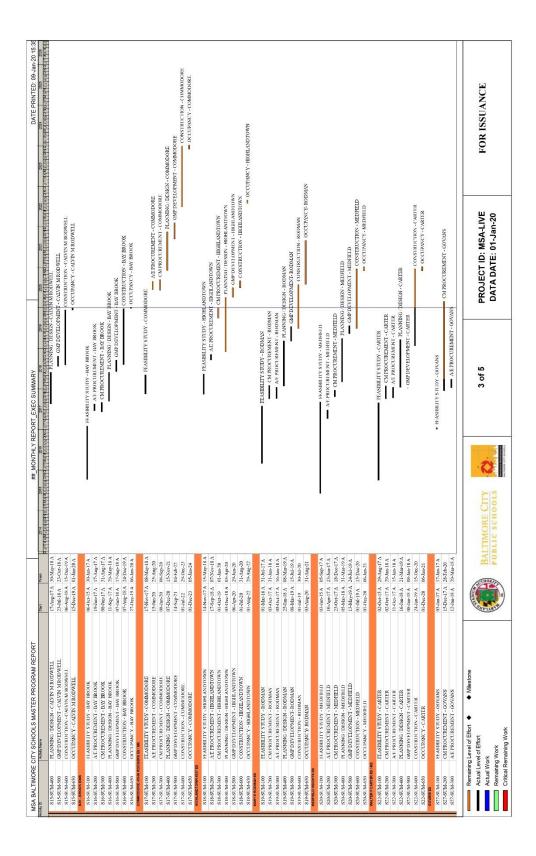


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FOR ISSUANCE	DATA DATE: 01-Jan-20		PUBLIC SCHOOLS	PUB		Remaining Work	Rem
	PROJECT ID: MSA-LIVE	4 of 5	BALTIMORE CITY	BAL	and the second se	Remaining Level of Effort   Actual Level of Effort  Actual Work	Actua
	- CM PROCUREMENT - COLEMEN	- AF PROCUREMENT- COLEMEN - CM PROCUREMENT- COLE		21-Aug-18 A 17-Sep-18 A 07-Jan-19 A 07-Jan-19 A	21-Aug-18 07-Jan-19	A2E PROCUREMENT - COLEMEN CM PROCUREMENT - COLEMEN	\$39-\$UM-200 \$39-\$UM-300
	COLEMEN	FEASIBILITY STUDY - COLEMEN		10-Jul-17 A 12-Jun-18 A	10-Jul-17.	FEASIBILITY STUDY - COLEMEN	\$39-\$UM-100
- NORTHWOOD	OCCUPANCY - NORTHWOOD			05-Jan-22	01-Dec-21	OCCUPANCY - NORTHWOOD	S38-SUM-650 ROBERT W COLEMA
CONSTRUCTION - NORTHWOOD	CONSTRUCTION				26-Jun-20	CONSTRUCTION - NORTHWOOD	S38-SUM-600
	CAMP DEVELOPMENT- NORTHWOOD			20-Mar-20 25-Jun-20	20-Mar-20	GMP DEVELOPMENT- NORTHWOOD	\$38-SUM-400 \$38-SUM-500
	CM PROCUREMENT - NORTHWOOD	CM PROCURE		A 30-Oct-18 A	17-Jul-18 A	CMPROCUREMENT - NORTHWOOD	\$38-SUM-300
	NORTHWOOD	AE PROCUREMENT - NORTHWOOD		12-Mar-18 A 23-May-18 A	12-Mar-18	A/E PROCUREMENT - NORTHWOOD	S38-SUM-200
	NORTHWOOD	FFASIBILITY STUDY - NORTHWOOD	1	08-Mar-16 A 05-Jun-18 A	08-Mar-16	FEASIBILITY STUDY - NORTHWOOD	S38-SUM-100
HER	<ul> <li>OCCUPANCY - MOSHER</li> </ul>			31-Aug-21	02-Aug-21	OCCUPANCY - MOSHER	S23-SUM-650
	CONSTRUCTION - MOSHER				01-Apr-20	CONSTRUCTION - MOSHER	S23-SUM-600
	FLAN WING () DENEN - MOSHER	ľ		A 28-Feb-20 30-Apt-20	04-Feb-19 A 28-Feb-20	GAP DEVELOPMENT - MOSHER	S23-SUM-500
	CM PROCUREMENT - MOSHER	- CM PROCU		A 24-Dec-18 A	10-Sep-18 A	CM PROCUREMENT - MOSHER	S23-SUM-300
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ARIORD HERBITS	GAP DEVELOPMENT - HARFORD HEIGHTS				01-Oct-19 A	GMP DEVELOPMENT - HARFORD HEIGHTS	S26-SUM-500
	PLANNING / DESIGN - HARFORD HEIGHTS	I		14-Aug-18 A 15-Nov-19 A	14-Aug-18	PLANNING / DESIGN - HARFORD HEIGHTS	S26-SUM-400
	<ul> <li>CM PROCUREMENT - HARVOND HEIGHTS</li> </ul>	CM PROCUREMENT - HARFORD HEIGH		01-Mar-18 A 14-Aug-18 A	01-Mar-18	CM PROCUREMENT - HARFORD HEIGHTS	S26-SUM-200 S26-SUM-300
	IND HEIGHTS	FEASIBILITY STUDY - HARFORD HEIGHTS	1	03-Mar-16 A 11-Jan-18 A	03-Mar-16	FEASIBILITY STUDY - HARFORD HEIGHTS	S26-SUM-100
ERION	<ul> <li>OCCOLUNCT - CALVERTON</li> </ul>			31-Aug-21	02-Aug-21	a OCCURANCY - CALVERTON	N25-SUM-650
UVERTON .	CONSTRUCTION - CALVERTON			>	15-Nov-19	CONSTRUCTION - CALVERTON	S25-SUM-600
	GMP DEVELOPMENT- CALVERTON			15-Oct-19 A 30-Mar-20	15-Oct-19	GMP DEVELOPMENT- CALVERTON	S25-SUM-500
	PLANNING/ DESIGN - CALVERTON			01-Oct-18:A 03-Jan-20:A	01-Oct-18	PLANNING / DESIGN - CALVERTON	S25-SUM-500
	- CM PROTIEREMENT - CALVERTON	A & PROCUREMENT - CALVERTON		17-Apr-18 A 21-May-18 A	17-Apr-18	Add PROCUREMENT - CALVERTON	S25-SUM-200
	VERTON	FEASIBILITY STUDY - CALVERTON		06-Oct-15 A 07-Mar-18 A	06-Oct-15	FEASIBILITY STUDY - CALVERTON	S25-SUM-100
OCCUPANCY - MONTEBELLO	= 00			31-Aug-22	02-Aug-22	OCCUPANCY - MONTEBELLO	S24-SUM-650
<ul> <li>CONSTRUCTION - MONTEBELLO</li> </ul>	CON			27-Jul-22	01-Heb-21	CONSTRUCTION - MONTEBELLO	S24-SUM-600
	GAID DEVELOPMEN - MONTEBELLO			34	22-Nov-19	PLANNING / DESIGN - MONTEBELLO	S24-SUM-400
	CMPROCUREMENT - MONTEBELLO	1		05-Aug-19 A 15-Apr-20	05-Aug-19	CM PROCUREMENT - MONTEBELLO	S24-SUM-300
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ROSS COUNTRY 28 COUNTRY	CONSTRUCTION - CROSS COUNTRY				31-Aug-21	CONSTRUCTION - CROSS COUNTRY	S21-SUM-600
	<ul> <li>GMP DEVELOPMENT- CROSS COUNTRY</li> </ul>			09-Apr-20	26-Feb-20	GMP DEVELOPMENT- CROSS COUNTRY	S21-SUM-500
	PLANNING/DESIGN - CROSS COUNTRY	PLANNING/		05-Mar-18 A 21-Dec-18	05-Mar-18	PLANNING/DESIGN - CROSS COUNTRY	S21-SUM-400
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	SS COUNTRY	FEASIBILITY STUDY - CROSS COUNTRY	Ī		16-Jun-15 A	FEASIBILITY STUDY - CROSS COUNTRY	S21-SUM-100
	– OCCUPANCY - GOVANS			31-Aug-20	03Aug-20	OCCUPANCY - GOVANS	S27-SUM-650 CROSS COUNTRY B
JOVANS	CONSTRUCTION - GOVANS			09-Sep-21	02-Mar-20	CONSTRUCTION - GOVANS	S27-SUM-600
	NG / DESIGN - GOVANS GMP DEVELOPMENT - GOVANS	PLANN		12-Mar-19 A 28-Feb-20	22-Jun-18 A 02-Oct-19 A	GMP DEVELOPMENT - GOVANS	S27-SUM-400 S27-SUM-500
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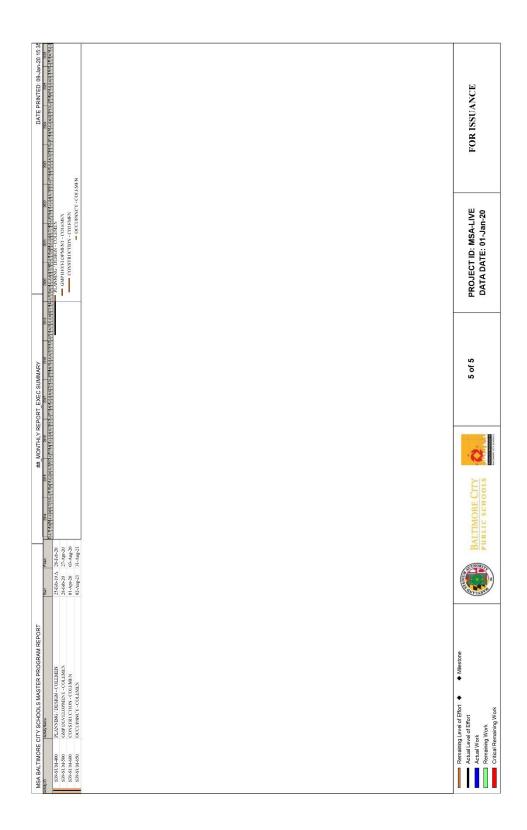


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\$247,473,852	\$247,473,852	\$248,313,925	\$38,781,265	\$42,701,126	Total Expenses
\$0	\$0	\$0	\$0	\$0	Subtotal-Land and Structures (Object .14)
\$48,424,390	\$48,424,390	\$48,345,341	\$24,116	(\$94,715)	Subtotal-Fixed Charges (Object .13)
\$15,385,405	\$15,385,405	\$10,505,377	\$9,835,405	\$6,370,349	Subtotal-Grants and Subsidies (Object .12)
\$96,000	\$96,000	\$46,431	\$13,500	\$5,410	Subtotal-Supplies and Materials (Object .09)
\$178,648,574	\$178,648,574	\$185,851,283 \$178,648,574	\$28,520,593	\$36,121,876	Subtotal-Contractual Services (Object .08)
\$21,500	\$21,500	\$20,007	\$10,792	\$1,816	Subtotal-Travel (Object .04)
\$14,400	\$14,400	\$14,016	\$1,200	\$2,347	Subtotal-Communications (Object .03)
\$21,586	\$21,586	\$28,961	\$1,660	066\$	Subtotal-Technical and Special Fees (Object .
\$4,861,997	\$4,861,997	\$3,502,507	\$374,000	\$293,053	EXPENSES: Subtotal-Salaries, Wages & Fringe Benefits (C
\$60,800,000	\$60,700,000	\$78,846,201	\$58,333	\$236,944	REVENUES: Total Revenues
ANNUAL BUDGET	BUDGET YTD	CURRENT YTD	BUDGET MONTH	CURRENT MONTH	
		Maryland Stadium Authority Baltimore City Public Schools Statement of Revenues and Expenses 12 Periods Ended 6/30/2019 (Unaudited)	Maryland Stadium Authority Baltimore City Public Schools tatement of Revenues and Exper 12 Periods Ended 6/30/2019 (Unaudited)	6	STATEMENT 3 - REVENUES AND EXPENSES

## **Exhibit 3: Statement of Revenues and Expenses**

STATEMENT 3 - REVENUES AND EXPENSES		Revenues	Maryland Stadium Authority Baltimore City Public Schools Program s and Expenditures not Paid for by Bond As of June 30, 2019	Maryland Stadium Authority more City Public Schools Prog :xpenditures not Paid for by I As of June 30, 2019	Maryland Stadium Authority Baltimore City Public Schools Program Revenues and Expenditures not Paid for by Bond Proceeds As of June 30, 2019		
	Fiscal Year 2014	Fiscal Year 2015	Fiscal Year 2016	Fiscal Year 2017	Fiscal Year 2018	Fiscal Year 2019	Totals
Beginning Cash Balance	\$0	\$16,982,264	\$31,834,852	\$53,908,210	\$76,174,937	\$76,479,716	\$0
Revenues							
Baltimore City	\$18,000,000	\$20,363,971	\$11,447,803	\$25,234,993	\$26,575,558	\$26,386,149	\$128,008,474
Investment Income/Misc	\$0	¢	\$856,133	\$1,269,435	\$1,396,013	\$1,133,687	\$4,655,268
Lottery	\$¢	\$0	\$20,000,000	\$20,000,000	\$20,000,000	\$20,000,000	\$80,000,000
Baltimore City Public Schools	\$0	\$0	\$0	\$20,000,000	\$20,000,000	\$20,000,000	\$60,000,000
Miscellaneous	\$0	\$0	\$14	\$0	\$0	\$0	\$14
Total Revenues	\$18,000,000	\$20,363,971	\$32,303,950	\$66,504,428	\$67,971,571	\$67,519,836	\$272,663,756
Available Funds	\$18,000,000	\$37,346,235	\$64,138,802	\$120,412,638	\$144,146,508	\$143,999,552	\$272,663,756
Expenditures							
Debt Service	ŞO	\$0	-\$2,666,667	-\$20,764,943	-\$37,408,372	-\$48,039,667	-\$48,039,667 -\$108,879,649
Operating Expenses	-\$1,017,736	-\$5,511,383	-\$7,563,925	-\$23,472,758	-\$30,258,420	-\$23,401,890	-\$91,226,112
Ending Cash Balance	\$16,982,264	\$31,834,852	\$53,908,210	\$76,174,937	\$76,479,716	\$72,557,995	\$72,557,995
- 		2	5 9	2			

(Note: \$15.0 million of excess revenues received by Baltimore City is reserved in accordance with the MOU)

STATEMENT 3 - REVENUES AND EXPENSES

Baltimore City Beverage Tax Baltimore City Retirees Health Insurance Baltimore City VTL Facility Rental Fee Baltimore City Table Game Revenues Baltimore City Public Schools Maryland State Lottery Investment Income State Treasurer Subtotal Investment Income Bond Proceeds

Total

Maryland Stadium Authority Baltimore City Public Schools Breakdown on Revenues 12 Periods Ended 6/30/2019

(Includes true-up of the FY 2018 \$13,616,471 collections) \$10,000,000 \$0 (received FY18 payment in FY 18) \$2,769,678 \$20,000,000 \$20,000,000 \$20,000,000 \$1,133,687 (Accrual Based) \$67,519,836 (Accrual Based) \$11,326,365 (Accrual Based)

Series 2016 proceeds for construction	
Arlington Elementary/Middle School	57
Arundel	
Cherry Hill ES/MS	
Forest Park HS	J.
Fort Worthington ES	J.
Frederick ES	57
John E. Howard ES	
Lyndhurst	•7
Patterson	
Pimlico	•
Robert E. Poole	57
Total Expenditures	
Plus Investment Income	
Remaining proceeds	

**Baltimore City Public Schools Maryland Stadium Authority** 12 Periods Ended 6/30/2019 Series 2016 Summary

\$385,158,803.24

-\$38	\$44,412,778.50
	\$2,366,751.72 \$41,188,195.10
	\$39,210,210.42
	\$32,240,342.33
	\$26,843,260.02
	\$34,893,762.58
	\$61,765,815.65
	\$44,954,604.53
	\$39,518,514.83
	\$21,089,577.67

**STATEMENT 3 - REVENUES AND EXPENSES** 

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Plus Investment Income Remaining proceeds	Total Expenditures		Pimlico	Patterson	Medfield Heights Elementary School	Mary E. Rodman Elementary School	Lyndhurst	John Ruhrah Elementary/Middle School \$2	John E. Howard ES \$	James Mosher Elementary School	adenhall Elementary School	Govans Elementary School \$	Frederick ES	Fort Worthington ES	Forest Park HS	Fairmount Harford Building \$3	Cross Country	Cherry Hill ES/MS \$	Calvin Rodwell Elementary/Middle School \$1	Calverton Elementary/Middle School	Bay Brook Elementary/Middle School \$1	Arundel	Arlington Elementary/Middle School	Series 2018 proceeds for construction	
\$377,998,582.68 \$7,355,449.72 \$385,354,032.40	-\$117,695,122.04	\$744,927.58 \$7 748 021 13	\$395,780.64	\$391,509.26	\$1,178,082.43	\$917,149.99	\$1,394.80	\$22,631,699.83	\$1,238,151.58	\$180,114.45	\$928,231.80	\$1,020,669.91	\$6,481.00	\$7,000.00	\$557,824.40	\$39,120,003.28	\$120,655.14	\$1,037,475.68	\$16,512,458.59	\$718,913.32	\$18,834,642.87	\$45,760.74	\$8,357,273.62	\$495,693,704.72	Baltimore City Public Schools Series 2018A Summary 12 Periods Ended 6/30/2019

**STATEMENT 3 - REVENUES AND EXPENSES** 

Baltimore City Public Schools Series 2016 & Series 2018A Summary 12 Periods Ended 6/30/2019

	2016	2018A	Total
Arlington Elementary/Middle School Arundel	\$21,089,577.67 \$39,518,514.83	\$8,357,273.62 \$45,760.74	\$29,446,851.29 \$39,564,275.57
Bay Brook Elementary/Middle School	\$0.00	\$18,834,642.87	\$18,834,642.87
Calverton Elementary/Middle School	\$0.00	\$718,913.32	\$718,913.32
Calvin Rodwell Elementary/Middle School	\$0.00	\$16,512,458.59	\$16,512,458.59
Cherry Hill ES/MS	\$44,954,604.53	\$1,037,475.68	\$45,992,080.21
Cross Country	\$0.00	\$120,655.14	\$120,655.14
Fairmount Harford Building	\$0.00	\$39,120,003.28	\$39,120,003.28
Forest Park HS	\$61,765,815.65	\$557,824.40	\$62,323,640.05
Fort Worthington ES	\$34,893,762.58	\$7,000.00	\$34,900,762.58
Frederick ES	\$26,843,260.02	\$6,481.00	\$26,849,741.02
Govans Elementary School	\$0.00	\$1,020,669.91	\$1,020,669.91
Harford Heights / Sharp Leadenhall Elementary	\$0.00	\$928,231.80	\$928,231.80
James Mosher Elementary School	\$0.00	\$180,114.45	\$180,114.45
John E. Howard ES	\$32,240,342.33	\$1,238,151.58	\$33,478,493.91
John Ruhrah Elementary/Middle School	\$0.00	\$22,631,699.83	\$22,631,699.83
Lyndhurst	\$39,210,210.42	\$1,394.80	\$39,211,605.22
Mary E. Rodman Elementary School	\$0.00	\$917,149.99	\$917,149.99
Medfield Heights Elementary School	\$0.00	\$1,178,082.43	\$1,178,082.43
Patterson	\$2,366,751.72	\$391,509.26	\$2,758,260.98
Pimlico	\$41,188,195.10	\$395,780.64	\$41,583,975.74
Robert E. Poole	\$44,412,778.50	\$744,927.58	\$45,157,706.08
Walter P. Carter/Lois T. Murray ES/MS	\$0.00	\$2,748,921.13	\$2,748,921.13
	\$388,483,813.35 \$117,695,122.04	\$117,695,122.04	\$506,178,935.39
I			

# **Exhibit 4: Change Orders with Contract Amounts**

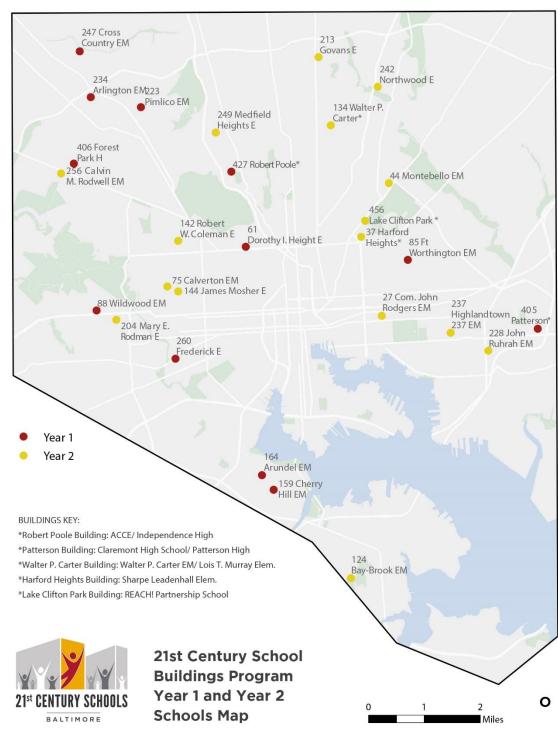
Change Orders with Contract Amount (All Active Projects)

Project 1st Century Program Costs	Company Name					
st Century Program Costs		Contract Title	Base Contract Amt Nur	mber of Change Orders	Total Amount of Changes Co	ontract Including This Chan
	BATTA Environmental Associates, Inc.	Pimlico_Water Testing_Batta Environmental	\$9,731.53	1	(\$809.37)	\$8,922.16
	City Schools Partners	City School Partners Program Management Contract	\$6,257,816.00	3	\$21,775,273.13	\$28,033,089.13
	District Moving Companies, Inc.	ACCE_Robert Poole Building_District Moving Company_Move	\$63,850.00	1	(\$7,252.50)	\$56,597.50
	District Moving Companies, Inc.	Arlington Elementary School_District Moving Companies, IncMove In	\$59,620.00	1	\$35,700.00	\$95,320.00
	District Moving Companies, Inc.	Arlington_District Moving Company_Move Out	\$60,200.00	2	\$1,612.50	\$61,812.50
	District Moving Companies, Inc.	Bay Brook_District Moving_Interactive Board Move	\$3,530.00	1	\$1,492.00	\$5,022.00
	District Moving Companies, Inc.	Forest Park_District Moving Company_Move	\$64,200.00	2	\$6,610.00	\$70,810.00
	District Moving Companies, Inc.	Fort Worthington_District Movers_Move	\$37,400.00	1	(\$7,240.00)	\$30,160.00
	District Moving Companies, Inc.	Frederick_District Movers_Move	\$26,411.00	1	(\$4,791.00)	\$21,620.00
	District Moving Companies, Inc.	John Ruhrah District Moving Company Move Out	\$107,900.00	6	\$26,378.00	\$134,278.00
	District Moving Companies, Inc.	Mary E. Rodman_District Moving Company_Move Out	\$60,000.00	1	\$6,550.00	\$66,550.00
	Douron, Inc.	Ft. Worthington - Douron Furniture Procurement	\$986,857.92	1	(\$112,108.49)	\$874,749.43
			\$6,814.90	1	\$284.70	\$7,099.60
	Global Consulting Inc.	Cherry Hill _Water Testing_Global Consulting				
	Global Consulting Inc.	Fairmont Harford_Water Testing_Global Consulting	\$5,263.20	3	\$3,180.96	\$8,444.16
	Hoffberger Moving Services LLC	Arundel_Hoffberger_Move	\$34,618.00	1	(\$18,763.25)	\$15,854.75
	Hoffberger Moving Services LLC	Bay Brook_Hoffberger Moving Services_Move Out	\$58,710.00	1	(\$19,124.75)	\$39,585.25
	Hoffberger Moving Services LLC	Carter G. Woodson_HoffbergerMoving Services_Move	\$26,258.00	1	(\$12,218.00)	\$14,040.00
	Hoffberger Moving Services LLC	Chery Hill_Hoffberger Moving Services_Move	\$34,722.00	2	\$644.25	\$35,366.25
	Hoffberger Moving Services LLC	John E Howard_Hoffberger_Move	\$45,804.60	1	(\$7,629.25)	\$38,175.35
	Hoffberger Moving Services LLC	Lyndhurst_Hoffberger_Move	\$54,783.85	1	(\$19,253.85)	\$35,530.00
	Hoffberger Moving Services LLC	Rognel Heights_Hoffberger Moving_Move	\$12,876.00	1	(\$6,539.00)	\$6,337.00
	Inspections Experts, Inc. (IEI)	Forest Park_Water Testing_Inspection Experts	\$15.092.05	1	\$1,230.55	\$16,322.60
	Institute for Building Technology and Safety	IBTS Third Party Code Consultant	\$924,934,73	1	\$16,783.02	\$941,717.75
	Intertek-PSI	Arlington_Water Testing_Intertek PSI	\$8,004.00		\$8,425.50	\$16,429.50
	Jennifer L. Strasbaugh		\$5,000.00	3	\$12,700.00	\$17,700.00
		Jennifer L. Strasbaugh_Art Appraisal Year 1 and Year 2		3		
	Lorax Partnerships LLC	Lorax Partnership LLC	\$905,358.00	1	\$1,359,727.58	\$2,265,085.58
	MGAC, Inc.	MGAC_BCS AV/IT Standards_Annual Update	\$15,000.00	1	\$5,200.00	\$20,200.00
	Plexus	Plexus_AV/IT_Fort Worthington	\$2,197,130.26	1	(\$363,403.48)	\$1,833,726.78
	Plexus	Plexus_AV/IT_Frederick	\$1,965,356.87	1	(\$286,074.09)	\$1,679,282.78
	School Specialty, Inc.	Frederick - School Specialty Furniture Procurement	\$857,558.87	1	(\$66,116.89)	\$791,441.98
	Soil and Land Use Technology, Inc. (SaLUT)	Robert Poole_Water Testing_SaLUT	\$8,141.31	2	\$198.69	\$8,340.00
	Walters Relocations, Inc.	Calvin Rodwell_Walters Relocations_Move Out	\$59,540.00	2	\$3,899.86	\$63,439.86
	Walters Relocations, Inc.	Pimlico_Walters Relocations_Move	\$27,132.00	1	(\$2,009.90)	\$25,122.10
st Century Program Costs			\$15,005,615.09	49	\$22,332,556.92	
	Design Collective	Device Collective Inc. A/E Device Services				\$1 035 F00 00
lington PK-5		Design Collective Inc_A/E Design Services	\$1,731,984.00	14	\$189,525.00	\$1,921,509.00
	Dustin Construction, Inc.	Dustin CM - GMP 4-24-19	\$37,262,000.00	1	(\$1,004,993.89)	\$36,257,006.11
	Dustin Construction, Inc.	Dustin Construction Inc_Pre-Construction CM Services	\$117,253.50	1	(\$15,539.46)	\$101,714.04
lington PK-S			\$39,111,237.50	16	(\$831,008.35)	
undel PK-2	GWWO Inc.	GWWO_A/E Services	\$1,878,800.00	5	\$56,462.00	\$1,935,262.00
	MCN Build/Southway	MCN Build/Southway_Construction	\$36,859,523.00	2	\$1,812,389.00	\$38,671,912.00
	Specialized Engineering	Specialized T&I Services	\$69,906.00	1	\$50,000,00	\$119.906.00
undel PK-2			\$38,808,229.00	8	\$1,918,851.00	
y-Brook Elementary/Middle School	Tito Contractors, Inc.	Tito Swing Space Repair	\$175,324.00	1	(\$7,716.15)	\$167,607.85
	into contractors, inc.	Into_swing space kepair				\$167,007.85
y Brook Elementary/Middle School			\$175,324.00	1	(\$7,716.15)	
erry Hill 3-8	District Moving Companies, Inc.	District Moving_M&R Services	\$89,197.50	1	(\$3,837.50)	\$85,360.00
	ECS Mid-Atlantic, LLC	ECS Mid-Atlantic	\$126,845.00	1	(\$17,550.82)	\$109,294.18
	Hess Construction	Hess Construction - Construction Services	\$42,085,788.00	1	\$2,177,244.44	\$44,263,032.44
	JRS Architects, Inc.	JRS_A/E Services	\$1,930,840.00	12	\$228,035.60	\$2,158,875.60
	Tito Contractors, Inc.	Tito_Swing Space Services	\$757,361.00	1	(\$560.37)	\$756,800.63
ierry Hill 3-8			\$44,990,031.50	16	\$2,383,331.35	
irmount Harford HS	ECS Mid-Atlantic, LLC	ECS - T&i Services	\$74,503.20	1	\$4,100.52	\$78,603.72
	MCN Build/Southway	BUILDING CONSTRUCTION SERVICE	\$192,743.00	2	\$383,985.00	\$576,728.00
	MCN Build/Southway	MCN/Southway D/B GMP	\$49,216,622.00	1	\$946,394.79	\$50,163,016.79
income the standard hit	ment build Southing		\$49,483,868.20		\$1,334,480.31	\$30,203,020.13
irmount Harford HS	Hara Construction	UFFC CND Construction Construction	\$56,193,983.00	1		\$58,698,146.98
rest Park High School	Hess Construction	HESS_GMP Construction Services	\$112,991.80		\$2,504,163.98	
		Hess_Pre-Construction Services				\$124,205.80
	Hess Construction			1	\$11,214.00	
	Hillis-Carnes Engineering Associates	Hillis-Carnes Testing & Inspection Services	\$86,526.00	3	\$35,802.25	\$122,328.25
		Hillis-Carnes Testing & Inspection Services Smolen Emr Ilkovitch Architects_A/E Services				\$122,328.25 \$2,792,195.81
	Hillis-Carnes Engineering Associates		\$86,526.00	3	\$35,802.25	
	Hillis-Carnes Engineering Associates SEI Architects Tito Contractors, Inc.	Smolen Emr Ilkovitch Architects_A/E Services Tito_Swing Space Services	\$86,526.00 \$2,638,274.00	3	\$35,802.25 \$153,921.81 (\$167,190.10)	\$2,792,195.81
rest Park High School	Hillis-Carnes Engineering Associates SEI Architects	Smolen Emr Ilkovitch Architects_A/E Services	\$86,526.00 \$2,638,274.00 \$724,120.00 \$114,306.15	3 8 1	\$35,802.25 \$153,921.81 (\$167,190.10) \$3,874.85	\$2,792,195.81 \$556,929.90
	Hillis-Carnes Engineering Associates SEI Architects Tito Contractors, Inc. Walters Relocations, Inc.	Smolen Emr likovitch Architects "A/E Services Tito_Swing Space Services Walter's Relocations_M&R Services	\$86,526.00 \$2,638,274.00 \$724,120.00 \$114,306.15 \$\$9,870,200.95	3 8 1 3 17	\$35,802.25 \$153,921.81 (\$167,190.10) \$3,874.85 \$2,541,786.79	\$2,792,195.81 \$556,929.90 \$118,181.00
	Hills-Carnes Engineering Associates SEI Architects Tito Contractors, Inc. Walters Relocations, Inc.	Smolen Env likovitch Architects "A/E Services Tho, Swing Space Services Walter's Relocations _M&R Services Prochling and Robertson	\$86,526.00 \$2,638,274.00 \$724,120.00 \$114,306.15 \$59,870,200.95 \$95,030.40	3 8 1 3 17 3	\$35,802.25 \$153,921.81 (\$167,190.10) \$3,874.85 <b>\$2,541,766.79</b> (\$26,285.13)	\$2,792,195.81 \$556,929.90 \$118,181.00 \$68,745.27
	Hills-Carnes Engineering Associates SR Architects Tito Contractors, Inc. Walters Relocations, Inc. Froehling & Robertson, Inc. Gilbane Bullding Company	Snohn Film Ikovitch Architects , A/E Services Tito_Swing Space Services Unater's Helexations_M&R Services Freehing and Bobertson Freehing and Bobertson Distance_Construction Services	\$86,526.00 \$2,638,274.00 \$724,120.00 \$114,306.15 \$59,870,200.95 \$95,030.40 \$25,135,322.00	3 8 1 3 17 3 4	\$35,802.25 \$153,921.81 (\$167,190.10) \$3,874.85 \$2,541,786.79 (\$26,285.13) (\$158,107.50)	\$2,792,195.81 \$556,929.90 \$118,181.00 \$68,745.27 \$24,977,214.50
	Hills-Carnes Engineering Associates SEI Architects This Contractors, Inc. Walters Relocations, Inc. Fronkling, & Robertson, Inc. Gilbane Building Company Gilbane Building Company	Smolen Emr Havitch Architects "A/E Services  Tino_Swing Space Services Walter's Relocations_M&R Services Froehing and Robertson Gilbane_Content Services Gilbane_Prec Construction Services	\$86,526.00 \$2,638,274.00 \$724,120.00 \$114,306.15 \$59,370,200.93 \$55,380.40 \$25,135,322.00 \$118,323.00	3 8 1 3 17 3 4 7	\$35,802.25 \$153,921.81 (\$167,190.10) \$3,874.85 \$2,541,768.79 (\$25,285.13) (\$158,107.50) \$36,560.02	\$2,792,195.81 \$556,929.90 \$118,181.00 \$68,745.27 \$24,977,214.50 \$154,883.02
	Hills-Carnes Engineering Associates SRI Architects Tho Contractors, Inc. Walters Relocations, Inc. Gilbane Building Company Gilbane Building Company Reyroids Building Solutions	Snohn Fire Illowitch Architects _VE Services Tho_Wing Space Services Tho_Water's Relocation, BME Services Techning and Robertson Gillbane_Construction Services Gillbane_Pre-Construction Services Firedom, Commissioning Services	\$86,526.00 \$2,638,274.00 \$124,120.00 \$114,306.15 \$59,230,200.35 \$95,030.40 \$25,135,322.00 \$118,323.00 \$68,383.00	3 8 1 3 17 3 4 7 1	\$35,802.25 \$153,921.81 (\$157,190.10) \$3,374.85 \$2,541,972.477 (\$25,785.13) (\$158,107.50) \$36,560.02 (\$3,419.35)	\$2,792,195.81 \$556,929.90 \$118,181.00 \$68,745.27 \$24,977,214.50 \$154,883.02 \$64,963.65
derick Elementary School	Hills-Carnes Engineering Associates SEI Architects This Contractors, Inc. Walters Relocations, Inc. Fronkling, & Robertson, Inc. Gilbane Building Company Gilbane Building Company	Smolen Emr Havitch Architects "A/E Services  Tino_Swing Space Services Walter's Relocations_M&R Services Froehing and Robertson Gilbane_Content Services Gilbane_Prec Construction Services	\$86,526.00 \$72,638,274.00 \$724,202,00 \$114,306.15 \$95,770,200.95 \$95,203,40 \$25,15,522.00 \$118,323.00 \$56,383.00 \$1,527,000.00	3 8 1 3 17 3 4 7	\$35,802.25 \$153,92.18 \$(5167,790.10) \$3,874.85 <b>\$2,41,786.70</b> \$(526,285.13) \$(5159,107.50) \$36,560.02 \$39,565.50	\$2,792,195.81 \$556,929.90 \$118,181.00 \$68,745.27 \$24,977,214.50 \$154,883.02
derick Elementary School	Hills-Carnes Engineering Associates SRI Architects Tho Contractors, Inc. Walters Relocations, Inc. Gilbane Building Company Gilbane Building Company Reyroids Building Solutions	Snohn Fire Illowitch Architects _VE Services Tho_Wing Space Services Tho_Water's Relocation, BME Services Techning and Robertson Gillbane_Construction Services Gillbane_Pre-Construction Services Firedom, Commissioning Services	\$86,526.00 \$2,638,274.00 \$124,120.00 \$114,306.15 \$59,230,200.35 \$95,030.40 \$25,135,322.00 \$118,323.00 \$68,383.00	3 8 1 3 17 3 4 7 1	\$35,802.25 \$153,921.81 (\$157,190.10) \$3,374.85 \$2,541,972.477 (\$25,785.13) (\$158,107.50) \$36,560.02 (\$3,419.35)	\$2,792,195.81 \$556,929.90 \$118,181.00 \$68,745.27 \$24,977,214.50 \$154,883.02 \$64,963.65
derick Elementary School rderick Elementary School	Hills-Carnes Engineering Associates SRI Architects Tho Contractors, Inc. Walters Relocations, Inc. Gilbane Building Company Gilbane Building Company Reyroids Building Solutions	Snohn Fire Illowitch Architects _VE Services Tho_Wing Space Services Tho_Water's Relocation, BME Services Techning and Robertson Gillbane_Construction Services Gillbane_Pre-Construction Services Firedom, Commissioning Services	\$86,526.00 \$72,638,274.00 \$724,202,00 \$114,306.15 \$95,770,200.95 \$95,203,40 \$25,15,522.00 \$118,323.00 \$56,383.00 \$1,527,000.00	3 8 1 3 17 3 4 7 1 8	\$35,802.25 \$153,92.18 \$(5167,790.10) \$3,874.85 <b>\$2,41,786.70</b> \$(526,285.13) \$(5159,107.50) \$36,560.02 \$39,565.50	\$2,792,195.81 \$556,929.90 \$118,181.00 \$68,745.27 \$24,977,214.50 \$154,883.02 \$64,963.65
derick Elementary School rderick Elementary School	Hills-Carnes Engineering Associates SEI Architects This Contractore, Inc. Walters Relocations, Inc. Gilbane Building Company Gilbane Building Company Gilbane Building Company Reprofile Building Solutions USA Architects Froehling & Robertson, Inc.	Smoken frem Tkonitch Architects JL/E Services Tho_bining Space Services Tho_bining Space Services Thop-ling and Robertson Gilbane_Pre-Contraction Services Dishane_Pre-Contraction Services USA Architects_JL/E Services USA Architects_L/E Services	\$86,526.00 \$72,618,274.00 \$724,120.00 \$114,306.15 \$53,370,200.35 \$55,330.40 \$125,135,322.00 \$118,323.00 \$45,833.00 \$54,532.00 \$26,544,055.40 \$56,542.40	3 8 1 3 17 3 4 7 1 8	5 45,802.25 5 153,822.81 (5107,190.10) 5,8,97.48 52,44.85 52,424.17.86,79 (526,285.38) (515,107.50) 539,500.02 (54,419.35) 559,585.50 (548,133.50)	\$2,792,195,81 \$556,829,90 \$118,181,00 \$68,745,27 \$24,977,214,50 \$154,883,02 \$64,963,65 \$1,586,636,50
vest Park High School denick Bennetary School schrick Bennetary School Worthington Dementary School	Hills-Carnes Engineering Associates SEI Architects This Contractors, Inc. Walters Relocations, Inc. Fronhling & Robertson, Inc. Gilbane Building Company Reynolds Building Solutions USA Architects Froehling & Robertson, Inc. Gilbane Building Company	Sinden Envi Rovitch Architects JVE Services To Dairog Space Services To Dairog Space Services Trochling and Robertson Gilbane_Pre-Construction Services Gilbane_Pre-Construction Services USA Architects_VE Services FAR_3rd Party Testing and Inspection Gilbane_Construction Contract	\$46,526,00 \$72,41,20,00 \$124,41,20,00 \$114,306,15 \$59,370,20,005 \$59,510,20,005 \$55,155,222,00 \$58,383,00 \$58,383,00 \$51,327,000,00 \$15,327,000,00 \$55,546,058,40 \$50,006,46,00	3 8 1 3 17 3 4 7 1 8 23 1	\$58,802.25 \$153,921.81 (\$167,190.10) \$3,974.85 \$2,54,736.79 (\$26,285.13) \$155,907.50 \$36,560.02 \$3,560.02 \$3,94,1935) \$59,656.02 \$3,94,1935) \$59,656.02 \$3,94,1935)	\$2,792,195,81 \$556,829,90 \$118,181,00 \$68,745,27 \$24,977,214,50 \$154,483,02 \$64,963,65 \$1,586,636,50 \$48,318,50
derick Elementary School derick Elementary School	Hills-Carnes Engineering Associates SER Architects The Contractore, Inc. Walten Relocations, Inc. Freehing & Robertson, Inc. Gilbane Building Company Gilbane Building Company USA Architects Freehing & Robertson, Inc. Gilbane Building Company Gilbane Building Company	Snohn Fire Illowitch Architects JUE Sorvices Tho_Wing Space Services Tho_Wing Space Services Tho_Water's Relocation, M&K.Services Techning and Robertson Gilbane_Prec_Construction Services USA Architects_JUE Services FAB_ard Party Testing and Inspection Gilbane_Construction Services EXB_Architects	546,526,00 52,548,5740,120,00 5774,120,00 5114,00,05 553,750,700,00 553,752,200 551,832,00 568,833,00 553,554,5240 553,545,40 550,4652,40 533,000,6452,40 533,000,6452,40	3 8 1 3 4 7 1 8 23 1 1 4	545,802.25 515,832.181 (5167,180.10) 5,8,74.85 52,441,746,79 (526,285.13) (5151,075.00 356,560.02 (54,19.35) 559,645.50 (544,133.30) (5568,860.64) \$52,920.00	\$2,792,195,81 \$556,829,90 \$118,181.00 \$68,745,27 \$24,877,214,50 \$154,883.02 \$64,983.63 \$1,586,636,50 \$48,318,50 \$48,318,50 \$225,11,776,38 \$203,333.00
derick Elementary School derick Elementary School	Hills-Carnes Engineering Associates SEI Architects This Centratori, Inc. Walters Relocations, Inc. Froething & Robertson, Inc. Gilbane Building Company Reyeriois Building Solutions USA Architects Froething & Robertson, Inc. Gilbane Building Company Gilbane Building Company Gilbane Building Company Gilbane Building Company	Sinden Firer Iteoritch Architects JVE Services  Valter's Relocations_M&B Services Valter's Relocations_M&B Services Valter's Relocations_M&B Services Construction Services Calibane_Pre-Construction Services Valter's Relocations_Valter's Relocatio	546,526,00 522,638,274,00 572,41,20,00 5114,306,15 593,870,000,98 595,533,40 551,852,200 551,852,200 561,852,200 531,852,000 532,054,058,40 533,000,468,00 510,831,00 510,831,00 510,831,00	3 8 1 3 17 3 4 7 1 8 23 1 1 1 4 4 4	\$5,5,0225 \$153,921.81 (\$107,190.10) \$,3,974.85 \$2,424.87,986.79 (\$262,925.31) (\$154,193.57 \$9,0,85.50 \$30,455.40] (\$54,41.33.50) (\$568,899.41) \$52,592.00 \$55,526.00	\$2,792,195,81 \$556,829,90 \$118,181.00 \$68,745,27 \$24,877,214.50 \$154,883.02 \$64,963.65 \$15,586,636.50 \$32,511,776.36 \$203,333.00 \$1,997,283.00
derick Bementary School derick Bementary School Worthington Dementary School	Hills-Carnes Engineering Associates SER Architects The Contractore, Inc. Walten Relocations, Inc. Freehing & Robertson, Inc. Gilbane Building Company Gilbane Building Company USA Architects Freehing & Robertson, Inc. Gilbane Building Company Gilbane Building Company	Snohn Fire Illowitch Architects JUE Sorvices Tho_Wing Space Services Tho_Wing Space Services Tho_Water's Relocation, M&K.Services Techning and Robertson Gilbane_Prec_Construction Services USA Architects_JUE Services FAB_ard Party Testing and Inspection Gilbane_Construction Services EXB_Architects	546,526,00 52,5818,7400 5724,120,00 5114,006,15 55,07,00,0035 595,503,040 551,18,72,200 568,183,00 551,187,2000,00 553,584,504,00 533,000,6450,40 533,000,6450,40 533,000,6450,40 533,0451,00 533,0451,00 533,0451,00 533,0451,00 533,0451,00 533,0451,00 533,0451,00 533,0451,00 533,0451,00 533,0451,00 533,0451,00 533,0451,00 533,0451,00 533,0451,00 533,0451,00 533,0451,00 533,0451,00 533,0451,00 533,0451,00 533,0451,00 533,0451,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,00 533,000,000,000,000,000,000,000,00	3 8 1 3 4 7 5 8 23 1 1 4 4 4 4 1	5 55,822,83 5 15,8327,83 (5167,180,10) 5,8,72,485 52,424,17,86,79 (528,285,33) (5151,075,00) 539,645,002 (53,419,35) (548,133,30) (548,646) (548,513,565) (548,202,00) (55,826,00) (55,826,00) (53,885,00)	\$2,792,195,81 \$556,829,90 \$118,181.00 \$68,745,27 \$24,877,214,50 \$154,883.02 \$64,983.63 \$1,586,636,50 \$48,318,50 \$48,318,50 \$225,11,776,38 \$203,333.00
derick Elementary School derick Elementary School Worthington Elementary School	Hills-Carnes Engineering Associates SEI Architects This Contractors, Inc. Walters Relocations, Inc. Gilbane Building Company Gilbane Building Company Gilbane Building Solutions USA Architects Froehling & Robertson, Inc. Gilbane Building Company Gilbane Building Company Gilbane Building Company Gilbane Building Company Gilbane Building Company Gilbane Building Company	Sinden Finer Illowitch Architects JL/E Sorvices  Waiter's Relocations_M&B Services  Froehing and Robertson Gilbane_Pre-Construction Services  FARyodds_Commissioning Services  FAR_3rd Pary Yesting and Inspection Gilbane_Construction Contract Gilbane_Construction Contract Gilbane_Construction Contract Gilbane_Construction Contract Gilbane_Construction Services  FAR_3rd Pary Yesting and Inspection  Gilbane_Construction Contract Gilbane_Construction Services  FAR_3rd Pary Yesting and Inspection	546,526,00 522,638,274,00 572,41,20,00 5114,306,15 593,070,000,95 595,030,40 5513,822,00 568,383,00 513,822,000 513,822,000 513,823,000 513,823,000 513,940,054,00 513,041,557,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,00 543,217,217,00 543,217,217,00	3 8 1 3 4 7 1 8 23 1 1 4 4 4 4 1 1	\$5,5,902.25 \$153,921.81 (\$167,150.10) \$,3,974.85 \$2,4,24.53 \$2,4,24.53.30 (\$153,107.50) \$36,56002 (\$3,419.35) \$36,565.00 (\$4,19.33,00) (\$56,800.44) \$22,502.00 \$55,926.00 (\$4,88.50) (\$4,88.50) (\$4,88.50)	\$2,792,195,81 \$555,579,30 \$118,81,80 \$68,745,27 \$24,577,214,50 \$15,483,02 \$6,9,83,85 \$1,586,836,50 \$46,318,50 \$24,511,776,30 \$46,318,50 \$24,511,773,30 \$223,337,36 \$233,511,773,30 \$233,511,773,30 \$233,511,773,30 \$233,511,773,30 \$233,511,773,30 \$233,511,773,30 \$233,511,773,30 \$233,511,773,30 \$233,511,773,30 \$233,511,773,30 \$233,511,773,30 \$233,511,773,30 \$233,511,773,30 \$233,511,773,30 \$233,511,773,30 \$233,511,773,30 \$233,511,773,30 \$233,511,773,30 \$233,511,773,30 \$233,511,773,30 \$233,511,773,30 \$233,512,511,773,30 \$233,511,773,30 \$233,512,512,512,512,513,50 \$233,512,512,512,512,512,512,512,512,512,512
derick Bernentary School derick Bernentary School Worthington Bernentary School mis Moder: Elementary School	Hills-Carnes Engineering Associates SEI Architects This Centratori, Inc. Walters Relocations, Inc. Froething & Robertson, Inc. Gilbane Building Company Reyeriois Building Solutions USA Architects Froething & Robertson, Inc. Gilbane Building Company Gilbane Building Company Gilbane Building Company Gilbane Building Company	Sinden Firer Iteoritch Architects JVE Services  Valter's Relocations_M&B Services Valter's Relocations_M&B Services Valter's Relocations_M&B Services Construction Services Calibane_Pre-Construction Services Valter's Relocations_Valter's Relocatio	546,526,00 522,638,274,00 572,43,120,00 5114,306,15 593,07,00,003 595,539,40 595,135,222,00 563,383,00 563,383,00 513,27,000,00 513,27,000,00 5120,534,0,584,00 5120,631,00 513,271,003,40 515,846,100	3 8 1 3 4 7 5 8 23 1 1 4 4 4 4 1	545,802.25 5153,921.81 (5167,190.10) 5,3,74.85 52,54,748.57 (526,283.13) (526,283.13) (526,283.13) (54,48,335) 59,94,85.90 (54,48,3330) (558,899.44) 582,552.00 (53,485.00) (54,48,3350) (54,48,3350) (54,48,3350) (54,48,3350) (54,48,3350) (54,48,3350) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450) (54,48,3450)	\$2,792,195,81 \$556,829,90 \$118,181.00 \$68,745,27 \$24,877,214.50 \$154,883.02 \$64,963.65 \$15,586,636.50 \$32,511,776.36 \$203,333.00 \$1,997,283.00
derick Bementary School derick Bementary School Worthington Bementary School Northington Bementary School nes Moche Bementary School	Hills-Carnes Engineering Associates SEI Architects This Contractore, Inc. Walters Relocations, Inc. Gilbane Building Company Gilbane Building Company Reynolds Building Solutions USA Architects Freehling & Robertson, Inc. Gilbane Building Company Gilbane Building Company Gilbane Building Company Girimm & Parker Reynolds Building Solutions	Snohn Fire Illowitch Architects JUE Sorvices Tho_Wing Space Services Tho_Wing Space Services ThoPullers And Cardinal, MAR Services ThoPullers And Cardinal, MAR Services ThoPullers And Cardinal Services Cardinal Construction Services Cardinal Services Cardinal Services Cardinal Services Cardinal Services This Construction Services This Construction Services This Construction Services	546,526,00 52,2682,7400 527,41,20,00 514,300,15 59,770,200,05 59,730,200 514,322,00 5118,322,00 5118,322,00 5118,322,00 51,527,000,00 51,527,000,00 51,527,000,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,00	3 8 1 3 3 4 4 7 2 3 4 2 3 1 1 2 4 4 4 1 1 1 1 1 1 1 1 1	5 45,802.25 5 153,922.81 (5167,190.10) 5,8,74.45 52,424.51 (5162,190.10) 53,97.46 524,285.33 (5153,107.50) 549,585.00 (54,19.35) (548,133.50) (556,880.44) 555,526.00 (54,133.50) (54,246,55) (54,246,55) (54,246,55) (54,246,55) (54,246,55) (54,20,00,67) (54,20,00,67)	\$2,792,195,81 \$555,523,30 \$118,81,80 \$68,745,37 \$24,597,214,50 \$15,586,585,50 \$43,318,50 \$32,511,776,36 \$203,333,00 \$78,512,00 \$78,512,00 \$100,580,33 \$100,580,33 \$100,580,33 \$100,580,33 \$100,580,33 \$100,580,33 \$100,580,33 \$100,580,33 \$100,580,33 \$100,580,33 \$100,580,33 \$100,580,33 \$100,580,33 \$100,580,33 \$100,580,33 \$100,580,33 \$100,580,33 \$100,580,33 \$100,580,33 \$100,580,33 \$100,580,33 \$100,580,33 \$100,580,33 \$100,580,33 \$100,580,33 \$100,580,33 \$100,580,33 \$100,580,33 \$100,580,33 \$100,580,33 \$100,580,33 \$100,580,33 \$100,580,33 \$100,580,33 \$100,580,33 \$100,580,33 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,580,580,580,580,580,580,580,580,5
derick Bementary School derick Bementary School Worthington Bementary School Northington Bementary School nes Moche Bementary School	Hills-Carnes Engineering Associates SEI Architects Tho Centractore, Inc. Walters Relocations, Inc. Gilbane Building Company Gilbane Building Company Reynoids Building Solutions USA Architects Froehling & Robertson, Inc. Gilbane Building Company Gilbane Building Company Gilbane Building Company Gilbane Building Company Gilbane Building Company Gilbane Building Company Gilbane Building Solutions Tito Centractore, Inc.	Sinden Finer Illowitch Architects JL/E Sorvices  Waiter's Relocations_M&B Services  Froehing and Robertson Gilbane_Pre-Construction Services  FARyodds_Commissioning Services  FAR_3rd Pary Yesting and Inspection Gilbane_Construction Contract Gilbane_Construction Contract Gilbane_Construction Contract Gilbane_Construction Contract Gilbane_Construction Services  FAR_3rd Pary Yesting and Inspection  Gilbane_Construction Contract Gilbane_Construction Services  FAR_3rd Pary Yesting and Inspection	546,526,00 522,638,274,00 5124,210,00 5114,306,15 553,872,00,005 553,872,00,005 548,883,00 542,5135,220,00 543,823,00 543,823,00 543,823,00 543,843,00 5120,831,00 5138,811,00 5154,8446,00 515,154,9446,00	3 8 1 1 3 4 7 1 8 23 1 1 2 3 1 1 4 4 1 1 1 1 1 1 1 1 1	\$5,8,902.5 \$153,921.81 (\$167,196.10) \$,3,974.85 \$2,54,746.79 (\$26,285.33) (\$154,195.50) \$36,560.02 (\$3,413.55) \$39,035.50 (\$34,133.50) (\$568,869.64) \$82,502.00 \$58,5520.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$59,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00	\$2,792,195,81 \$556,829,30 \$118,181,80 \$68,745,27 \$24,877,214,50 \$154,483,02 \$64,933,85 \$1,566,856,50 \$44,318,50 \$242,511,776,38 \$203,333,00 \$78,512,00 \$1,971,87,766,00
elerick Bernentary School elerick Bernentary School Worthington Bernentary School Worthington Bernentary School	Hills-Carnes Engineering Associates SEI Architects This Contractore, Inc. Walters Relocations, Inc. Gilbane Building Company Gilbane Building Company Reynolds Building Solutions USA Architects Freehling & Robertson, Inc. Gilbane Building Company Gilbane Building Company Gilbane Building Company Girimm & Parker Reynolds Building Solutions	Snohn Fire Illowitch Architects JUE Sorvices Ito_Swing Space Services Ito_Water's Relocation, M&A. Services Interface Services Fronhling and Robertson Gilbane_Prec_Construction Services Gilbane_Prec_Construction Services ItSA. Architects_JUE Services FAB. and Party Testing and Inopection Gilbane_Construction Services RAB. and Party Testing and Inopection Gilbane_Prec_Construction Services RAB. and Party Testing and Inopection Gilbane_Prec_Construction Services RAB. and Party Testing and Inopection Tito Construction Services Tito Construction Services Tito Construction_Services	546,526,00 52,2682,7400 527,41,20,00 514,300,15 59,770,200,05 59,730,200 514,322,00 5118,322,00 5118,322,00 5118,322,00 51,527,000,00 51,527,000,00 51,527,000,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,46,00 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,000,400 51,00	3 8 1 3 3 4 4 7 2 3 4 2 3 1 1 2 4 4 4 1 1 1 1 1 1 1 1 1	5 45,802.25 5 153,922.81 (5167,190.10) 5,8,74.45 52,424.51 (5162,190.10) 53,97.46 524,285.33 (5153,107.50) 549,585.00 (54,19.35) (548,133.50) (556,880.44) 555,526.00 (54,133.50) (54,246,55) (54,246,55) (54,246,55) (54,246,55) (54,246,55) (54,20,00,67) (54,20,00,67)	\$2,792,195,81 \$555,523,30 \$118,81,80 \$68,745,37 \$24,597,214,50 \$15,586,585,50 \$43,318,50 \$32,511,776,36 \$203,333,00 \$78,512,00 \$78,512,00 \$100,580,33 \$100,580,33 \$100,580,33 \$100,580,33 \$100,580,33 \$100,580,33 \$100,580,33 \$100,580,33 \$100,580,33 \$100,580,33 \$100,580,33 \$100,580,33 \$100,580,33 \$100,580,33 \$100,580,33 \$100,580,33 \$100,580,33 \$100,580,33 \$100,580,33 \$100,580,33 \$100,580,33 \$100,580,33 \$100,580,33 \$100,580,33 \$100,580,33 \$100,580,33 \$100,580,33 \$100,580,33 \$100,580,33 \$100,580,33 \$100,580,33 \$100,580,33 \$100,580,33 \$100,580,33 \$100,580,33 \$100,580,33 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,34 \$100,580,580,580,580,580,580,580,580,580,5
derick Bementary School derick Bementary School Worthington Bementary School Northington Bementary School nes Moche Bementary School	Hills-Carnes Engineering Associates SEI Architects Tho Centractore, Inc. Walters Relocations, Inc. Gilbane Building Company Gilbane Building Company Reynoids Building Solutions USA Architects Froehling & Robertson, Inc. Gilbane Building Company Gilbane Building Company Gilbane Building Company Gilbane Building Company Gilbane Building Company Gilbane Building Company Gilbane Building Solutions Tito Centractore, Inc.	Sinden Envi Rovitch Architects JL/E Sorvices Tito_being Space Services Tito_being Space Services Trochling and Robertson Gilbane_Pre-Construction Services Gilbane_Pre-Construction Services Gilbane_Pre-Construction Services Gilbane_Construction Services Gilbane_Construction Contract Gilbane_Pre-Construction Services Gilbane_Construction Contract Gilbane_Pre-Construction Services Tito Contractors_Swing Space Con Bern Holback_A/E Services	546,526,00 522,638,274,00 5124,210,00 5114,306,15 553,872,00,005 553,872,00,005 548,883,00 542,5135,220,00 543,823,00 543,823,00 543,823,00 543,843,00 5120,831,00 5138,811,00 5154,8446,00 515,154,9446,00	3 8 1 1 3 4 7 1 8 23 1 1 2 3 1 1 4 4 1 1 1 1 1 1 1 1 1	\$5,8,902.5 \$153,921.81 (\$167,196.10) \$,3,974.85 \$2,54,746.79 (\$26,285.33) (\$154,195.50) \$36,560.02 (\$3,413.55) \$39,035.50 (\$34,133.50) (\$568,869.64) \$82,502.00 \$58,5520.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$58,250.00 \$59,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00 \$50,250.00	\$2,792,195,81 \$556,829,30 \$118,181,80 \$68,745,27 \$24,877,214,50 \$154,483,02 \$64,933,85 \$1,566,856,50 \$44,318,50 \$242,511,776,38 \$203,333,00 \$78,512,00 \$1,971,87,766,00
derick Bementary School derick Bementary School Worthington Bementary School Northington Bementary School nes Moche Bementary School	Hills-carree Engineering Associates SE Architects This Contractore, Inc. Walters Relocations, Inc. Gillane Building Company Gillane Building Company Gillane Building Company USA Architects Freehling & Robertson, Inc. Gillane Building Company Gillane Building Company Gillane Building Company Gillane Building Company Ginama Parker Reynolds Building Solutions This Contractore, Inc. Cho Bern Holback & Associates (Duinn Evans)	Snohn Fire Illowitch Architects JA/E Services Ito_bwing Space Services Ito_bwing Services Ito_Architects_JA/E Services Ito_contraction Services Ito_contractors_Services Ito_ServicesIto_Services Ito_ServicesIto_Services Ito_contractors_Services Ito_ServicesIto_Services Ito_contractors_Services Ito_contractors_Services Ito_contractors_Services Ito_ServicesIto_Services Ito_contractors_Services It	546,526,00 52,548,5740 5724,120,00 5114,306,15 59,77,00,005 59,78,00,005 59,78,30,40 51,532,200 51,83,720 51,83,720 51,83,720 51,84,830 51,941,357,00 51,941,357,00 51,941,357,00 51,941,357,00 51,941,357,00 51,941,357,00 51,941,357,00 51,941,357,00 51,941,357,00 51,941,357,00 51,941,357,00 51,941,357,00 51,941,357,00 51,941,357,00 51,941,357,00 51,941,357,00 51,941,357,00 51,941,357,00 51,941,357,00 51,941,357,00 51,941,357,00 51,941,357,00 51,941,357,00 51,941,357,00 51,941,357,00 51,941,357,00 51,941,357,00 51,941,357,00 51,941,357,00 51,941,357,00 51,941,357,00 51,941,357,00 51,941,357,00 51,941,357,00 51,941,357,00 51,941,357,00 51,941,357,00 51,941,357,00 51,941,357,00 51,941,357,00 51,941,357,00 51,941,357,00 51,941,357,00 51,941,357,00 51,941,357,00 51,941,357,00 51,941,357,00 51,941,357,00 51,941,357,00 51,941,357,00 51,941,357,00 51,941,357,00 51,941,357,00 51,941,357,00 51,941,357,00 51,941,357,00 51,941,357,00 51,941,357,00 51,941,357,00 51,941,357,00 51,941,357,00 51,941,357,00 51,941,357,00 51,941,357,00 51,941,357,00 51,941,357,00 51,941,357,00 51,941,357,00 51,941,357,00 51,941,357,00 51,941,357,00 51,941,357,00 51,941,357,00 51,941,357,00 51,941,357,00 51,941,357,00 51,941,357,00 51,941,357,00 51,941,350 51,941,350 51,941,350 51,941,350 51,941,350 51,941,350 51,941,350 51,941,350 51,941,350 51,941,350 51,941,350 51,941,350 51,941,350 51,941,350 51,941,350 51,941,350 51,941,350 51,941,350 51,941,350 51,941,350 51,941,350 51,941,350 51,941,350 51,941,350 51,941,350 51,941,350 51,941,350 51,941,350 51,941,350 51,941,350 51,941,350 51,941,350 51,941,350 51,941,350 51,941,350 51,941,350 51,941,350 51,941,350 51,941,350 51,941,350 51,941,350 51,941,350 51,941,350 51,941,350 51,941,350 51,941,350 51,941,350 51,941,350 51,941,350 51,941,350 51,941,350 51,941,350 51,941,350 51,941,350 51,941,350 51,941,350 51,941,350 51,941,350 51,941,350 51,941,350 51,941,3	3 8 1 3 7 7 7 8 8 2 3 1 1 1 4 4 4 1 1 1 1 1 1 2 2	545,80225 515,832243 (5167,190,10) 5,8,7445 52,4245,1786,79 (524,285,13) (5151,107,50) 536,500,02 (534,193,35) (544,81,33,30) (556,896,44) 555,925,00 (53,855,00) (544,245,455,45) (544,245,455,45) (544,245,455,45) (544,245,455,45) (556,030,67) (556,030,67) (556,030,67) (559,030,67) (5199,240,00) 5199,240,000	\$2,792,195,81 \$555,593,90 \$118,81,80 \$68,745,27 \$24,897,214,59 \$154,883,02 \$64,933,85 \$12,511,776,36 \$203,333,00 \$1,97,283,00 \$75,652,00 \$100,580,33 \$1,718,706,00 \$121,607,765
derick Bementary School derick Bementary School Worthington Bementary School Northington Bementary School nes Moche Bementary School	Hills-Carnes Engineering Associates SEI Architects This Contractors, Inc. Walters Relocations, Inc. Gilbane Building Company Gilbane Building Company Gilbane Building Company Outs Architects Froehling & Robertson, Inc. Gilbane Building Company Gilbane Building Company Gilbane Building Company Gilbane Building Company Gilbane Building Solutions This Contractors, Inc. Chilb Renn Holback & Associates (Quinn Evans) Hills-Carnes Engineering Associates J. Virton Schafer	Sinden Envi Rovitch Architects JL/E Sorvices Sorvices Control Sorvices Sorvices Control Sorvices Sorvices Construction Contract Construction Contract Construction Contract Construction Contract Construction Contract Construction Sorvices Construction Sorvices Construction Sorvices Construction Sorvices Construction Contract Construction Contract Construction Contract Construction Sorvices Construction Construction Sorvices Construction Construction Construction Sorvices Construction Sorvices Construction Sorvices Construction Construction Sorvices Construction Construction Construction Construction Construction Construction Construction Sorvices Construction	546,526,00 522,638,274,00 5124,120,00 5114,306,15 5134,306,15 5137,200,0038 545,313,2200 5118,322,00 5138,322,00 5138,322,00 5138,320,00 5136,310,00 5130,310,00 5136,311,00 515,519,446,00 512,313,400 512,313,400 512,313,400 512,313,400 512,313,400 512,313,400 512,313,400 512,313,400 512,313,400 512,313,400 512,313,400 512,313,400 512,313,400 512,313,400 512,313,400 512,313,400 512,313,400 512,313,400 512,313,400 512,313,400 512,313,400 512,313,400 512,313,400 512,313,400 512,313,400 512,313,400 512,313,400 512,313,400 512,313,400 512,313,400 512,313,400 512,313,400 512,313,400 512,313,400 512,313,400 512,313,400 512,313,400 512,313,400 512,313,400 512,313,400 512,313,400 512,313,400 512,313,400 512,313,400 512,313,400 512,313,400 512,513,440,400 513,513,940,400 513,513,940,400 513,513,940,400 513,513,940,400 513,513,940,400 513,513,940,400 513,513,940,400 513,513,940,400 513,513,940,400 513,513,940,400 513,513,940,400 513,513,940,400 514,513,900 514,513,900 514,513,900 514,513,900 514,513,900 514,513,900 514,513,900 514,513,900 514,513,900 514,513,900 514,513,900 514,513,900 514,513,900 514,513,900 514,513,900 514,513,900 514,513,900 514,513,900 514,513,900 514,513,900 514,513,900 514,513,900 514,513,900 514,513,900 514,513,900 514,513,900 514,513,900 514,513,900 514,513,900 514,513,900 514,513,900 514,513,900 514,513,900 514,513,900 514,513,900 514,513,900 514,513,900 514,513,900 514,513,900 514,513,900 514,513,900 514,513,900 514,513,900 514,513,900 514,513,900 514,513,900 514,513,900 514,513,900 514,513,900 514,513,900 514,513,900 514,513,900 514,513,900 514,513,900 514,513,900 514,513,9000 514,513,9000 514,513,9000 514,513,9000 514,513,9000 514,513,9000 514,513,9000 514,513,9000 514,513,9000 514,513,9000 514,513,9000 514,513,90000 514,513,90000 514,513,90000 514,513,90000 514,513,90000 514,513,90000 514,513,900000 514,513,90000 514,514,5100000 514,514,510000000	3 8 1 3 7 3 4 7 1 8 23 1 1 2 4 4 1 1 1 1 1 1 1 1 2 2 10	\$5,5,902.5 \$153,921.81 (\$167,150.10) \$,3,974.85 \$2,4,24,37,96.79 (\$28,285.39) (\$153,173.60) \$36,550.02 (\$34,133.50) \$36,550.02 (\$34,133.50) \$36,550.02 (\$34,133.50) \$39,453.461 (\$46,133.30) (\$563,896.44) \$62,2502.00 \$55,926.00 (\$438,460.54) (\$48,930.07) \$58,936.00 \$34,24,662.51 \$32,24,662.55 \$3,24,468.25 \$3,24,468.25 \$3,24,468.25 \$3,24,468.25 \$3,24,468.25 \$3,24,468.25 \$3,24,468.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,68.25 \$3,21,44,55 \$3,21,44,55 \$3,21,445 \$3,21,445 \$3,21,445 \$3,21,	\$2,792,195,81 5556,829,50 5118,181,00 568,745,27 5454,972,145,05 5154,483,02 564,983,85 51,584,585,50 548,318,50 542,511,778,385,00 51,977,288,00 51,977,288,00 51,977,288,00 51,978,512,00 512,154,676,50 512,144,476,29
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derick Elementary School derick Elementary School Vorthington Elementary School Worthington Elementary School ws Mosher Elementary School ne Mosher Elementary School Eager Howard Elementary School	Hills-Carnes Engineering Associates SE Architects The Contractors, Inc. Walters Relocations, Inc. Walters Relocations, Inc. Gillanes Building Company Gillanes Building Company Gillanes Building Company USA Architects Froething & Robertson, Inc. Gillanes Building Company Gillanes Building Company Ginama Parker Reyroolis Building Schultons This Costractors, Inc. Cho Bern Holback & Associates (Davin Evans) Hills-Carnes Engineering Associates J. Vittos Schafer	Sinden Eren Itkontch Architects JVE Services Ito_bwing Space Services Ito_construction Services Ito_construction_Services Ito_	546,526,00 52,548,5740 5724,120,00 5114,306,15 53,727,000,00 5314,306,10 5318,320 5318,320 5318,320 5318,320 5318,320 5318,320 5318,320 5318,320 5318,320 5318,3100 5318,5100 5318,5100 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,50000 5318,500000 5318,50000 5318,50000000000000	3 8 1 17 3 4 7 1 8 23 1 1 4 4 4 4 1 1 1 1 1 1 1 1 1 1 2 2 10 2 2 2 2 2 2	545,80225 515,8321,81 (5167,180,10) 5,8,724,85 52,421,746,79 (526,285,13) (515,107,50) 530,54502 (548,1330) (548,1330) (548,1330) (548,1330) (548,1330) (548,1330) (548,1330) (548,1330) (548,1330) (548,136,60,40) 535,526,00 (548,246,051) (548,246,051) (548,246,051) (548,246,051) (548,246,051) (548,246,051) (548,246,051) (548,246,051) (548,246,051) (548,246,051) (548,246,051) (548,246,051) (548,246,051) (548,246,051) (548,246,051) (548,246,051) (548,246,051) (548,246,051) (548,246,051) (548,246,051) (548,246,051) (548,246,051) (548,246,251) (548,246,251) (548,246,251) (548,246,251) (548,246,251) (548,246,251) (548,246,251) (548,246,251) (548,246,251) (548,246,251) (548,246,251) (548,246,251) (548,246,251) (548,246,251) (548,246,251) (548,246,251) (548,246,251) (548,246,251) (548,246,251) (548,246,251) (548,246,251) (548,246,251) (548,246,251) (548,246,251) (548,246,251) (548,246,251) (548,246,251) (548,246,251) (548,246,251) (548,246,251) (548,246,251) (548,246,251) (548,246,251) (548,246,251) (548,246,251) (548,246,251) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261) (558,261)	\$2,792,195,81 \$556,829,30 \$118,181,80 \$66,745,27 \$4,877,214,50 \$154,483,02 \$64,933,85 \$1,584,836,50 \$242,511,776,35 \$203,333,00 \$48,318,50 \$322,511,778,278,00 \$100,580,33 \$1,71,87,78,00 \$121,607,85 \$21,44,402,29 \$18,800,244 \$158,918,89
Internet Bernentary School Internetary School Internetary School Internetary School Internetary School Internetary School Internetary School Integer Howard Elementary School Integer Howard	Hills-Carnes Engineering Associates SEI Architects This Contractore, Inc. Walters Relocations, Inc. Gilbane Building Company Gilbane Building Company Gilbane Building Company Reynolds Building Solutions USA Architects Froehling & Robertson, Inc. Gilbane Building Company Gilbane Building Company Gilbane Building Company Girimm & Parker Reynolds Building Solutions This Contractore, Inc. Cho Bern Moltack & Associates (Dainn Evans) Hills-Carnes Engineering Associates J. Vinton Schafer J. Vinton Schafer J. Vinton Schafer J. Vinton Schafer	Sinden firm Rowtch Architects J, AE Services	546,526,00 52,268,77400 572,41,20,00 5114,306,15 593,770,200,05 593,770,200,05 595,533,40 551,822,000,00 5118,223,000,046,00 51,527,000,00 51,527,000,00 51,527,000,00 51,527,000,00 51,513,41,557,00 512,631,100 5126,611,00 5138,510,00 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,000 5438,315,0000 5438,315,0000 5438,315,0000 5438,315,0000 5438,315,0000 5438,315,0000 5438,315,0000 5438,315,0	3 8 1 3 7 7 8 2 3 4 4 7 1 8 2 3 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 2 2 1 0 0 2 2 1 1 2 8 2 3 1 2 8 2 3 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2	5 45,80225 5 153,922 43 (5 150,190,10) 5 ,8,974 45 5 2,442 45 5 2,424 45 1 (5 150,190,10) 5 36,5600 2 (5 3,419,35) 5 59,636,30 (5 4,19,35) 5 59,636,30 (5 4,13,350) (5 56,896,04) 5 55,526,00 (5 3,345,00) (5 432,460,54) (6 46,030,07) 5 159,2600 5 3,124,682,29 5 3,124,69 5 3,124,69 5 3,124,69 5 3,124,69 5 3,124,69 5 3,124,69	\$2,792,195,81 5556,829,50 \$118,181,00 \$68,745,27 \$24,877,214,50 \$154,483,02 \$64,983,85 \$1,586,584,50 \$242,511,776,35 \$20,333,00 \$7,851,200 \$100,580,33 \$1,718,706,00 \$211,007,85 \$213,484,405,29 \$106,902,40 \$66,022,40
Ierck Elementary School Sertick Elementary School Sorthington Elementary School Northington Elementary School es Mother Elementary School Eager Howard Elementary School Ruhum Elementary School Ruhum Elementary School Ruhum Elementary School Ruhum Elementary School	Hills-Carnes Engineering Associates SEI Architects This Contractors, Inc. Walters Relocations, Inc. Gilbane Building Company Gilbane Building Company Gilbane Building Company Olis Auchitects Froehling & Robertson, Inc. Gilbane Building Company Gilbane Building Company Gi	Sinden freir Rovitch Architects JVE Sorvices	546,526,00 522,438,274,00 5124,210,00 5114,206,15 593,870,000,93 595,533,40 525,115,220,00 5118,223,00 513,527,000,0 525,544,058,40 513,000,046,00 513,031,00 513,644,00 513,031,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,613,00 514,	3 8 1 3 17 3 4 7 1 8 23 1 1 4 4 4 4 1 1 1 1 1 1 1 1 1 1 2 2 10 2 2 2 2 2 2	\$45,802.25 \$153,921.81 (\$107,140.10) \$3,974.45 \$2,424.57,966.79 (\$26,285.33) (\$154,107.50) \$36,560.02 (\$34,133.50) \$39,455.46 (\$46,133.90) (\$568,896.41) \$55,526.00 \$35,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.00 \$55,526.0	\$2,792,195,81 \$556,829,30 \$118,181,80 \$66,745,27 \$4,877,214,50 \$154,483,02 \$64,933,85 \$1,584,836,50 \$242,511,776,35 \$203,333,00 \$48,318,50 \$322,511,778,278,00 \$100,580,33 \$1,71,87,78,00 \$121,607,85 \$21,44,402,29 \$18,800,244 \$158,918,89
derick Elementary School derick Elementary School Northington Elementary School es Moder Elementary School es Moder Elementary School n Eager Howard Elementary School n Eager Howard Elementary School n Eager Howard Elementary School	Hills-Carnes Engineering Associates SE Architects This Contractore, Inc. Walters Relocations, Inc. Gillane Building Company Gillane Building Company Gillane Building Solutions USA Architects Freehling & Robertson, Inc. Gillane Building Company Gillane Building Company J. Vitoto Schafer J. Vitoto Schafer J. Vitoto Schafer J. Vitoto Contarcton, Inc.	Snohn Fire Tkontch Architeck J/E Sorvices Tho_bwing Space Services Tho_construction Services USA Architects_J/E Services Tho_Construction Services Tho_Construction Services Tho Construction Services This-Construction Servic	546,526,00 52,548,7740 5374,120,00 5114,306,15 59,77,00,005 59,77,00,005 59,77,00,005 5118,732,00 5118,732,00 5118,732,00 5118,732,00 5118,732,00 5118,732,00 5118,732,00 5118,732,00 5118,732,00 5118,732,00 5118,732,00 5118,5314,00 5118,500,00 5118,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 5131,500,00 51	3 8 1 3 7 7 7 8 8 2 3 1 1 1 4 4 4 1 1 1 1 1 1 1 1 1 2 2 2 2 2	5 85,802.25 5 153,822.81 (5167,190.10) 5,8,74.85 52,424.81 (5167,190.10) (524,285.33) (516,107.50) 536,500.02 (541,93.53) (544,93.53) (544,93.53) (544,93.53) (544,93.53) (544,93.55,522.00 (535,522.00 (535,522.00 (535,522.00) (542,94.05,51) (542,94.05,51) (542,94.05,51) (542,94.05,51) (542,94.05,51) (531,124,682.29 531,134.69 (51,539,00) (534,33,554.07) (524,409,53) (524,409,53)	\$2,792,195,81 \$555,829,30 \$118,81,800 \$66,745,27 \$14,877,214,50 \$154,818,20 \$64,9318,50 \$123,517,76,36 \$203,333,00 \$1,97,283,00 \$123,517,76,30 \$100,580,33 \$1,718,706,00 \$121,607,35 \$21,484,462,34 \$100,580,23 \$1,09,518,69 \$66,022,00 \$229,157,75
derick Elementary School derick Elementary School Northington Elementary School es Moder Elementary School es Moder Elementary School n Eager Howard Elementary School n Eager Howard Elementary School n Eager Howard Elementary School	Hills-Carnes Engineering Associates SEI Architects This Contractors, Inc. Walters Relocations, Inc. Githane Building Company Githane Building Company Githane Building Company Orab Building Company Orab Building Company Githane Building Company Gi	Smokin frei Klowitch Architeck JVE Sorvices	546,526,00 522,618,274,00 512,41,20,00 514,4,306,15 514,4,306,15 514,306,15 514,306,15 514,322,00 511,822,200 568,813,00 513,821,2000 513,821,200 513,821,200 513,821,200 513,821,200 513,821,200 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 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Gilliane Building Company Gilliane Building Comp	Sinden Firer Ikontoh Achtlest J,/E Services    Tho_bwing Space Services    Fiedbling and Robertson	546,526,00 52,548,5740 52,741,20,00 5114,306,15 59,77,00,005 59,77,0005 59,77,0005 59,73,7000 5118,732,00 5118,732,000 5118,732,000 5118,732,000 5118,732,000 5118,732,000 5119,741,357,00 5119,741,357,00 5119,741,00 5118,710,00 5118,711,00 5118,711,00 5118,711,00 5118,711,00 5118,710,00 5118,710,00 5118,710,00 5118,710,00 5118,710,00 5118,710,00 5118,710,00 5118,710,00 5118,710,00 5118,710,00 5118,710,00 5118,710,00 5118,710,00 5118,710,00 5118,710,00 5118,710,00 5118,710,00 5118,710,00 5118,710,00 5118,710,00 5118,710,00 5118,710,00 5118,710,00 5118,710,00 5118,710,00 5118,710,00 5118,710,00 5118,710,00 5118,710,00 5118,710,00 5118,710,00 5118,710,00 5118,710,00 5118,710,00 5118,710,00 5118,710,00 5118,710,00 5118,710,00 5118,710,00 5118,710,00 5118,710,00 5118,710,00 5118,710,00 5118,710,00 5118,710,00 5118,710,00 5118,710,00 5118,710,00 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derick Bementary School derick Bementary School Worthington Dementary School worthington Elementary School ne South Elementary School ne Eager Howard Elementary School ne Eager Howard Elementary School ne Eager Howard Elementary School	Hills-Carnes Engineering Associates SEI Architects This Contractors, Inc. Walters Relocations, Inc. Githane Building Company Githane Building Company Githane Building Company Orab Building Company Orab Building Company Githane Building Company Gi	Sinden Envi Rovitch Architects JL/E Sorvices	546,526,00 522,618,274,00 512,41,20,00 514,4,306,15 514,4,306,15 514,306,15 514,306,15 514,322,00 511,822,200 568,813,00 513,821,2000 513,821,200 513,821,200 513,821,200 513,821,200 513,821,200 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 514,513,00 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The Construction Company	Snohn Firm Rowtch Architects JVE Sorvices 1 To_being Space Services   To_being Space Services   Feabling and Robertson  Gilbane_Pre-Construction Services   CAS Architects_VVE Services   FaR_Jord Party Testing and Inspection  Gilbane_Pre-Construction Services   FRA_Jord Party Testing and Inspection  Gilbane_Pre-Construction Services   Frace_Jord Party Testing Space   Con   Construction_Services   Frace Company/Office Movers_Math Services    Frace Construction Services    Frace   Construction_Services    Frace    Frace    Frace	546,52,600 52,548,5740 512,430,00 512,430,00 512,430,00 531,430,00 531,430,00 531,832,200 531,832,200 531,832,200 531,832,200 531,834,00 531,841,857,00 531,841,857,00 531,841,00 531,841,00 531,841,00 531,841,00 531,841,00 531,841,00 531,841,00 531,841,00 531,840,00 531,841,00 531,840,00 531,840,00 531,840,00 531,840,00 531,840,00 531,840,00 531,840,00 531,840,00 531,840,00 531,840,00 531,840,00 531,840,00 531,840,00 531,851,00 531,857,00 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Vitoto	Snoken frem Risortch Achtlest J, J/E Sorvices 1  Foodbing and Robertson  Foodbing Construction Services  Foodb	546,526,00 52,548,7460 5724,120,00 5114,306,35 59,77,000 5114,306,35 59,77,000,00 5118,32,200 5118,32,200 5118,32,200 5118,32,200 5118,32,200 511,527,000,00 511,527,000,00 511,527,000,00 511,527,000,00 51,519,446,00 5148,512,00 5168,611,00 5168,611,00 5148,500,00 5148,500,00 5148,500,00 5148,500,00 5148,500,00 5148,500,00 5148,500,00 5148,500,00 5148,500,00 5148,500,00 5143,500,80 5143,500,00 5143,500,00 5143,500,00 5143,500,00 5143,500,00 5143,500,00 5143,500,00 5143,500,00 5143,500,00 5143,500,00 5143,500,00 5143,500,00 5143,500,00 5143,500,00 5143,500,00 5143,500,00 5143,500,00 5143,500,00 5143,500,00 5143,500,00 5143,500,00 5143,500,00 5143,500,00 5143,500,00 5143,500,00 5143,500,00 5143,500,00 5143,500,00 5143,500,00 5143,500,00 5143,500,00 5143,500,00 5143,500,00 5143,500,00 5143,500,00 5143,500,00 5143,500,00 5143,500,00 5143,500,00 5143,500,00 5143,500,00 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The Construction Company	Snohn Firm Rowtch Architects JVE Sorvices 1 To_being Space Services   To_being Space Services   Feabling and Robertson  Gilbane_Pre-Construction Services   CAS Architects_VVE Services   FaR_Jord Party Testing and Inspection  Gilbane_Pre-Construction Services   FRA_Jord Party Testing and Inspection  Gilbane_Pre-Construction Services   Frace_Jord Party Testing Space   Con   Construction_Services   Frace Company/Office Movers_Math Services    Frace Construction Services    Frace   Construction_Services    Frace    Frace    Frace	546,52,600 52,548,57,40 512,837,400 512,430,615 512,430,615 512,430,615 513,127,000,03 513,127,000,04 513,127,000,04 513,431,357,00 513,441,557,00 515,451,407 515,451,407 515,451,407 515,451,407 515,451,407 515,451,407 515,451,407 515,451,407 515,451,407 515,451,400 515,451,400 515,451,400 515,451,400 515,451,400 515,451,400 515,451,400 515,451,400 515,457,00 522,700,00 542,270,000 542,270,000 542,270,000 542,270,000 542,270,000 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	Tito Contractors, Inc.	Tito Construction - Garrison Swing Space Contract	\$688,767.40	1	(\$38,646.26)	\$650,121.14
imlico PK-8			\$40,571,356.24	22	\$975,564.92	
tobert Poole Building	CAM Construction Company, Inc	CAM Construction_CM Services GMP	\$38,507,745.00	6	\$4,104,214.00	\$42,611,959.00
	CAM Construction Company, Inc	CAM Construction_Pre-Construction Services	\$105,266.00	1	(\$1,674.00)	\$103,592.00
	District Moving Companies, Inc.	District Moving Companies_M&R Services	\$78,477.00	1	\$4,900.10	\$83,377.10
	J.A.K. Construction Co., Inc.	JAK Construction_Swing Space Contractor	\$353,500.00	2	\$17,520.11	\$371,020.11
	JRS Architects, Inc.	JRS_A/E Services	\$2,466,870.00	19	\$158,203.10	\$2,625,073.10
	RMF Engineering, Inc.	RMF Engineering_Cx Agent	\$97,565.00	1	\$13,005.00	\$110,570.00
tobert Poole Building			\$41,609,423.00	30	\$4,296,168.31	
Robert W. Coleman Elementary School	Centennial Contractors Enterprises, Inc.	Centennial_Swing Space Contractor	\$264,236.62	1	(\$38,218.07)	\$226,018.55
Robert W. Coleman Elementary School			\$264,236.62	1	(\$38,218.07)	
Walter P. Carter - PK-8	ECS Mid-Atlantic, LLC	ECS_Testing and Inspections	\$202,316.50	1	\$17,900.00	\$220,216.50
	Tito Contractors, Inc.	Tito Contractors_Swing Space	\$218,741.00	1	(\$53,842.88)	\$164,898.12
Walter P. Carter - PK-8			\$421,057.50	2	(\$35,942.88)	
fear 2 Feasibility Studies	Colimore Architects, Inc.	Lot 4_James Mosher ES_Colimore Architects Inc_Feasibility Study	\$66,555.00	1	(\$10,000.00)	\$56,555.00
	Crabtree, Rohrbaugh & Associates	Lot 2_Govans ES_Crabtree Rohrbaugh_Feasibility Study	\$61,290.00	1	(\$10,511.74)	\$50,778.26
	Design Collective	Lot 1_Cross Country ES/MS_Design Collective Inc_Feasibility Study	\$47,500.00	3	\$19,575.14	\$67,075.14
	Grimm & Parker	Lot 3_Harford Heights_Grimm& Parker_Feasibility Study	\$62,648.30	1	(\$5,270.00)	\$57,378.30
	GWWO Inc.	Lot 3_Highlandtown #237	\$62,358.00	1	\$7,827.20	\$70,185.20
	JRS Architects, Inc.	Lot 2_Bay Brook_JRS Architects_Feasibility Study	\$57,000.00	1	(\$7,150.00)	\$49,850.00
	JRS Architects, Inc.	Lot 2_Calverton ES/MS_JRS Architects_Feasibility Study	\$57,000.00	1	{\$7,500.00}	\$49,500.00
	Penza Bailey Architects	Lot 2_Walter P Carter_Penza Bailey/Newman Architects_Feasibility Stu-	\$53,349.46	1	\$18,100.00	\$71,449.46
	RRMM Lukmire Architects, PC	Lot 4_Northwood ES_RRMM Architects, PC_Feasibility Study	\$70,881.80	1	(\$10,537.52)	\$60,344.28
	RRMM Lukmire Architects, PC	Lot 4_Robert W Coleman_RRMM Architects_Feasibility Study	\$62,242.60	1	(\$10,687.48)	\$51,555.12
	Stantec	Lot 3_Mary E Rodman ES_Stantec Architecture_Feasibility Study_May 2	\$54,793.60	1	(\$10,402.27)	\$44,391.33
ear 2 Feasibility Studies			\$655,618.76	13	(\$26,556.67)	
Overall - Calculated			\$464,042,658.59	269	\$42,023,517.30	

#### AV/IT & Telecom Scope Amendments Included Above (All Active Projects)

Project	Company Name	Contract Title	Total Amount of Changes
Arundel PK-2	MCN Build/Southway	MCN Build/Southway_Construction	\$1,604,389.00
Cherry Hill 3-8	Hess Construction	Hess Construction - Construction Services	\$2,177,244.44
Forest Park High School	Hess Construction	HESS_GMP Construction Services	\$2,504,163.98
Iohn Eager Howard Elementary School	J. Vinton Schafer	J. Vinton Schafer_CM Services GMP	\$1,943,509.00
Pimlico PK-8	Dustin Construction, Inc.	Dustin Const Inc_GMP-1	\$2,134,141.25
Lyndhurst PK-8	Turner Construction Company	Turner/JLN_GMP Construction Services	\$2,424,780.00
Robert Poole Building	CAM Construction Company, Inc	CAM Construction_CM Services GMP	\$2,443,815.00
Overall - Calculated			\$15,232,042.67



# Exhibit 5: Map of Plan Year 1 and Plan Year 2 Schools

# **Exhibit 6: List of Surplus School Facilities**

No.	Bldg Name	Bldg Number	Bldg Address	Program Closure Date	Program Relocation Date	Building Surplus Date as of 2019*	Building Surplus Date as of 2020*	Swing Space	Sq. Footage	SRC	2020 Status/ Explanation Change
1	Dr. Roland Patterson	82	4701 Greenspring Ave, 21209		2019	2019			347,800	2,540	Surplus vote occurred January 8, 2019; Building added to Exhibit 6; Program relocated to 411 Walbrook Bldg
2	Laurence G. Paquin	457	2200 Sinclair Lane, 21213	2013		2013			57,850	425	Surplused
3	Waverly Middle (Building)	115	701 E. 34th Street, 21218	2014		2014			40,680	234	Surplused
4	Samuel B. Morse Elementary	98	424 S. Pulaski Street, 21223	2017		2017			63,205	471	Surplused
5	Thurgood Marshall	170	5001 Sinclair Lane, 21206		2020	2023		Designated Swing Space	269,975	1,473	No change. Vanguard relocated to Northeast Bldg; Furley program to move back to Furley Bldg once repairs are made.
6	Patapsco	163	844 Roundview Road, 21225	2013		2018			73,620	433	Surplused
7	Alexander Hamilton	145	800 Poplar Grove Street, 21216	2021		2021			53,304	314	Program closure and building surplus date changed from 2020 to 2021
8	<del>Claremont Special</del> Education High	<del>307</del>	530 <u>1 E</u> rdman Avenue, 21205		2022	2022			<del>18,780</del>		Program relocation and building- surplus date change from 2019 to 2022; Removed from Exhibit 6, Jan. 14, 2020 Board aproval
8	Grove Park	224	5545 Kennison Avenue, 21215				2020		58,589	331	Added to Exhibit 6, Jan. 14, 2020 Board approval
9	Rognell Heights	89	4300 Sidehill Road, 21229	2018		2018			78,988	359	Surplused
10	Lois T. Murray	313	1600 E. Arlington Avenue, 21239		2021	2021			20,725	60	Program relocation and building surplus date changed from 2019 to 2021
11	Sarah M. Roach	73	3434 Old Frederick Road, 21229	2020		2020			44,874	258	No Change
12	Sharp Leadenhall	314	150 W West Street, 21230		2021	2021			20,725	20	Program relocation and building surplus date changed from 2020 to 2021
13	Westside Elementary	24	2235 N. Fulton Avenue, 21217	2016		2018			73,740	541	Surplused
14	Independence Charter Modular	333	1250 W. 36th Street, 21211		2018	2015			9,280		Surplused
15	Southeast Building	255	6820 Fait Avenue, 21224	2016		2020	2024	Temporary Swing Space	95,000	319	Building surplus date changed from 2020 to 2024, Jan. 14, 2020 Board approval
16	Langston Hughes	5	5011 Arbutus Avenue, 21215	2015		2015			40,920	305	Surplused
17	Northwestern High	401	6900 Park Heights Avenue, 21215	2017		2021		Temporary Swing Space	307,200	1,535	Program closure vote occurred on December 14, 2016. Swing space usage anticipated to be completed by Summer 2021
18	William Pinderhughes	28	1200 N. Fremont Avenue, 21217	2013		2015			34,757	460	Surplused

List of Surplus School Facilities (2020 MOU Exhibit 6)

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#### List of Surplus School Facilities (2020 MOU Exhibit 6)

No.	Bldg Name	Bldg Number	Bldg Address	Program Closure Date	Program Relocation Date	Building Surplus Date as of 2019*	Building Surplus Date as of 2020*	Swing Space	Sq. Footage	SRC	2020 Status/ Explanation Change
19	William C. March	37	2050 N. Wolfe St., 21213	2013		2021		Designated Swing Space	97,809	714	Building surplus date change; bldg to be demolished as part of project
20	Dr. Carter G. Woodson	160	2501 Seabury Road, 21225	2018		2020	2022	Temporary Swing Space	110,732	286	Program closure vote occurred on December 19, 2017. Swing space usage anticipated to be completed by Summer 2020. Building surplus date moved from 2020 to 2022, Jan. 14, 2020 Board approval
21	Lake Clifton Building	40	2801 Saint Lo Drive, 21213		2019	2019			485,622	2,540	Building surplus effective as of Dec. 31, 2019.
22	Dr. Rayner Browne	25	1000 North Montford Avenue, 21205	2015		2015			40,920	229	Surplused
23	Dr. Martin Luther King, Jr.	254	3750 Greenspring Ave, 21211	2020		2020			100,100	419	Program closure vote occurred on January 8th, 2019. Surplus anticipated to be completed by Summer 2020.
24	Gilmor	107	1311 N Gilmor St, 21217	2019		2019			77,290	347	Program closure and surplus vote occurred on January 8, 2019. Bulding added to Exhibit 6, Program merged with Wm. Pinderhughes program located in the George C. Kelson Bldg.
25	Guilford	214	4520 York Road, 21212	2021		2021			65,851	407	Program closure and building surplus date change from 2019 to 2021
26	Corps Building	866	5000 Gwynn Oak Avenue, 21207			2014			10,206		Surplused
									Sq. Footage	SRC	

Footage	SRC
2,679,762	15,020
2,639,963	14,769
2,685,478	14,913
2,732,620	14,265
2,384,844	
	2,679,762 2,639,963 2,685,478 2,732,620

\*While Board votes may occur prior to the dates listed as building closures, effectives dates will align with Exhibit 6. This ensures building surplus process aligns with COMAR regulations for closing educational programs.

Shaded lines indicate buildings surplused as of the end of the current school year.

# **Exhibit 7a: Procurements**

Project Number & Contract No.	Project Name	Advertisement Date	Award Date	Vendor	Original Contract Amount	MBE Contract Goal	MBE Contract Commitment	MBE Contract Participation	MBE Total Participation (spend)	MBE Total Commitment (spend)
YEAR 1 SCHOOLS 21st CENTURY SCHOOL BUILDINGS PROGRA	м									
8CS-001	Program Manager Services		5/7/2014	City School Partners	\$ 6,257,816.30	29.00%	29.00%	\$ 1,814,766.73	\$ 1,814,766.73	29.00%
BCS-002	LEED/Green Building Consulting Services	4/3/2014	8/13/2014	Lorax Partners	\$ 905,358.00	10.00%	11.18%	\$ 101,219.02	\$ 101,219.02	11.18%
BCS-024	Code Consultant - Year 1	3/24/2015	6/4/2015	Institute for Building Technology & Safety	\$ 924,934.73	10.00%	11.00%	\$ 101,742.82	\$ 101,742.82	11.00%
BCS-049	Risk Management Consulting Services	9/22/2015	6/8/2016	Bickmore Corporation	\$ 672,954.00	0.00%	0.00%	s -	s -	0.00%
BCS-057	OCIP - Insurance Brokerage and Administration Services	8/31/2016	10/31/2016	Alliant Insurance Services, Inc.	110	20% (fee only)	20% (fee only)	\$ 130.000.00	\$ 130.000.00	20.00%
ARLINGTON BCS-026	A/E - Arlington	4/1/2015	8/17/2015 PO	Design Collective	\$ 1,731,984.00	29.00%	29.20%	\$ 505,739.33	\$ 505,739.33	29.20%
BCS-025 025-A1	CM - Preconstruction - Arlington Arlington GMP Amendment	4/1/2015	9/9/2015 PO 5/2/2018	Dustin Construction Dustin Construction	\$ 117,253.50 \$ 37,262,000.00	29.00% 30.00%	29.43% 31.00%	\$ 34,507.71 \$ 11,551,220.00	\$ 34,507.71 \$ 11,551,220.00	29.43% 31.00%
BCS-058 BCS-069 ARUNDEL	Commissioning Agent - Arlington Arlington T&I	8/23/2016 3/6/2018	11/9/2016 6/6/2018	Kibart, Inc. Froehling & Robertson, Inc.	\$ 89,815.95 \$ 113,240.50	10.00%	14.00% 10.00%	\$ 12,574.23 \$ 11,324.05	\$ 12,574.23 \$ 11,324.05	14.00% 10.00%
8CS-020 8CS-021	A/E - Arundel CM - Arundel	1/23/2015 1/23/2015	4/17/2015 4/17/2015	GWWO, Inc./Architects MCN Build/Southway Builders, LLC	\$ 1,878,800.00 \$ 85,274.00	29.00% 29.00%	29.00%	\$ 544,852.00 \$ 24,729.46	\$ 544,852.00 \$ 24,729.46	29.00% 29.00%
021-A1 BCS-029	Arundel GMP Amendment Commissioning Agent - Arundel	6/23/2015	7/27/2016 9/3/2015	MCN Build/Southway Builders, LLC RMF Engineering	\$ 36,859,523.00 \$ 110,942.00	30.00%	36.18% 18.00%	\$ 13,335,775.42 \$ 19,969.56	\$ 24,729.46 \$ 13,335,775.42 \$ 19,969.56	36.18%
BCS-053	Arundel - T & I Bill of Materials - FFE - Arundel	5/26/2016 6/10/2016	7/14/2016 12/6/2017	Specialized Engineering School Specialty, Inc.	\$ 69,906.00 \$ 967,769.31	10.00%	10.00%		\$ 6,990.60 \$ 145,165.40	10.00%
CHERRY HILL BCS-018	A/E - Cherry Hill EM School	1/23/2015	8/21/2015 PO	JRS Architects, Inc.**	\$ 1,930,840.00	29.00%	30.24%			100.00%
BCS-019 019-A1-A2 BCS-030	CM - Cherry Hill EM School Cherry Hill EM School GMP Amendment Total	1/23/2015 8/31/2015	8/21/2015 PO 5/24/2017 4/15/2016 PO	HESS Construction + Engineering HESS Construction + Engineering	\$ 107,661.10 \$ 42,085,788.00 \$ 101,945.25	29.00% 30.00% 10.00%	29.25% 33.55% 10.00%	\$ 31,490.87 \$ 14,119,781.87 \$ 10,194.53	\$ 31,490.87 \$ 14,119,781.87 \$ 101,945.25	29.25% 33.55% 100.00%
8CS-030 BCS-050 BCS-048	Commissioning Agent - Cherry Hill Swing Space Reno Cherry Hill Moving & Relocation Svcs Cherry Hill	5/26/2016 4/11/2016	6/24/2016 6/8/2016	Advanced Building Performance (ABP)** Tito Contractors, Inc. ** District Moving Companies, Inc.	\$ 101,945,25 \$ 757,361.00 \$ 89,197.50	0.00%	0.00%	5 10,194.53 \$ -	\$ 757,361.00 \$	100.00%
BCS-050	Cherry Hill EM School- T & I Bill of Materials - FFE - Cherry Hill	10/28/2016 6/10/2016	2/14/2017 5/2/2018	ECS Mid-Atlantic, LLC School Specialty, Inc.	\$ 126,845.00 \$ 1,235,971.36	10.00%	10.00%	\$ 12,684.50 \$ 185,395.70	\$ 12,684.50 \$ 185,395.70	10.00%
FOREST PARK BCS-022	A/E -Forest Park HS	3/2/2015	8/7/2015 PO	Smolen Emr Ilkovitch (SEI) Architects	\$ 2,638,274.00	29.00%	29.01%	\$ 765,363.29	\$ 765,363.29	29.01%
BCS-023 023-A1	CM - Forest Park HS Forest Park HS GMP Amendment	1/23/2015	7/15/2015	HESS Construction + Engineering HESS Construction + Engineering	\$ 112,991.80 \$ 56,193,983.00	29.00% 30.00%	29.11% 33.79%	\$ 32,891.91 \$ 18,987,946.86	\$ 32,891.91 \$ 18,987,946.86	29.11% 33.79%
8CS-031 8CS-052 8CS-047	Commissioning Agent - Forest Park Swing Space Reno Forest Park Moving & Relocation Svcs Forest Park	8/31/2015 5/26/2016	3/24/2016 6/24/2016	Advanced Building Performance (ABP)** Tito Contractors, Inc.**	\$ 100,288.65 \$ 724,120.00 \$ 114,306.15	10.00%	10.00%	\$ -	\$ 100,288.65 \$ 724,120.00	100.00%
8CS-061	Forest Park HS- T & I Bill of Materiale - EEE - Correct Park	4/13/2016 10/28/2016 6/10/2016	6/8/2016 2/14/2017 2/7/2018	Walters Relocations, Inc.** Hillis-Carnes Engineering Associates, Inc.	\$ 86,526.00 \$ 102,150,83	0.00%	0.00%		\$ 114,306.15 \$ 8,652.60	100.00%
FREDERICK BCS-004	A/E - Frederick Elementary	7/1/2014	9/17/2014	USA Architects Planners + Interior Designers (USA)	\$ 1,527,000.00	29.00%	31.00%	\$ 473,370.00	\$ 473,370.00	31.00%
BCS-008 004-A1-A2	CM Services - Preconstruction - Frederick Frederick GMP Amendment Total	9/11/2014	1/5/2015 4/6/2016	Gilbane Building Company Gilbane Building Company	\$ 118,323.00 \$ 25,135,322.00	29.00% 32.00%	29.00% 31.87%	\$ 34,313.67 \$ 8,010,627.12	\$ 34,313.67 \$ 8,010,627.12	29.00% 31.87%
BCS-007 BCS-032	Commissioning Agent - Frederick Frederick - T & I Frederick - Design, Furnish, and Install AV, Network, &	10/14/2014 12/24/2015	12/10/2014 2/11/2016	Reynolds Consulting Engineers Froehling & Robertson, Inc.	\$ 68,383.00 \$ 95,030.40	10.00% 10.00%	10.00%		\$ 6,838.30 \$ 11,403.65	10.00%
BCS-062	Frederick - Design, Furnish, and Install AV, Network, & Telecom Moving & Relocation Svcs Frederick	1/5/2017	3/21/2017 4/11/2017	Plexus Installations, Inc. dba Plexus Group (SBR)**	\$ 1,965,356.87	15.00%	15.00%	\$ 294,803.53	\$ 1,965,356.87	100.00%
BCS-065 FT WORTHINGTON	Bill of Materials - FFE - Frederick	3/3/2017 6/10/2016	3/8/2017	District Moving Companies, Inc. School Specialty, Inc.	\$ 26,411.00 \$ 857,558.87	0.00%	0.00%	5 128,633.83	\$ 128,633.83	15.00%
BCS-003 BCS-006	A/E - Fort Worthington Elementary CM Services - Ft. Worthington	6/30/2014 9/11/2014	9/17/2014 1/5/2015	Grimm + Parker Architects (G+P) Gilbane Building Company	\$ 1,941,357.00 \$ 120,831.00	29.00% 29.00%	52.14% 29.00%	\$ 1,012,223.54 \$ 35,040.99	\$ 1,012,223.54 \$ 35,040.99	52.14% 29.00%
006-A1-A2 BCS-005	Fort Worthington GMP Total Commissioning Agent - Ft. Worthington	10/14/2014	3/26/2016 12/10/2014	Gilbane Building Company Reynolds Consulting Engineers	\$ 33,080,646.00 \$ 82,517.00	32.00%	31.95% 10.00%	\$ 8,251.70	\$ 10,569,266.40 \$ 8,251.70	31.95%
BCS-033	Fort Worthington - T & I Ft. Worth - Design, Furnish, and Install AV, Network, &	12/24/2015	2/11/2016	Froehling & Robertson, Inc.	\$ 96,452.40	10.00%	12.00%		\$ 11,574.29	12.00%
BCS-063 BCS-066	Telecom Moving & Relocation Svcs Ft. Worthington	3/3/2017	3/21/2017 4/11/2017	Plexus Installations, Inc. dba Plexus Group (SBR)** District Moving Companies, Inc.	\$ 2,197,130.26 \$ 37,400.00	15.00%	15.00%	\$ 329,569.54 \$ .	\$ 2,197,130.26 \$ .	100.00%
JOHN E HOWARD BCS-012	A/E - John E. Howard Elementary	10/20/2014	1/30/2015	Cho Benn Holback & Associates***	\$ 1,519,446.00	29.00%	62.38%	\$ 947,830,41	\$ 1,519,446.00	100.00%
8CS-011	CM - Preconstruction Services - John E. Howard Elementary	10/20/2014	2/18/2015	J.Vinton Schafer & Sons, Inc. (JVS)	\$ 141,501.00	29.00%	29.00%	\$ 41,035.29	\$ 41,035.29	29.00%
011-A1 IT/AV Amendment	John Eager Howard GMP Amendment		7/27/2016 11/7/2017	J.Vinton Schafer & Sons, Inc. (JVS)	\$ 28,359,808.00 \$ 1,943,509.00	30.00%	33.65%			33.65%
8CS-016 BCS-041	Commissioning Agent - John E. Howard Swing Space Reno John Eager Howard	4/22/2015 3/21/2016	8/12/2015 4/22/2016	RMF Engineering J.A.K. Construction	\$ 105,091.00 \$ 138,500.00	10.00%	11.00% 0.00%	\$ 11,560.01 \$	\$ 11,560.01 \$ .	11.00% 0.00%
BCS-045 BCS-056	Moving & Relocation Svcs. (Pre-Con) - John Eager Howard John Eager Howard - T & I	4/18/2016 5/20/2016	5/5/2016 7/14/2016	The Kane Company/Officer Movers, Inc Hillis-Carnes Engineering Associates, Inc.	\$ 67,613.10 \$ 89,181.60	0.00%	0.00%	\$ . \$ 8,918.16	\$ . \$ 8,918.16	0.00%
BCS-067	Moving & Relocation Svcs. (Post Con) - John Eager Howard	4/3/2017	5/3/2017	Hoffberger Moving Companies**	\$ 45,804.55	0.00%	0.00%		\$ 45,804.55	100.00%
LYNDHURST	Bill of Materials - FFE - John Eager Howard	6/10/2016	7/18/2017	Douron, Inc.	\$ 827,967.65	10.00%	10.00%	\$ 82,796.77	\$ 82,796.77	10.00%
8CS-009 8CS-010	A/E - Lyndhurst Elementary CM - Lyndhurst Elementary	10/20/2014 10/20/2014	1/30/2015 2/18/2015	STV, Inc. Turner Construction Company	\$ 1,432,800.00 \$ 108,015.00	29.00% 29.00%	33.00% 29.00%	\$ 472,824.00 \$ 31,324.35	\$ 472,824.00 \$ 31,324.35	33.00% 29.00%
010-A1 IT/AV Amendment BCS-015	Lyndhurst GMP Amendment Commissioning Agent - Lyndhurst Elementary	4/22/2015	5/16/2016	Turner Construction Company/JLN Setty & Associates Intl.**	\$ 35,204,180.00 \$ 2,424,780.00 \$ 99,615.00	30.00%	30.00%		\$ 10,561,254.00 \$ 99,615.00	30.00%
8CS-015 8CS-042 8CS-044	Swing Space Reno Lyndhurst Elementary Swing Space Reno Lyndhurst Moving & Relocation Svcs. (Pre Con) - Lyndhurst	4/22/2015 3/10/2016 4/13/2016	4/22/2015 5/5/2016	Tito Contractors, Inc.** The Kane Company/Officer Movers, Inc	\$ 99,615.00 \$ 92,222.00 \$ 50,274.00	0.00%	0.00%	5 18,100.05 \$ -	\$ 99,615.00 \$ 92,222.00	100.00%
BCS-054 BCS-058	Lyndhurst - T & I Moving & Relocation Svcs. (Post Con) - Lyndhurst	5/19/2016 4/4/2017	7/14/2016 5/3/2017	Hillis-Carnes Engineering Associates, Inc. Hoffberger Moving Companies**	\$ 96,114.00 \$ 54,783.85	10.00%	10.00%	\$ 9,611.40 \$	\$ 9,611.40 \$ 54,783.85	10.00%
BCS-077	Water Leakage Investigation at Lyndhurst Bill of Materials - FFE - Lyndhurst	N/A 6/10/2016	8/9/2018 7/18/2017	Wiss, Janney, Elstner Associates, Inc. School Specialty, Inc.	\$ 7,500.00 \$ 1,085,640.60	0.00%	0.00%		\$ 162,846.09	0.00%
PATTERSON/CLAREMONT BCS-036	A/E - Patterson/Claremont	2/18/2016	7/27/2016	Stantec Architecture	\$ 2,799,892.00	29.00%	52.00%		\$ 1,455,943.84	52.00%
8CS-037 037-A1 8CS-039	Patterson/Claremont GMP Commissioning Agent - Patterson/Claremont	2/23/2016 N/A 3/1/2017	7/27/2016 6/19/2019 4/6/2012	Skanska USA Building Skanska USA Building Advanced Building Performance (ABP)**	\$ 125,061.83 \$ 88,473,818.00 \$ 129,074.40	29.00% 30.00% 10.00%	29.00% 33.00% 10.00%	\$ 36,267.93 \$ 29,196,359.94 \$ 12,907.44	\$ 36,267.93 \$ 29,196,359.94 \$ 129,074.40	29.00% 33.00%
8CS-039 8CS-038 PIMUCO	Patterson - T&I	3/1/2017 3/19/2019	4/6/2017 5/7/2019	ECS Mid-Atlantic, LLC	\$ 129,074.40 \$ 489,280.00	10.00%	10.00%		\$ 129,074.40	100.00%
BCS-028 BCS-027	A/E - Pimlico CM - Pimlico	4/1/2015 4/1/2015	8/21/2015 9/9/2015	Design Collective Dustin Construction	\$ 1,820,000.00 \$ 117,253.50	29.00% 29.00%	29.60% 29.43%	\$ 34,507.71	\$ 34,507.71	29.60% 29.43%
027-A1-A2 BCS-034	Pimlico GMP Total Commissioning Agent - Pimlico	N/A 1/12/2016	3/10/2017 3/24/2016	Dustin Construction Brinjac Engineering, Inc.	\$ 37,836,910.24 \$ 100,164.75	30.00% 10.00%	33.39% 10.00%		\$ 12,633,744.33 \$ 10,016.48	33.39% 10.00%
8CS-051 8CS-046 8CS-049	Swing Space Reno Pimilco Moving & Relocation Svcs Pimilco Bimico, Tacting and Incasting	5/24/2016 4/18/2016	6/24/2016 6/8/2016 11/9/2016	Tito Contractors, Inc. ** The Kane Company/Officer Movers, Inc Hills Corner Engineering Acceptors Inc	\$ 688,767.40 \$ 108,425.10 \$ 180,370.60	0.00%	0.00%	\$ -	\$ 688,767.40 \$ .	100.00%
BCS-059 ROBERT POOLE	Pimilco - Testing and Inspection Bill of Materials - FFE - Pimilco	10/7/2016 6/10/2016	11/9/2016 12/6/2017	Hillis-Carnes Engineering Associates, Inc. Douron, Inc.	\$ 180,370.60 \$ 985,729.23	10.00% 10.00%	10.00%	\$ 18,037.06 \$ 98,572.92	\$ 18,037.06 \$ 98,572.92	10.00%
8CS-013 BCS-014	A/E Robert Poole Building CM - Robert Poole Building	12/23/2014 12/23/2014	3/19/2015 3/19/2015	JRS Architects, Inc.** CAM Construction Company	\$ 2,466,870.00 \$ 105,266.00	29.00%	29.52%	\$ 728,220.02 \$ 31,579.80	\$ 2,466,870.00 \$ 31,579.80	100.00%
014-A1 BCS-017	Robert Poole GMP Amendment #1 Commissioning Agent - Robert E. Poole	N/A 6/23/2015	3/19/2015 7/27/2016 9/3/2015	CAM Construction Company RMF Engineering	\$ 38,507,745.00 \$ 97,565.00	29.00% 30.00% 10.00%	30.61%	\$ 31,579.80 \$ 11,787,220.74 \$ 16,586.05	\$ 31,579.80 \$ 11,787,220.74 \$ 16,586.05	30.00% 30.61% 17.00%
BCS-040 BCS-043	Swing Space Reno Robert Poole Moving & Relocation Svcs Robert Poole	3/4/2016 4/4/2016	4/22/2016	J.A.K. Construction District Moving Companies, Inc. Specialized Engineering	\$ 353,500.00 \$ 78,477.00	0.00%	0.00%	s -	s -	0.00%
BCS-055	Robert Poole - T & I Bill of Materials - FFE - Robert Poole	5/27/2016 6/10/2016	7/14/2016 2/7/2018	Specialized Engineering School Specialty, Inc.	\$ 127,548.00 \$ 1,096,011.64	10.00%	10.00% 15.00%	\$ 164,401.75	\$ 12,754.80 \$ 164,401.75	10.00% 15.00%
TOTAL (YEAR 1)					\$ 526,457,871.68		30.95%	\$ 162,939,655.49	\$ 172,992,046.47	32.86%

Last Revised 12.33.19

| YEAR 2 SCHOOLS<br>21st CENTURY SCHOOL BUILDINGS PROG                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   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                                                               | Institute for Building Technology & Safety                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              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(DMCI)<br>Hoffberger Moving Services, LLC (HMS) **<br>Walters Relocations, Inc. (WRI)**                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               
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(GCI)<br>Soil and Land Use Technology, Inc. (SALUT) **<br>Inspection Experts, Inc. 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| AMES MOSHER ELEMENTARY SCHOOL<br>ICS-02-011-AE<br>ICS-02-011-CM<br>ICS-02-011-CX<br>ICS-02-011-SS<br>OHN RUHRAH ELEMENTARY/MIDDLE                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      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| AMES MOSHER ELEMENTARY SCHOOL<br>ICS-02-011-AE<br>ICS-02-011-CM<br>ICS-02-011-CM<br>ICS-02-011-SC<br>OHN RUHRAH ELEMENTARY/MIDDLE<br>ICS-02-001 AE<br>ICS-02-001 CM                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | OM. Preconstruction. Hardroff Heights ES     OK-Herdroff Heights ES     T Herdroff Heights ES     T Herdroff Heights IS     AE - James Mohrer ES     OK - Preconstruction: Jumes Mohrer ES     S: - James Mohrer ES     S: - James Mohrer ES     AE - John Ruhrah EM     OK. 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                                                      | MCN Build/Scottway Builden, LLC<br>Weight Commissioning, LLC<br>ECS Mid-Alamine, LLC<br>Notabioscher Alamine, Schwarz, S                                                                                                                                                                                                  | 5         169,976.00           5         98,515.00           5         107,304.00           5         979,035.28           5         169,007.00           5         99,948.00           5         168,611.00           5         1,641,718.62           5         56,619.20                                                                                                                                                                                                                                                                                                                                                                          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49,012.03<br>\$ 90,948.00<br>\$ 168,611.00<br>\$ 855,992.09<br>\$ 16,419.57                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              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| AMES MOSHER ELEMENTARY SCHOOL<br>ICS 0-2011-AE<br>ICS 0-2011-CM<br>ICS 0-2011-CX<br>ICS 0-2011-CX<br>ICS 0-2011-SS<br>OHIN RUIRAH ELEMENTARY/MIDDLE<br>ICS 0-2001-CK<br>ICS 0-2001-CM<br>ICS 0-2001-CX                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | OM. Preconstruction. Hardrof Heights ES     CX-Herd Heights ES     T. Hardrof Heights ES     T. Hardrof Heights ES     CM - Preconstruction. James Mosher ES     CM - Preconstruction. James Mosher ES     CM - Annex Mosher ES     CM - Annex Mosher ES     AE - John Ruhnah EM     GM-P- John Ruhnah EM     GM-John Ruhnah EM     CX - John Ruhnah EM                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         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                                                               | MCN Build/Scottway Builders, LLC<br>Wight Commissioning, LLC<br>ECS Mid-Alamis, LLC<br>Waldoon Studio/Hughes Group Architects //**<br>Datan Construction, Inc.<br>Setty & Associates Ini. I**<br>THIS Construction, Inc. *<br>Grimm & Patter Architects<br>MCN Build/Scottway Builders, LLC<br>MCN Build/Scottway Builders, LLC                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       
                                                                                                                                                                                                                                                                                                                                  | 5         169.976.00           5         98.515.00           5         107,304.00           5         979,035.28           5         169,007.00           5         90,948.00           5         168,611.00           5         56,619.20           5         56,619.20           5         96,888.40           5         96,818.40                                                                                                                                                                                                                                                                                                                                                                                                    | 29.0%<br>10.0%<br>10.0%<br>29.0%<br>10.0%<br>10.0%<br>31.0%<br>29.0%<br>30.0%<br>10.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              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855,992.09<br>\$ 16,419.57<br>\$ 13,234,043.28<br>\$ 25,827.75                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           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| MMES MOSHER ELEMENTARY SCHOOL<br>(520-011-AC<br>(520-011-CM<br>(520-011-CX<br>(520-011-CX<br>(520-011-CX<br>(520-001-CX<br>(520-001-CX<br>(520-001-CM<br>(520-001-CM<br>(520-001-CX<br>(520-001-CX<br>(520-001-CX<br>(520-001-SX<br>(520-001-SX                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | OA. Preconstruction. Hardroff Heights IS         Cr. Hardroff Heights IS           The Hardroff Heights IS         The Hardroff Heights IS           AF. James Mosher IS         AF. James Mosher IS           CM. Preconstruction. James Mosher IS         St. James Mosher IS           AF. James Mosher IS         St. James Mosher IS           AF. James Mosher IS         St. James Mosher IS           AF. John Ruhns IGM         CM. Preconstruction. John Ruhns IGM           CM. Preconstruction. John Ruhns IGM         CM. Preconstruction. John Ruhns IGM           CM. John Ruhns IGM         St. John Ruhns IGM           St. John Ruhns IGM         Th. 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                                                               | MCN Build/Scottway Builden, LLC<br>Weight Commissioning, LLC<br>LCD Mid Alaming, LLC<br>Waldon Studiothyleng Group Architects, 1V**<br>Dustin Construction, Inc. *<br>Toto Contraction, Inc. *<br>Toto Contraction, Inc. *<br>Grain & Patter Architects<br>MCN Build/Scottway Builden, LLC<br>MCN Build/Scottway Builden, LLC<br>Int Schart, Inc. *<br>Hills Carter Expension, Inc. *                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 
                                                                                                                                                                                                                                                                                                                                  | 5         109.976.00.           5         98515.00.           5         107.304.00.           5         107.904.00.           5         109.007.00.           5         30.944.00.           5         168.611.00.           5         168.611.00.           5         168.611.00.           5         36.841.00.           5         36.841.00.           5         36.841.00.           5         36.841.00.           5         36.842.00.           5         36.842.00.           5         36.842.00.           5         36.842.00.           5         36.842.00.           5         36.842.00.           5         36.842.00.           5         36.842.00.           5         36.842.00.           5         36.342.00.00. | 29.00%<br>10.00%<br>31.00%<br>31.00%<br>0.00%<br>31.00%<br>29.00%<br>30.00%<br>10.00%<br>0.00%<br>10.00%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  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166,611.00<br>\$ 15,13234,045.75<br>\$ 13,234,045.75<br>\$ 26,392.75<br>\$ 26,392.75<br>\$ 26,392.750                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    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                                                                                                                                                                                                                                                                                                                                      |
AMES MOSHER ELEMENTARY SCHOOL (SS 202013-44 (SS 202013-45) (SS 20203-45) (SS 20203-45	OA. Preconstruction - Hardron Heights ES     Or Herord Heights HS     T Herord Heights HS     T Herord Heights HS     AF - James Mohrer IS     OA. Preconstruction - James Mohrer IS     OA. Preconstruction - James Mohrer IS     S - James Mohrer IS     AF - John Richards I/M     OA. Pre Construction - Jeff Rulards I/M     OA. Bear Construction - Jeff Rulards I/M     SAL John Rulards I/M     Bit of Marcine - FFE - John Rulards I/M     Bit of Marcine - FFE - John Rulards I/M	3/1/2018 9/19/2018 7/25/2019 9/7/2018 9/7/2018 1/18/2019 4/10/2019 2/8/2017 2/10/2017 N/A 11/8/2017 4/30/2018	8/1/2018 11/8/2018 10/8/2019 1/24/2019 1/24/2019 4/4/2019 6/18/2019 6/7/2017 7/5/2017 9/27/2018 6/6/2018	MCN Build/Scottway Builden, LLC Wright Commissioning, LLC KCS Met Atlanen, LLC Walden Standbrichgen Group Architects 19** Dustin Construction, Inc. ** Tito Contraction, Inc. ** Come Brand Scottest MCN Build/Scottmap Builden, LLC MCN Build/Scottmap Builden, LLC KDN Hourd, Inc. **	3         169976.00           5         98,915.00           5         107,304.00           5         979,035.28           5         169,007.00           5         90,948.00           5         168,611.00           5         56,619.20           5         56,619.20           5         42,759,429.00           5         96,888.40           5         263,967.00	29.00% 10.00% 31.00% 29.00% 10.00% 31.00% 31.00% 31.00% 30.00% 10.00% 0.00%	29.00% 10.00% 10.00% 45.51% 29.00% 0.00% 52.14% 29.00% 30.95% 28.00% 0.00%	\$ 49,293,04 \$ 9,851,50 \$ 10,730,40 \$ 445,558,96 \$ 49,012,03 \$ 9,094,80 \$ . \$ . \$ . \$ . \$ . \$ . \$ . \$ .	\$ 49,293.04 \$ 9,851.50 \$ 10,730.40 \$ 979,035.28 \$ 49,012.03 \$ 90,948.00 \$ 168,611.00 \$ 855,992.09 \$ 16,419.57 \$ 13,234,043.28 \$ 26,932.75 \$ 26,932.75	32.50 29.00 10.00 29.00 100.00 29.00 100.00 52.14 29.00 30.95 28.00 100.00 100.00
MICS MORHE RELIVENTARY SOLODIC CS 201134 CS 2011140 CS	OM - Peconstruction - Hardroff Heights ES     OK - Herdroff Heights HS     T Horlord Heights HS     T Horlord Heights HS     AF - Lamest Mosher ES     OK - Preconstruction - Jamest Mosher ES     OK - Preconstruction - Jamest Mosher ES     SS - Jamest Mosher ES     SS - Jamest Mosher ES     AF - John Ruhns E/M     OK - Pre-Construction - John Ruhns E/M     OK - John Ruhns E/M     SS - John Ruhns E/M     Pectable Castron Lamest E/M     Petable Castron Lamest E/M     But of Hardrans E/M     S     AK - Mary E, Rodmann	3/1/2018 9/19/2018 7/25/2019 9/7/2018 9/7/2018 1/18/2019 4/10/2019 2/8/2017 2/10/2017 NA 11/8/2017 4/30/2018 8/15/2018	8/1/2018 11/8/2018 10/8/2019 1/24/2019 1/24/2019 6/18/2019 6/18/2019 6/7/2017 7/5/2017 7/5/2017 1/2/2018 6/6/2018 6/6/2018	MCN Build/Scottway Builden, LLC Weight Commissioning, LLC LCD Mid Alaming, LLC Waldon Studiothyleng Group Architects, 1V** Dustin Construction, Inc. * Toto Contraction, Inc. * Toto Contraction, Inc. * Grain & Patter Architects MCN Build/Scottway Builden, LLC MCN Build/Scottway Builden, LLC Int Schart, Inc. * Hills Carter Expension, Inc. *	5         109.976.00.           5         98515.00.           5         107.304.00.           5         107.904.00.           5         109.007.00.           5         30.944.00.           5         168.611.00.           5         168.611.00.           5         168.611.00.           5         36.841.00.           5         36.841.00.           5         36.841.00.           5         36.841.00.           5         36.842.00.           5         36.842.00.           5         36.842.00.           5         36.842.00.           5         36.842.00.           5         36.842.00.           5         36.842.00.           5         36.842.00.           5         36.842.00.           5         36.342.00.00.	29.00% 10.00% 31.00% 31.00% 0.00% 31.00% 29.00% 30.00% 10.00% 0.00% 10.00%	29.00% 10.00% 10.00% 45.51% 29.00% 0.00% 52.14% 29.00% 30.95% 28.00% 0.00% 51.00%	\$ 49,293,04 \$ 9,851,50 \$ 10,730,40 \$ 445,558,96 \$ 49,012,03 \$ 9,094,80 \$ 9,094,80 \$ 9,094,80 \$ 16,419,57 \$ 13,224,043,28 \$ 26,932,75 \$ - \$ - \$ 2,75,00	\$ 49,293.04 \$ 9,851.50 \$ 10,730.40 \$ 979,035.28 \$ 49,012.03 \$ 90,948.00 \$ 166,611.00 \$ 166,611.00 \$ 15,13234,045.75 \$ 13,234,045.75 \$ 26,392.75 \$ 26,392.75 \$ 26,392.750	32.50 29.00 10.00 10.00 29.00 100.00 100.00 52.14 29.00 30.55 28.00 100.00 10.00 10.00 11.00 12.00 15.00
MIS MORENE ELEMINARY SCIOOL (52:011.44 (52:011.04) (52:011.04) (52:011.04) (52:011.04) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (52:01.01) (	OM - Peconstruction - Harford Heights ES     OK - Herdro Heights HS     T Horlord Heights HS     T Horlord Heights HS     AF - Lamest Modern ES     OK - Preconstruction - Jamest Modern ES     OK - Preconstruction - Jamest Modern ES     S - Jamest Modern ES     S - Jamest Modern ES     AF - John Ruhnst EM     OK - Pre-construction - John Ruhnst EM     OK - Pre-construction - John Ruhnst EM     OK - John Ruhnst EM     SS - John Ruhnst EM     SS - John Ruhnst EM     SS - John Ruhnst EM     OK - John Ruhnst EM     SS - John     SS - John Ruhnst	3/1/2018 9/19/2018 7/25/2019 9/7/2018 9/7/2018 9/7/2018 4/10/2019 4/10/2019 2/8/2017 11/8/2019 4/10/2018 8/15/2018 4/14/2018 6/10/2016 10/11/2017 N/A	8/1/2018 11/8/2018 10/8/2019 10/8/2019 1/24/2019 4/4/2019 4/4/2019 6/1/2017 7/5/2017 7/5/2017 9/27/2018 6/6/2018 6/6/2018 6/6/2018 5/7/2019 1/24/2018 1/24/2018 1/24/2018	MCN Build/Scottway Builden, LLC Wright Commissioning, LLC KCS Met Atlaner, LLC Walden Standorchang, Group Architects IV** Dustin Construction, Inc. ** Tito Contraction, Inc. ** Tito Contraction, Inc. ** Grant B Pather Architects MCN Build/Scottway Builden, LLC MCN Build/Scottway Builden, LLC Mond Specify, Inc. ** Mond Grants, Inc. ** Mond Grants, Inc. ** Scotta Engineering Associates, Inc. Mond Specify, Inc. Scotta Contractors, Inc. ** Mond Grants, Inc.	5	29.00% 10.00% 10.00% 31.00% 29.00% 10.00% 31.00% 29.00% 10.00% 10.00% 10.00% 30.00% 31.00% 31.00% 31.00% 31.00% 31.00% 31.00% 31.00% 31.00% 31.00% 31.00% 31.00% 31.00% 31.00% 31.00% 30.00% 30.00% 31.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 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       12,405,00,14           S         12,405,01,46           S         14,421,12           S         14,421,12           S         408,514,68           S         14,421,12           S         7,685,645,42	\$ 49,293.04 \$ 98,513.04 \$ 979,035.28 \$ 490,012.03 \$ 490,012.03 \$ 90,948.00 \$ 166,611.00 \$ 85,992.09 \$ 12,475.00 \$ 12,40,432.05 \$ 12,40,432.05 \$ 12,40,452.05 \$ 12,40,512.65 \$ 22,59,367.00 \$ 12,475.00 \$ 12,40,514.65 \$ 40,513.14.68 \$ 40,513.14.68 \$ 1,40,513.14.68 \$ 1,60,649.42 \$ 1,66,94.25 \$ 1,66,94.25\\ \$ 1,66,94.25\\ \$ 1,66,94.25\\ \$ 1,66,94.25\\	32.50 29.00 10.00 29.00 100.00 100.00 100.00 100.00 29.00 100.00 100.00 100.00 100.00 100.00 100.00 100.00 100.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 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AMES MOAHER ELEMENTARY SCHOOL (52 02 011-42 (52 02 011-42 (52 02 011-42 (52 02 011-52) (52 02 011-52) (52 02 011-52) (52 02 011-54) (52 02 001-54) (52 02 001-54) (52 02 001-55) (52 02 001-55) (52 02 001-57) (52 02 001-57)	OA. Preconstruction. Hardroff Heights (S OK- Preconstruction Hardroff Heights (S The Hardroff Heights (S The Hardroff Heights (S AF) and (S) and (S) AF) and (S) and (S) OK - Preconstruction - James Mocher (S S) - James Mocher (S S) - James Mocher (S AF) - James Mocher (S AF) - James Mocher (S S) - James Mocher (S AF) - James Mocher (S AF) - Jahns (A) AF) - Jahns	3/1/2018 9/19/2018 7/25/2019 9/7/2018 9/7/2018 1/18/2019 4/10/2019 2/8/2017 2/10/2017 N/A 11/8/2017 4/20/2018 6/10/2016 6/10/2016 10/11/2017	8/1/2018 11/8/2019 10/8/2019 1/24/2019 1/24/2019 6/18/2019 6/18/2019 6/12/2017 9/27/2018 5/7/2017 9/5/2018 5/7/2018 5/7/2018 1/24/2018	MCN Build/Scottway Builden, LLC Wright Commissioning, LLC KCS Met Atlaner, LLC Walden Standorchang, Group Architects IV** Dustin Construction, Inc. ** Tito Contraction, Inc. ** Tito Contraction, Inc. ** Grant B Pather Architects MCN Build/Scottway Builden, LLC MCN Build/Scottway Builden, LLC Mond Specify, Inc. ** Mond Grants, Inc. ** Mond Grants, Inc. ** Scotta Engineering Associates, Inc. Mond Specify, Inc. Scotta Contractors, Inc. ** Mond Grants, Inc.	5         019,976,00           5         98,515,00           5         079,035,28           5         106,007,00           5         106,007,00           5         106,007,00           5         106,007,00           5         106,007,00           5         106,007,00           5         106,007,00           5         106,007,00           5         106,017,00           5         106,118,40           5         102,1570,00           5         1,207,90,413           5         1,217,240,443           5         1,317,346,348           5         49,712,000	22.00% 10.00% 10.00% 31.00% 22.00% 31.00% 31.00% 32.00% 30.00% 10.00% 10.00% 10.00% 31.00% 31.00% 31.00% 31.00% 31.00% 31.00% 31.00% 31.00% 31.00% 31.00% 31.00% 31.00% 31.00% 31.00% 31.00% 31.00% 31.00% 31.00% 30.00% 30.00% 30.00% 31.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 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123,244,043,28           \$ 123,240,432,85           \$ 123,240,432,85           \$ 123,465,140           \$ 14,427,12           \$ 14,427,12           \$ 14,427,12           \$ 768,569,42           \$ 768,569,42           \$ 768,569,42           \$ 768,569,42           \$ 768,569,42           \$ 768,569,42           \$ 768,569,42           \$ 768,569,42           \$ 768,569,42           \$ 768,569,42           \$ 768,569,42           \$ 768,569,42           \$ 768,569,42           \$ 768,569,42           \$ 768,569,42           \$ 768,569,42           \$ 768,569,42           \$ 768,569,42           \$ 768,569,42 <td>32.50 29.00 10.00 29.00 100.00 100.00 100.00 30.95 28.00 10.00 12.00 15.00 15.00 15.00 31.01 29.00 28.00 31.01 29.00 29.00 29.00 20.00 20.00 20.00 20.00 20.00 20.00 20.00 20.00 20.00 20.00 20.00 20.00 20.00 20.00 20.00 20.00 20.00 20.00 20.00 20.00 20.00 20.00 20.00 20.00 20.00 20.00 20.00 20.00 20.00 20.00 20.00 20.00 20.00 20.00 20.00 20.00 20.00 20.00 20.00 20.00 20.00 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AMSS MOOHER ELEMENTARY SONDOL (52 02 01) - AM (52 01) - AM (52 02 01) -	OM - Peconstruction - Hardroff Heights IS     OK - Herdroff Heights HS     T - Herdroff Heights HS     T - Herdroff Heights HS     Herdroff Heights HS     AF - James Moduler IS     OK - Peconstruction - James Moduler IS     OK - Peconstruction - James Moduler IS     S - James Moduler IS     S - James Moduler IS     AF - De Construction - James Moduler IS     OK - Peconstruction - James Moduler IS     AF - John Ruhraft F/M     OK - Peconstruction - John Ruhraft F/M     OK - John Ruhraft F/M     OK - John Ruhraft F/M     S     S - James Moduler IS     AF - John Ruhraft F/M     OK - John Ruhraft F/M     S     S - James Moduler IS     AF - John Ruhraft F/M     OK - John Ruhraft F/M     S     S - James Moduler IS     AF - John Ruhraft F/M     S     OK - Mary IS, Rodman     OK - Merger, Rodman     OK - Mary IS, Rodman	3/1/2018 9/19/2018 7/25/2019 9/7/2018 9/7/2018 9/7/2018 9/7/2018 9/7/2018 9/7/2018 9/7/2018 2/8/2017 2/8/2017 2/8/2019 2/8/2019 2/8/2018 6/10/2016 6/10/2016 6/10/2016	8/1/2018 11/8/2019 10/8/2019 10/8/2019 1/24/2019 1/24/2019 4/4/2019 6/13/2019 6/13/2019 6/7/2017 7/5/2017 7/5/2017 7/5/2017 9/27/2018 5/7/2019 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2019 1/24/2019 1/24/2019 1/24/2019 1/24/2019 1/24/2019 1/24/2019 1/24/2019 1/24/2019 1/24/2019 1/24/2019 1/24/2019 1/24/2019 1/24/2019 1/24/2019 1/24/2019 1/24/2019 1/24/2019 1/24/2019 1/24/2019 1/24/2019 1/24/2019 1/24/2019 1/24/2019 1/24/2019 1/24/2019 1/24/2019 1/24/2019 1/24/2019 1/24/2019 1/24/2019 1/24/2019 1/24/2019 1/24/2019 1/24/2019 1/24/2019 1/24/2019 1/24/2019 1/24/2019 1/24/2019 1/24/2019 1/24/2019 1/24/2019 1/24/2019 1/24/2019 1/24/2019 1/24/2019 1/24/2019 1/24/2019 1/24/2019 1/24/2019 1/24/2019 1/24/2019 1/24/2019 1/24/2019 1/24/2019 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/2018 1/24/20	MCN Build/Scottway Builden, LLC Weyld Commissioner, LLC KCI Mei Adame, LLC Walden Standingheng Group Architects //** Dustin Construction, Inc. Setty & Ascodates intl.** Tito Contraction, Inc.** Grime B Patter Architects MCN Build/Scottway Builden, LLC MCN Build/Scottway Builden, LLC KBart, Inc. School Specifiky, Bio School Specifiky, Bio Smoole Env Bloghenity Builden, LLC MCN Build/Scottway Builden, LLC ATC Group Services, LLC	5	22.00%. 10.00% 10.00% 23.00% 23.00% 31.00% 23.00% 30.00% 10.00% 10.00% 10.00% 12.00% 31.00% 23.00% 30.00% 31.00% 31.00% 31.00% 31.00% 31.00% 31.00% 31.00% 31.00% 31.00% 31.00% 31.00% 31.00% 31.00% 31.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 30.00% 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28.00%. 10.00%. 10.00%. 10.00%. 30.00%. 31.01%. 23.00%. 28.00%. 28.00%. 28.00%. 28.00%. 28.00%. 28.00%. 28.00%. 28.00%. 28.00%. 28.00%. 28.00%. 28.00%. 28.00%. 28.00%. 28.00%. 28.00%. 28.00%. 28.00%. 28.00%. 28.00%. 28.00%. 28.00%. 28.00%. 28.00%. 28.00%. 28.00%. 28.00%. 28.00%. 28.00%. 28.00%. 28.00%. 28.00%. 28.00%. 28.00%. 28.00%. 28.00%. 28.00%. 28.00%. 28.00%. 28.00%. 28.00%. 28.00%. 28.00%. 28.00%. 28.00%. 28.00%. 28.00%. 28.00%. 28.00%. 28.00%. 28.00%. 29.00%. 29.00%. 29.00%. 29.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.00%. 20.0	5         49,293,04           5         9,851,50           5         10,730,40           5         445,558,96           6         49,012,03           5         9,094,80           5         16,419,57           5         16,419,57           5         12,242,043,28           5         12,624,043,28           5         15,6595,76           5         136,2595,76           5         14,421,12           5         14,424,21           5         14,424,21           5         14,421,12           5         14,621,02	\$ 49,293,04           \$ 9,851,50           \$ 9,851,50           \$ 9,70,035,28           \$ 979,035,28           \$ 979,035,28           \$ 90,942,00           \$ 90,942,00           \$ 164,811,00           \$ 164,811,00           \$ 164,811,00           \$ 164,811,00           \$ 164,811,00           \$ 164,811,00           \$ 164,811,00           \$ 164,95,71           \$ 164,95,71           \$ 164,95,71           \$ 164,95,71           \$ 164,95,71           \$ 164,95,71           \$ 164,95,71           \$ 164,95,71           \$ 164,95,71           \$ 164,95,71           \$ 164,95,71           \$ 164,95,71           \$ 164,95,71           \$ 164,95,71           \$ 164,95,71           \$ 164,95,71           \$ 164,95,71           \$ 164,95,116           \$ 164,95,116           \$ 214,60,714           \$ 164,95,116           \$ 164,95,116           \$ 214,60,714           \$ 214,60,714           \$ 214,60,714           \$ 214,60,714           \$ 20,810,81	32.50 29.00 10.00 29.00 100.00 100.00 52.14 28.00 10.00 12.00 15.00 15.00 15.00 15.00 15.00 15.00 15.00 15.00 15.00 15.00 15.00 15.00 15.00 15.00 15.00 15.00 15.00 15.00 15.00 15.00 15.00 15.00 15.00 15.00 15.00 15.00 15.00 15.00 15.00 15.00 15.00 15.00 15.00 15.00 15.00 15.00 15.00 15.00 15.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 15.00 10.00 15.00 10.00 15.00 10.00 15.00 10.00 15.00 10.00 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MMS MORERE ELEMENTARY SCIOOL 620 20114 620 201104 620 201104 620 201104 620 201104 620 201104 620 20104 620 20000000	OM - Preconstruction - Hardron Heights (S         OK - Preconstruction - Hardron Heights 1S         Ti - Hardron Heights 1S         Ti - Hardron Heights 1S         AF - James Mobiler (S         OK - Preconstruction - James Mobiler (S         OK - Preconstruction - James Mobiler (S         Si - James Mobiler (S         Si - James Mobiler (S         AF - John Ruhran E/M         OK - Preconstruction - James Mobiler (S         Si - James Mobiler (S         AF - John Ruhran E/M         OK - Preconstruction - John Ruhran E/M         OK - Preconstruction - John Ruhran E/M         OK - John Ruhran E/M         OK - John Ruhran E/M         Ball of Metarias - FK - John Ruhran E/M         AF - Mary E. Rodman         OK - Preconstruction - Mary E. Rodman         Ti - Kary E. Rodman         Ti - Kary E. Rodman         Af - Mary E. Rodman         Ti - Kary E. 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7,45,450,42           5         4,242,12           5         6,426,10,28           5         6,12,28           5         6,12,28           5         61,228,54           5         61,228,54           5         61,228,54           5         61,228,54           5         9,754,390,28           5         9,754,390,28	\$ 49,293,04 5 9,851,50 \$ 10,730,40 \$ 970,035,28 \$ 970,035,28 \$ 90,012,03 \$ 90,044,00 \$ 168,611,00 \$ 168,611,00 \$ 168,611,00 \$ 168,611,00 \$ 168,611,00 \$ 168,611,00 \$ 168,611,00 \$ 24,932,75 \$ 24,932,7	32.50 29.00 10.00 10.00 10.00 100.00 52.11 22.50 100.00 12.00 15.00 15.00 15.00 15.00 15.00 15.00 15.00 15.00 15.00 15.00 15.00 15.00 15.00 15.00 15.00 15.00 15.00 15.00 15.00 15.00 15.00 15.00 15.00 15.00 15.00 15.00 15.00 15.00 15.00 15.00 15.00 15.00 15.00 15.00 15.00 15.00 15.00 15.00 15.00 15.00 15.00 15.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 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AMSS MOOHER ELEMENTARY SOLOOL (52 2011)-40 (52 2011)-40 (	OA. Preconstruction - Hardroff Heights IS           OK - Herdroff Heights IS           IT - James Mohrer IS           OK - Preconstruction - James Mohrer IS           OK - James Mohrer IS           IS - John Ruhma E/M           OL - Pre-Construction - John Ruhma E/M           IS - Marker Stearcom Lease - John Ruhma E/M           IS - Marker S - Kohn Ruhma E/M           IS - Marker S - Kohn Ruhma E/M           IS - Marker S - Kohnan L/M           IS - Marker - Kohnan I           OK - Preconstruction - Mary E - Kohnan           OK - Preconstruction - Mary E - Kohnan           IS - Advers E - Kohnan           IS - Advers E - Kohnan           IS - OK- Medited IS           OK - Preconstruction - Mary E - Kohnan           IS - Adverset S - Cox - Medited IS           OK - Preconstruction - Market IS <t< td=""><td>3/1/2018 9/19/2018 9/7/2018 9/7/2018 9/7/2018 9/7/2018 9/7/2018 1/18/2019 1/18/2019 2/8/2017 8/202018 1/18/2017 1/18/2017 1/18/2017 8/75/2018 6/10/2016 10/11/2017 N/A 5/16/2018 5/30/2019</td><td>8/1/2018 11/8/7018 10/8/7019 1/24/7019 1/24/7019 4/24/7019 6/18/2019 6/18/2019 6/1/2017 7/5/2017 9/27/7018 1/2/7018 5/7/2019 1/24/7018 1/24/7018 7/9/2019 1/24/7018 3/21/7018</td><td>MCN Build/Scottway Builden, LLC Weylde Commissioner, LLC UCI Med Adams, LLC Welden Standingheng Group Architects //** Dustin Construction, Inc. ** The Contraction, Inc. ** The Contraction, Inc. ** Greine R. Parler Architects MCN Build/Scottway Builden, LLC KBart, Inc. ** Hillis Contraction, Inc. ** Contraction, Inc. ** Hillis Contraction, Inc. ** Hillis Contraction, Inc. ** Contraction, Inc. ** Contraction, Inc. ** Hillis Contraction, Inc. ** Hillis Contraction, Inc. ** Contraction, Inc. ** Hillis Contraction, Inc. ** Contraction, Inc. ** Contraction, Inc. ** Contraction, Inc. ** Contraction, Inc. ** Contraction, Inc. ** Contraction, Inc. ** Kaart, Inc. ** Kaart, Inc. **</td><td>5        </td><td>29.00%, 10.00%, 10.00%, 31.00%, 29.00%, 0.00%, 31.00%, 29.00%, 31.00%, 31.00%, 30.00%, 31.00%, 31.00%, 32.00%, 32.00%, 32.00%, 32.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%,</td><td>2 900%, 10.00% 10.00% 10.00% 2 900% 2 900% 2 900% 2 900% 10.00% 10.00% 10.00% 2 900% 2 90% 2 900% 2 900%</td><td>5         49,232.04           5         9,255.50           5         10,730.40           6         445,558.96           5         49,012.01           5         49,012.01           5         15,024.00           5         15,240.04           5         12,240.042.28           5         2,240.042.28           5         12,475.00           5         12,405.05.14           6         405,516.06           5         3,424.01.2           5         3,424.02           5         3,424.03           6         405,516.00           5         3,424.02           5         3,424.02           5         3,424.02           5         3,424.03           6         405,516.00           6         3,205.34           6         3,205.34</td><td>\$ 49,293.04           \$ 9,851.50         \$ 9,851.50           \$ 9,851.50         \$ 9,970.03.28           \$ 979.03.28         \$ 49,012.03           \$ 90.948.00         \$ 164,611.00           \$ 164,611.00         \$ 164,611.00           \$ 155,992.09         \$ 12,347.50           \$ 164,610.57         \$ 12,346.043.85           \$ 164,610.57         \$ 12,475.00           \$ 12,475.00         \$ 213,605.14           \$ 164,917.50         \$ 213,605.14           \$ 164,917.50         \$ 213,605.14           \$ 142,912.55         \$ 26,920.55           \$ 142,912.55         \$ 26,920.514           \$ 20,963.04         \$ 20,92.75           \$ 20,963.04         \$ 20,92.75           \$ 20,92.76         \$ 22,94.24           \$ 22,94.24         \$ 22,94.24           \$ 20,95.24         \$ 22,94.24           \$ 41,95.74         \$ 41,95.75</td><td>22.50 29.00 10.00 29.00 10.00 52.14 29.00 22.00 10.00 22.00 10.00 22.00 10.00 10.00 10.00 22.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 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Parler Architects MCN Build/Scottway Builden, LLC KBart, Inc. ** Hillis Contraction, Inc. ** Contraction, Inc. ** Hillis Contraction, Inc. ** Hillis Contraction, Inc. ** Contraction, Inc. ** Contraction, Inc. ** Hillis Contraction, Inc. ** Hillis Contraction, Inc. ** Contraction, Inc. ** Hillis Contraction, Inc. ** Contraction, Inc. ** Contraction, Inc. ** Contraction, Inc. ** Contraction, Inc. ** Contraction, Inc. ** Contraction, Inc. ** Kaart, Inc. ** Kaart, Inc. **	5	29.00%, 10.00%, 10.00%, 31.00%, 29.00%, 0.00%, 31.00%, 29.00%, 31.00%, 31.00%, 30.00%, 31.00%, 31.00%, 32.00%, 32.00%, 32.00%, 32.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 33.00%, 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  6         405,516.06           5         3,424.01.2           5         3,424.02           5         3,424.03           6         405,516.00           5         3,424.02           5         3,424.02           5         3,424.02           5         3,424.03           6         405,516.00           6         3,205.34           6         3,205.34	\$ 49,293.04           \$ 9,851.50         \$ 9,851.50           \$ 9,851.50         \$ 9,970.03.28           \$ 979.03.28         \$ 49,012.03           \$ 90.948.00         \$ 164,611.00           \$ 164,611.00         \$ 164,611.00           \$ 155,992.09         \$ 12,347.50           \$ 164,610.57         \$ 12,346.043.85           \$ 164,610.57         \$ 12,475.00           \$ 12,475.00         \$ 213,605.14           \$ 164,917.50         \$ 213,605.14           \$ 164,917.50         \$ 213,605.14           \$ 142,912.55         \$ 26,920.55           \$ 142,912.55         \$ 26,920.514           \$ 20,963.04         \$ 20,92.75         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Preconstruction - Hardroff Heights IS           OK - Herdroff Heights IS           IT - James Mohrer IS           OK - Preconstruction - James Mohrer IS           OK - James Mohrer IS           IS - John Ruhma E/M           OL - Pre-Construction - John Ruhma E/M           IS - Marker Stearcom Lease - John Ruhma E/M           IS - Marker S - Kohn Ruhma E/M           IS - Marker S - Kohn Ruhma E/M           IS - Marker S - Kohnan L/M           IS - Marker - Kohnan I           OK - Preconstruction - Mary E - Kohnan           OK - Preconstruction - Mary E - Kohnan           IS - Advers E - Kohnan           IS - Advers E - Kohnan           IS - OK- Medited IS           OK - Preconstruction - Mary E - Kohnan           IS - Adverset S - Cox - Medited IS           OK - Preconstruction - Market IS <t< td=""><td>3/1/2028 3/1/2028 9/19/2018 9/7/2019 9/7/2019 9/7/2019 9/7/2019 9/7/2019 9/7/2019 9/7/2019 4/10/2019 4/10/2019 2/8/2019 1/8/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 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Hellis Contraction, Inc. ** Hellis Contraction, Inc. ** Hellis Contraction, Inc. ** Modular Gama, Inc. ** Hellis Contraction, Inc. ** Smolen Env Illevitch (SQ) Architects MCN Build/Scottway Builden, LLC Design Collection/Scanda JV Davier Construction Company Turner Construction Company</td><td>5        </td><td>29.00%, 10.00%, 10.00%, 10.00%, 29.00%, 29.00%, 29.00%, 10.00%, 10.00%, 10.00%, 10.00%, 29.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 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      14,049,01           6         14,049,01           7         14,049,01           7         14,059,01           6         14,059,01           6         14,059,01           6         14,059,01           7         14,059,01           7         14,059,01           7         14,059,01           7         14,059,01           7         14,059,01           7<td><math display="block">\begin{array}{rrrrrrrrrrrrrrrrrrrrrrrrrrrrrrrrrrrr</math></td><td>32.59 29.00 10.00 29.00 29.00 29.00 29.00 30.05 28.00 30.05 28.00 30.05 28.00 30.05 28.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 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17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019	MCN Build/Scottway Builden, LLC Weyld Commissioner, LLC UCI Med Adams, LLC WeldenStadiothysels Group Architects /V** Dustin Construction, Inc. ** Tito Contraction, Inc. ** Tito Contraction, Inc. ** Grown & Patter Architects MCN Build/Scottway Builden, LLC KBart, Inc. ** Hellis Contraction, Inc. ** Hellis Contraction, Inc. ** Hellis Contraction, Inc. ** Hellis Contraction, Inc. ** Modular Gama, Inc. ** Hellis Contraction, Inc. ** Smolen Env Illevitch (SQ) Architects MCN Build/Scottway Builden, LLC Design Collection/Scanda JV Davier Construction Company Turner Construction Company	5	29.00%, 10.00%, 10.00%, 10.00%, 29.00%, 29.00%, 29.00%, 10.00%, 10.00%, 10.00%, 10.00%, 29.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 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I- Hardroff Heights IS         T Hardroff Heights IS         T Hardroff Heights IS         AE - James Moders ES         OK - Preconstruction - James Moders ES         CK - James Moders ES         CK - James Moders ES         SS - James Moders ES         SS - James Moders ES         SK - Marge E, Rodman         CK - Marge E	3)/(2018) 3)/(2018) 7/25/2019 9/7/2018) 9/7/2018 1/18/2019 4/10/2019 2/10/2013 N/A N/A N/A 1/18/2019 2/10/2013 N/A N/A 2/10/2013 1/14/2018 8/15/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/1/2018 1/1/2018 1/1/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1/14/2018 1	8/1/2018 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 11/8/2019 1	MCN Build/Scottway Builden, LLC Wright Commissioning, LLC KCS Met Adames, LLC Walden Standbrichgen Group, Architects, IV** Dostin Construction, Inc. Setty & Associates IIII.** Tito Construction, Inc.** Grime B Parker Architects MCN Build/Scottway Builden, LLC MCN Build/Scottway Builden	5	23.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.005, 10.	2 3005, 1 0007, 1 0	5         42,223,04           5         48,515,06           5         10,70,00           5         10,70,00           5         445,555,86           5         9,004,200           5         9,004,200           5         9,004,200           5         12,240,013,87           5         12,240,013,87           5         14,045,01           5         14,045,01           5         14,045,01           5         14,045,01           5         14,045,01           5         14,045,01           5         14,045,01           5         14,045,01           5         14,045,01           5         14,045,01           5         14,045,01           5         14,045,01           5         14,045,01           5         14,045,01           5         14,045,01           6         14,054,01           5         14,045,01           6         14,045,01           6         14,045,01           7         14,054,01           7         14,054,01           6	\$ 49,233,41           \$ 9,253,25           \$ 0,851,50           \$ 0,851,50           \$ 0,730,80           \$ 99,944,00           \$ 185,802,00           \$ 185,802,00           \$ 185,802,00           \$ 12,244,043,28           \$ 28,392,00           \$ 12,244,043,28           \$ 28,392,00           \$ 12,24,043,28           \$ 28,396,700           \$ 211,224,043,28           \$ 243,967,00           \$ 243,967,00           \$ 243,967,00           \$ 243,967,00           \$ 243,967,00           \$ 243,967,00           \$ 243,967,00           \$ 243,967,00           \$ 243,967,00           \$ 243,967,00           \$ 243,967,00           \$ 243,967,00           \$ 243,967,00           \$ 244,964,969,976           \$ 244,964,970           \$ 244,964,970           \$ 24,97,900           \$ 24,97,900           \$ 24,97,910           \$ 34,97,913,000           \$ 31,97,830,28           \$ 31,97,830,28           \$ 31,97,830,28           \$ 31,97,800           \$ 507,633,58 <td>32 50 29 00 10 00 10 00 29 00 10 00 29 00 10 00 00 10 00</td>	32 50 29 00 10 00 10 00 29 00 10 00 29 00 10 00 00 10 00
MIS MORERE ELEMINARY SCIOOL 652 011.4 652 011.0 652 011.	OA. Preconstruction - Hardroff Heights (5         O Fuend Heights (5)         T Handraf Heights (5)         T Handraf Heights (5)         Af - James Mobiler (5)         O Preconstruction - James Mobiler (5)         O Preconstruction - James Mobiler (5)         S James Mobiler (7)         Af - More (8)	3/1/2028 3/1/2028 9/19/2018 9/7/2019 9/7/2019 9/7/2019 9/7/2019 9/7/2019 9/7/2019 9/7/2019 4/10/2019 4/10/2019 2/8/2019 1/8/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/19/2019 9/10/10/10 9/10/10/10 9/10/10/10 9/10/10/10 9/10/10/10 9/10/10/10 9/10/10/10 9/10/10/10 9/10/10/10 9/10/10/10 9/10/10/10 9/10/10/10 9/10/10/10 9/10/10/10 9/10/10/10 9/10/10/10 9/10/10/10 9/10/10/10 9/10/10/10 9/10/10/10/10 9/10/10/10/10/10/10/10/10/10/10/10/10/10/	8/1/2018 11/4/2018 11/4/2018 11/4/2019 11/4/2019 11/4/2019 6/14/2019 6/14/2019 6/14/2019 6/14/2019 5/7/2019 5/7/2019 17/4/2018 5/7/2019 17/4/2018 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019 17/4/2019	MCN Build/Southway Builden, LLC Wijde Commissioning, LLC LCD Mid Allamis, LLC Walden Standbrichgele Group Architects, IV** Dustin Construction, Inc. Setty & Accounters Int.** Tata Construction, Inc.** Grown & Patter Architects MCN Build/Southway Builden, LLC MCN Build/Southway Builden, LLC Internet Construction, Dec.** Hilli Carriers Builden, LLC MCN Build/Southway Builden, LLC MCN Builden Builden Builden Builden Builden Builden MCN Build/Southway Builden, LLC MCN Builden Builden Builden MCN Builden Builden Builden Builden MCN Builden Builden BUILDEN MCN Builden Builden BUILDEN MCN Build	5	23.00%, 10.00%, 10.00%, 23.00%, 23.00%, 23.00%, 23.00%, 23.00%, 23.00%, 23.00%, 23.00%, 23.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%, 24.00%	2 300%, 1 000%, 1 0	5         42,233,04         6           5         5,815,00         6         7           5         10,730,00         7         7         7           5         145,755,80         7         7         7           5         445,755,80         7         7         7           5         142,013,93         7         7         7           5         142,013,93         7         7         7         7           5         142,013,93         7         7         7         7         7         7         7         7         7         7         7         7         7         7         7         7         7         7         7         7         7         7         7         7         7         7         7         7         7         7         7         7         7         7         7         7         7         7         7         7         7         7         7         7         7         7         7         7         7         7         7         7         7         7         7         7         7         7         7         7         7 <t< td=""><td>5         49,233,44           5         9,851,50           5         10,730,40           5         9,79,035,28           5         9,90,944,00           5         9,90,944,00           5         18,66,11,00           5         18,66,11,00           5         13,16,41,92,78           5         26,367,200           5         126,367,200           5         126,367,200           5         126,367,200           5         126,367,200           5         126,367,200           5         4,25,453,14           5         4,263,20,25           5         4,263,20,25           5         4,254,53,14           5         9,754,350,24           5         31,357,83           5         9,388,40           5         19,377,300           5         567,633,58           5         51,49,77,300           5         551,97,764</td><td>32.50 29.00 10.00 10.00 29.00 10.00 29.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 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2,626,102,85           5         13,597,341           5         13,597,340,28           5         13,597,241           5         13,597,241           5         13,597,241           5         51,397,264           5         51,397,264           5         51,397,264           5         51,397,264           5         51,397,264           5         51,397,264           5         51,397,264           5         51,397,264           5         51,397,2	22.50 29.00 10.00 10.00 29.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 10.00 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Rodman           OK - Merconstruction - Mary E. Rodman         OK - Merconstruction - Mary E. Rodman           OK - Merconstruction - Mary E. Rodman         OK - Merconstruction - Mary E. Rodman           OK - Merconstruction - Mary E. Rodman         OK - Merconstruction - Mary E. Rodman           OK - Merconstruction - Mary E. Rodman         OK - Merconstruction - Mary E. Rodman           OK - Merconstruction - Mary E. Rodman         AF - Mary E. Rodman           OK - Merconstruction - Mary E. Rodman         AF - Morthed IS <t< td=""><td>3/LODB 9/15/2013 7/25/2019 9/15/2013 9/17/2018 1/15/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 2/25/2019 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Builden, LLC Weylde Commissioner, LLC LCD Med Alamins, LLC Weilden Stadiothysels Group Architects (V** Dustin Construction, Inc Setty &amp; Accounters Int.** Tito Contraction, Inc " Grome R Parler Architects MCN Build/Scottway Builden, LLC MCN Builden Builden Builden Builden Builden Builden Builden Builden MCN Builden Builden Builden Builden Builden Builden Builden MCN Builden Build</td><td>5        </td><td>29.00%, 10.00%, 10.00%, 29.00%, 10.00%, 29.00%, 10.00%, 29.00%, 29.00%, 29.00%, 29.00%, 29.00%, 29.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%</td><td>2 900%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 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1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%</td><td>6         42,233.04           5         4,855.58           5         10,706.47           5         11,706.47           5         11,706.47           5         4,655.58           6         10,917.40           5         4,605.20           5         14,613.97           5         14,613.97           5         14,613.97           5         14,643.97           5         14,643.97           5         14,643.97           5         14,643.97           5         14,643.97           5         14,643.97           5         14,643.97           5         14,643.97           5         14,643.97           5         14,643.97           5         14,643.97           5         14,643.97           5         14,645.94           5         14,645.94           5         14,645.94           5         14,845.94           5         14,845.94           5         14,845.94           5         14,845.94           5         14,845.94           5</td><td>5         42,233,41           5         9,851,50           5         10,730,40           5         10,730,40           5         9,79,035,28           5         9,90,948,00           5         164,91,07           5         164,91,07           5         164,91,07           5         12,324,043,28           5         24,94,97,00           5         12,324,043,28           5         24,94,07,00           5         12,324,043,28           5         24,94,07,00           5         12,324,043,28           5         24,94,07,00           5         12,324,043,28           5         24,94,07,00           5         12,324,043,28           5         24,94,07,00           5         12,354,012           5         3,249,20           5         3,249,20           5         3,357,83           5         3,357,83           5         3,597,83           5         3,97,24           5         3,97,24           5         3,97,24           5         3,97,24</td><td>32.50 32.50 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 30.00 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Accounters Int.** Tito Contraction, Inc " Grome R Parler Architects MCN Build/Scottway Builden, LLC MCN Builden Builden Builden Builden Builden Builden Builden Builden MCN Builden Builden Builden Builden Builden Builden Builden MCN Builden Build	5	29.00%, 10.00%, 10.00%, 29.00%, 10.00%, 29.00%, 10.00%, 29.00%, 29.00%, 29.00%, 29.00%, 29.00%, 29.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%, 20.00%	2 900%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 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1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%	6         42,233.04           5         4,855.58           5         10,706.47           5         11,706.47           5         11,706.47           5         4,655.58           6         10,917.40           5         4,605.20           5         14,613.97           5         14,613.97           5         14,613.97           5         14,643.97           5         14,643.97           5         14,643.97           5         14,643.97           5         14,643.97           5         14,643.97           5         14,643.97           5         14,643.97           5         14,643.97           5         14,643.97           5         14,643.97           5         14,643.97           5         14,645.94           5         14,645.94           5         14,645.94           5         14,845.94           5         14,845.94           5         14,845.94           5         14,845.94           5         14,845.94           5	5         42,233,41           5         9,851,50           5         10,730,40           5         10,730,40           5         9,79,035,28           5         9,90,948,00           5         164,91,07           5         164,91,07           5         164,91,07           5         12,324,043,28           5         24,94,97,00           5         12,324,043,28           5         24,94,07,00           5         12,324,043,28           5         24,94,07,00           5         12,324,043,28           5         24,94,07,00           5         12,324,043,28           5         24,94,07,00           5         12,324,043,28           5         24,94,07,00           5         12,354,012           5         3,249,20           5         3,249,20           5         3,357,83           5         3,357,83           5         3,597,83           5         3,97,24           5         3,97,24           5         3,97,24           5         3,97,24	32.50 32.50 30.00 30.00 30.00 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AMAS MODULE REMETARY SCHOOL (S2 2011) - 40 (S2 2011) - 60 (S2 2011) - 60 (S2 2011) - 60 (S2 2011) - 60 - 70 - 70	OA. Preconstruction - Hardroff Heghts IS           OK - Interford Heghts IS           IT - Hardroff Heghts IS           IT - James Mobiler IS           CA - Preconstruction - James Mobiler IS           IT - James Mobiler IS           IT - James Mobiler IS           IT - John Ruhral IFA           IM - Dahn Ruhral IFA           IM - Ruhral IFA	3/LODIB 9/15/2013 7/25/2013 9/15/2013 9/27/2013 9/27/2013 1/15/2013 1/15/2013 1/15/2013 1/16/2013 1/16/2013 1/16/2013 1/16/2013 1/16/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013 1/1/2013	8/1/2008 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 1	MCN Build/Scottway Builden, LLC Weylde Commissioner, LLC LCD Med Alamins, LLC Webden Stackholmen, LLC Data Commissioner, LLC Settle Accounters inter** Tele Contraction, Inc.** Green R. Parker Architects 1 MCN Build/Scottway Builden, LLC MCN Build/Scottway Builden, LLC KBart, Inc. ** Hills/Carter Space Stack Stack Stack MCN Build/Scottway Builden, LLC MCN Build/Scottway Builden, L	5	29.00%, 10.00%, 10.00%, 29.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%, 10.00%	2 900%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 1000%, 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1000%, 1000%, 1000%, 1000%, 1000%, 1000%	6         42,233.04           5         48,553.04           5         10,706.07           5         11,706.07           5         11,706.07           5         445,553.08           5         4,901.20           5         4,901.20           5         14,902.07           5         14,043.97           5         14,043.97           5         14,043.97           5         14,043.97           5         14,043.97           5         14,043.97           5         14,043.97           5         14,043.97           5         14,043.97           5         14,043.97           5         14,043.97           5         14,043.97           5         14,045.97           5         14,043.97           5         14,043.97           5         14,043.97           5         14,043.97           5         14,043.97           5         14,043.97           5         14,043.97           5         14,043.97           5         14,043.97           5	\$ 49,203,04 \$ 9,203,07 \$ 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Setty & Ascodates intl** Tato Contraction, Inc.** Grime B Patter Architects MCN Build/Scottway Builden, LLC MCN Build/Scottway Builden, LLC Forders, Encl McNeth, Standard MCN Build/Scottway Builden, LLC Bool Services, LLC Tabere, Rothward Builden, LLC MCN Build/Scottway Builden, LLC MCN Build/Scottway Builden, LLC MCN Build/Scottware, Builden LLC MCN Build/Scottware, Builden LLC MCN Build/Scottware, Builden LLC MCN Build/Scottware, Builden, LLC MCN Build/Scottware, Builden	5	29.005, 10.005, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 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AMAES MORER ELEMENTARY SOHOOL ESS 2011; 42 ESS 2011; 43 ESS 2011; 43 ESS 2011; 43 ESS 2011; 45 ESS 2011; 45 ESS 2011; 45 ESS 2010; 45	OM - Preconstruction - Hardron Heights (S         OK - Preconstruction - Hardron Heights 1         T Hardron Heights 1         Ar - Landron Mergins 1         Ar - Landron Mergins 1         Ar - Landron Mergins 1         Ar - Landron Manner 1         OK - Preconstruction - James Mochaer 15         Ar - John Ruhner 15         Ar - John Ruhner 15         Ar - John Ruhner 16         Ar - John Ruhner 17         Ar - Marger 18         Ar -	3/2028 9/15/2013 9/15/2013 9/7/2018 9/7/2018 9/7/2018 9/7/2018 9/7/2018 9/7/2018 9/7/2018 9/7/2018 9/7/2018 9/7/2018 9/7/2018 9/7/2018 9/7/2018 9/7/2018 9/7/2018 9/7/2018 9/7/2018 9/7/2018 9/7/2018 9/7/2018 9/7/2018 9/7/2018 9/7/2018 9/7/2018 9/7/2018 9/7/2018 9/7/2018 9/7/2018 9/7/2018 9/7/2018 9/7/2018 9/7/2018 9/7/2018 9/7/2018 9/7/2018 9/7/2018 9/7/2018 9/7/2018 9/7/2018 9/7/2018 9/7/2018 9/7/2018 9/7/2018 9/7/2018 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 10,904.07           5         10,904.07           5         10,904.07           5         11,250,013.17           5         11,250,013.17           5         11,250,013.17           5         11,250,013.17           5         11,250,013.17           5         11,250,013.17           5         11,250,013.17           5         11,250,013.17           5         11,250,013.17           5         11,250,013.17           5         11,250,013.17           5         11,250,013.17           5         11,250,013.17           5         11,250,013.17           5         11,204.013.17           5         11,207.013           5         11,207.013           5         11,207.013           5         11,207.013           5	\$ 49,293,04           \$ 9,253,05           \$ 10,750,40           \$ 10,750,40           \$ 10,750,40           \$ 10,750,40           \$ 10,750,40           \$ 10,750,40           \$ 90,938,20           \$ 10,938,20           \$ 10,938,20           \$ 10,938,20           \$ 15,559,209           \$ 11,324,043,28           \$ 245,367,000           \$ 11,324,043,28           \$ 245,367,000           \$ 11,324,043,28           \$ 245,367,000           \$ 11,324,043,28           \$ 245,367,000           \$ 11,355,357,16           \$ 11,355,357,16           \$ 11,355,357,16           \$ 11,357,351,15           \$ 11,357,351,15           \$ 11,357,351,15           \$ 11,357,351,15           \$ 31,357,351,15,352,28           \$ 31,357,351,15,352,28           \$ 31,357,351,15,352,28           \$ 31,357,351,15,352,28           \$ 31,357,351,15,352,28           \$ 31,357,351,15,352,28           \$ 31,357,351,15,352,28           \$ 35,577,350,50           \$ 35,577,350,50           \$ 31,297,24,444,48,15,17,15,30,22,31           \$ 32,214,45,102,23	33 50 34 50 35 50 36 50 37 50 38 50 39 50 30 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50
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Hardron Heights 1         Ar - Hardron Heights 1         Ar - Hardron Heights 1         Ar - James Mosher 1         OK - Preconstruction - James Mosher 1         S James Mosher 1         S James Mosher 1         Ar - John Ruhnel (JA         OK) - Preconstruction - James Mosher 1         Ar - John Ruhnel (JA         OK) - Preconstruction - James Mosher 1         Ar - John Ruhnel (JA         OK) - Preconstruction - James Mosher 1         Ar - John Ruhnel (JA         OK) - Preconstruction - John Ruhnel (JA         OK) - Preconstruction - John Ruhnel (JA         Ball of Metrica - FER - John Ruhnel (JA         Ball of Metrica - FER - John Ruhnel (JA         Ball of Metrica - FER - John Ruhnel (JA         Ar - Margy E. Rodman         OK) - Preconstruction - Medited 15         OK) - Precenstruction - Medited 15         OK) - Prec	3)/(2018) 3)/(2018) 3)/(2018) 3)/(2018) 3)/(2018) 3)/(2018) 4)/(2018) 4)/(2018) 4)/(2018) 4)/(2018) 4)/(2018) 4)/(2018) 4)/(2018) 4)/(2018) 4)/(2018) 4)/(2018) 4)/(2018) 4)/(2018) 4)/(2018) 4)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018) 5)/(2018)	8/1/2008 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/4/2019 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 11/2/2018 1	MCN Build/Scottway Builden, LLC Weyld Commissioner, LLC LCT Met Adams, LLC Walden Standhrighes Group Architects /V** Dustin Construction, Inc. Setty & Ascodates intl** Tato Contraction, Inc.** Grime B Patter Architects MCN Build/Scottway Builden, LLC MCN Build/Scottway Builden, LLC Forders, Encl McNeth, Standard MCN Build/Scottway Builden, LLC Bool Services, LLC Tabere, Rothward Builden, LLC MCN Build/Scottway Builden, LLC MCN Build/Scottway Builden, LLC MCN Build/Scottware, Builden LLC MCN Build/Scottware, Builden LLC MCN Build/Scottware, Builden LLC MCN Build/Scottware, Builden, LLC MCN Build/Scottware, Builden	5	29.005, 10.005, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 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5         1,24,74,94           <	\$ 49,293,04           \$ 9,253,05           \$ 10,750,40           \$ 10,750,40           \$ 10,750,40           \$ 10,750,40           \$ 10,750,40           \$ 10,750,40           \$ 90,938,20           \$ 10,938,20           \$ 10,938,20           \$ 10,938,20           \$ 15,559,209           \$ 11,324,043,28           \$ 245,367,000           \$ 11,324,043,28           \$ 245,367,000           \$ 11,324,043,28           \$ 245,367,000           \$ 11,324,043,28           \$ 245,367,000           \$ 11,355,357,16           \$ 11,355,357,16           \$ 11,355,357,16           \$ 11,357,351,15           \$ 11,357,351,15           \$ 11,357,351,15           \$ 11,357,351,15           \$ 31,357,351,15,352,28           \$ 31,357,351,15,352,28           \$ 31,357,351,15,352,28           \$ 31,357,351,15,352,28           \$ 31,357,351,15,352,28           \$ 31,357,351,15,352,28           \$ 31,357,351,15,352,28           \$ 35,577,350,50           \$ 35,577,350,50           \$ 31,297,24,444,48,15,17,15,30,22,31           \$ 32,214,45,102,23	3 3 50 3 1 50 3 1 00 1 100 1 100 3 2 50 3 50
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Setty & Ascodates intl** Tato Contraction, Inc.** Grime B Patter Architects MCN Build/Scottway Builden, LLC MCN Build/Scottway Builden, LLC Forders, Encl McNeth, Standard MCN Build/Scottway Builden, LLC Bool Services, LLC Tabere, Rothward Builden, LLC MCN Build/Scottway Builden, LLC MCN Build/Scottway Builden, LLC MCN Build/Scottware, Builden LLC MCN Build/Scottware, Builden LLC MCN Build/Scottware, Builden LLC MCN Build/Scottware, Builden, LLC MCN Build/Scottware, Builden	5	29.005, 10.005, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 10.007, 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 5         11,250,013.17           5         11,250,013.17           5         11,250,013.17           5         11,250,013.17           5         11,250,013.17           5         11,250,013.17           5         11,204.013.17           5         11,207.013           5         11,207.013           5         11,207.013           5         11,207.013           5	\$ 49,293,04           \$ 9,253,05           \$ 10,750,40           \$ 10,750,40           \$ 10,750,40           \$ 10,750,40           \$ 10,750,40           \$ 10,750,40           \$ 90,938,20           \$ 10,938,20           \$ 10,938,20           \$ 10,938,20           \$ 15,559,209           \$ 11,324,043,28           \$ 245,367,000           \$ 11,324,043,28           \$ 245,367,000           \$ 11,324,043,28           \$ 245,367,000           \$ 11,324,043,28           \$ 245,367,000           \$ 11,355,357,16           \$ 11,355,357,16           \$ 11,355,357,16           \$ 11,357,351,15           \$ 11,357,351,15           \$ 11,357,351,15           \$ 11,357,351,15           \$ 31,357,351,15,352,28           \$ 31,357,351,15,352,28           \$ 31,357,351,15,352,28           \$ 31,357,351,15,352,28           \$ 31,357,351,15,352,28           \$ 31,357,351,15,352,28           \$ 31,357,351,15,352,28           \$ 35,577,350,50           \$ 35,577,350,50           \$ 31,297,24,444,48,15,17,15,30,22,31           \$ 32,214,45,102,23	33         34           33         35           34         36           35         36           36         36           37         36           38         36           39         37           39         36           39         37           39         36           39         37           39         36           30         36           39         37           39         37           39         37           39         36           30         36           310         36           310         36           310         36           310         36           310         36           310         36           310         36           310         36           310         36           310         36           310         37           310         36           310         36           310         36           310         36           31

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## **Exhibit 7b: MBE Outreach Inclusion Plan and Commitments**

## City of Baltimore, Baltimore City Public Schools, and the Maryland Stadium Authority Collaborative Commitment to Supplier Diversity Outreach and Inclusion for Projects under the Act

## **Background**

The Maryland General Assembly passed the Baltimore City Public Schools Construction and Revitalization Act of 2013 (the Act), authorizing the Maryland Stadium Authority (MSA) to fund up to \$1.1 billion in improvements to Baltimore City public school facilities, resulting in renovation and replacement projects expected to be completed by the end of 2020 (the Projects). Pursuant to the Act, the City of Baltimore (the City), the Baltimore City Board of School Commissioners (the School Board), the Interagency Committee on School Construction (IAC), and MSA entered into a four-party Memorandum of Understanding (MOU) outlining each party's roles and responsibilities. The MOU was approved by the Maryland Board of Public Works on October 16, 2013.

## Purpose

The MOU established a collaborative group (the Collaborative), comprising the City, the School Board, and MSA, to work with the Mayor's Office of Minority and Women-Owned Business Development (MWBD), on an outreach and inclusion plan to promote the utilization of State-certified locally based minority and women-owned businesses on the Projects, in compliance with State law. A subcommittee of the Collaborative, chaired by the MWBD, developed the attached Supplier Diversity Outreach and Inclusion Plan (the Plan) in furtherance of this purpose.

## Process

The Supplier Diversity Sub-group, chaired by MWBD, has been formed to ensure that the Plan maximizes opportunities for Minority Business Enterprises (MBEs). The Sub-group will meet no less frequently than quarterly to assess the progress of the Plan. Information about the progress of the Plan will be shared regularly with community stakeholders and by using the Sub-group member organizations as primary communication channels.

## **Conclusion**

While all procurements under the Act must comply with State MBE law, the Collaborative and MWBD have developed the Plan to facilitate the access of Local MBEs to business opportunities generated by the Projects. The Plan's objectives and strategies may be revised as the Projects progress, in an effort to continue to facilitate MBE outreach and inclusion, as well as to comply with State and federal law.

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November 2014

## **PLAN DETAILS**

OBJECTIVES	STRATEGIES	WHO'S RESPONSIBL	ACHIEVEMENT TO DATE
1. Actively seek and conduct outreach to Local MBEs.	A. Market to and conduct MBE outreach events for contracting and subcontracting opportunities throughout the life of the Projects, including outreach events targeting businesses located primarily in Baltimore City and the counties contiguous to Baltimore City.	MSA City Schools	
	A.1 Implement a two-pronged approach to outreach for (1) Construction Manager (CM) packages, and (2) Trade Contractor Packages under each CM. Perform a minimum of two "awareness sessions" to inform contracting community of upcoming opportunities and how to prepare. Perform targeted outreaches to MBEs for each grouping of major trade bid packages released. Include meaningful prime firm/team interaction and MBE advocates in the outreaches.	MSA City Schools	
	A.2 Attend and provide presentations at MBE open house events, and outreach events to subcontractors and consultants, to raise awareness for Local MBEs.	MSA City Schools MWBD	
	B. Identify/highlight potential subcontracting /segmentable opportunities in solicitations where there are no State- certified MBEs (gap analysis) in an effort to increase MBE subcontracting goals on future solicitations for the Projects.	MSA City Schools MWBD	
	C. Identify and market contracting opportunities to minority and women-owned businesses that are not State-certified MBEs in an effort to increase the pool of MBEs for the Projects. Encourage City-certified, CRMSDC-certified, and WBENC-certified minority and women-owned businesses to become State-certified MBEs for increased opportunities in the Projects.	MSA City Schools MWBD Supplier Diversity Sub-group	

OBJECTIVES	STRATEGIES	WHO'S RESPONSIBL	ACHIEVEMENT TO DATE
	D. Consider unbundling contracts with the objective of creating smaller, segmented contracts to be designated as Small Business Reserve (SBR)-only under the SBR Program. This will provide larger pools of MBEs with the opportunity to bid on the contracts.	MSA City Schools	
2. Provide educational assistance to Local MBEs on the methods	A. Request that MSA and City Schools be included in any outreach efforts conducted by MWBD and Advocacy Partners.	MWBD Supplier Diversity Sub-group	
of doing business on the Projects.	B. MWBD, MSA, City Schools, and the Governor's Office of Minority Affairs (GOMA) will work collaboratively to hold targeted outreaches for MBEs.	MWB D MSA	
	C. Partner with local resource/support services agencies, associations, organizations, etc. to offer "Contractor Bootcamps," bonding workshops, and other relevant educational/preparatory opportunities to help strengthen the pool of qualified subcontractors available to work on the Projects.	MSA	
3. Encourage prime contractors to utilize Local MBE subcontractors for the commodity or service being bid.	<ul> <li>A. MSA will hold roundtable discussions with prime contractors on the goals for MBE participation.</li> <li>Recommend establishing expectations up front and using RFP language to express to primes the expectations re: MBE participation commitments and consequences if they are not achieved (liquidated damages, etc.).</li> </ul>	MSA	
	B. Tiered subcontracting. There should be a process in place allowing prime contractors to include tiered subcontracting in calculating MBE participation.	MSA City Schools	

OBJECTIVES	STRATEGIES	WHO'S RESPONSIBLE	ACHIEVEMEN T TO DATE
<ol> <li>Reporting. A reporting of transactions will be performed to monitor the success of efforts to increase participation of Local MBEs.</li> </ol>	A. The STAT Committee will submit quarterly reports to the Executive Committee and MWBD, describing outreach efforts for the solicitations that have been advertised; all bid awards (including total and MBE awards); Local MBE contract awards; and all payments (including total and MBE payments).	MSA City Schools STAT Committee	
	B. As the Projects progress, the STAT Committee will disseminate information on rates and figures related to attaining or exceeding MBE participation goals, as well as rates and figures identifying Local MBE participation as a portion of the overall information.	MSA City Schools STAT Committee	
5. MSA and MWBD will oversee administration of this Plan and report	A. Work to keep the public informed of the participation of Local MBEs on the Projects by hosting outreach efforts and leveraging other communication platforms.	MSA City Schools MWBD	
to the Executive Committee on its status.	B. Provide a timeline of opportunities for MBEs to learn about upcoming bid packages and important deadlines.	MSA City Schools	
6. Commit to an effort to utilize Local MBEs beyond the construction phase of the Projects, specifically in professional services.	A. Create a plan that will identify potential contracting opportunities in the ongoing operation of the schools.	City Schools	

## **Definitions of Terms in the Plan**

Advocacy Partners means business and/or trade associations that are organized to support and promote the utilization of minority and women-owned businesses in public and private procurement and business development opportunities.

**City Schools** means the Baltimore City Public Schools System, administered by the Chief Executive Officer under the direction and supervision of the School Board.

**CRMSDC-certified** means a minority-owned, operated, and controlled business that has obtained certification from the Capital Region Minority Supplier Development Council, which is a regional affiliate of the National Minority Supplier Development Council (NMSDC).

Executive Committee means the Executive Committee defined in the MOU.

GOMA means the Governor's Office of Minority Affairs.

**Local MBE** means an MBE with an address in the MDOT Directory, in the following order of priority: (1) within Baltimore City; (2) within a county that is contiguous to Baltimore City; and (3) within the State.

**MSA** means the Maryland Stadium Authority or its Program Manager for the Projects (Partners for Revitalization of Baltimore City Schools). **Minority Business Enterprise, State-certified MBE, or MBE** means a firm that satisfies the definition in Md. Code Ann., State Fin. & Proc. §14-301(f) and is certified under the State MBE program by the Maryland Department of Transportation (MDOT) under COMAR 21.11.03. A current directory of certified MBEs is available through the MDOT Office of Minority Business Enterprise, 7201 Corporate Center Drive, Hanover, Maryland 21076, (410) 865-1269, 1-800-544-6056, or TTY (410) 865-1342. The directory is also available on the MDOT website at <a href="http://mbe.state.md.us/directory/">http://mbe.state.md.us/directory/</a>.

**SBR or Small Business Reserve Program** means the program established in Md. Code Ann., State Fin. & Proc. §§14-501 – 14- 505.

STAT Committee means the STAT Committee defined in the MOU.

**Supplier Diversity Sub-group** means a workgroup, comprising MSA's MBE liaison, a representative of MWBD, a representative of Baltimore City Schools, a representative of GOMA, and representatives of MBE stakeholder organizations who will oversee the administration of the Plan and report to the Executive Committee on this subject. Members of the Supplier Diversity Sub-group who are representatives of MBE stakeholder organizations shall be deemed a "procurement official" under §13-211 of the State Finance and Procurement Article, Maryland Annotated Code, and an "official" under Title 5, Subtitle 5 of the General Provisions Article, Maryland Annotated Code, for purposes of any response to a request for qualifications, request for proposals, invitation of bids, or other solicitation connected with the Projects and for any awarded contract in connection with the Projects.

**WBENC-certified** means a woman-owned business that has obtained certification from the Women's Business Enterprise National Council (WBENC), a national 501(c)(3) non-profit organization.

# Exhibit 7c: Local Hiring Commitments for New Hires (Year 1 Schools)

Year I Schools

### Local Hiring Commitments for New Hires

\*As of July 2019

	Arlington	
Trade	Contractors	Local New Hires
02A - Earthwork	P&J Contracting Company	-
2B - Demolition, Abatement & IH Services	Interior Specialist	2
92C - Site Utilities 92D - Site Concrete	P&J Contracting Company Priority Concrete	
2G - Landscaping, Seed and Sod	Williams T King, Inc	
r3A - Building Concrete	Sody Concrete	
gB - Helical Piles	Foundation and Shoring Solution	
04A - Masonry	Karon Masonry	2
isA - Steel	SA Halac Ironworkers	2
6A - General Trades	Dustin Contraction, Inc	
17A - Roofing 19B - Tilling	Eastcoast Exteriors Allstate Floors	
90 - Resilient Flooring	Solara Flooring	
9D - Wood Athletic Flooring	Mastercare Flooring	
5A - Sprinkler	W.G. Tomko	2
6A - Electrical	BoMark Electric	
	Total	26
	Verified/ Final	N/A
	Arundel	
Trade	Contractors	Local New Hires
2A - Demolition/Hazmat 3A - Concrete	Engineered Demolition Premier Concrete	3
44A - Masonry	Karon Masonry	5
65A - Structural Steel	Strait Steel	
6A - Gen Trades/Rough Carp.	Engineered Demolition	4
7B - Roofing	Chu Contracting	
8C - Glass and Glazing	Glass Industries	
19A - Painting	JA Argetakis Contracting	3
99C - Flooring	Allstate Floors	1
3A - Plumbing and HVAC	Pro-Air	
16A - Electrical 11A - Earthwork & Utilities	Freestate Electric Cotton Construction	2
1A - Earthwork & Utilities	Total	38
	Verified/ Final	59
	Cherry Hill	
Trade	Contractors	Local New Hires
2A- Selective Demolition	ISI	
rsA- Concrete	Canvon	2
MA-Masonry MA-Metals	Karon Stewart Amos	
96A - Carpentry & General Trades	JP Construction	(Incl'd in 9A)
v7A - Roofing	IronsShore	(Including)
v7C - Fiber Cement Panels & Siding	сни	2
8C - Curtainwall And Storefronts	Glass Industries	
19A - Drywall & Acoustics	JP Construction	5
2A - Mechanical & Plumbing	Heffron	4
6A - Electrical	Action Electric	
1A - Earthwork & Utilities	Stella Mav	
	Total	26
	Verified/ Final	76
DOROTHY	I. HEIGHT (FORMALLY J.E.H.)	
Trade	Contractors	Local New Hires
B- LANDSCAPING	William T. King	
D- Demolition and Abatement	Rubble Bee	2
A-Masonry	KaRon Masonry	
A- Structural & Misc Steel	Kinsley Construction	
A- Curtainwall	Glass Industries	
A- Drywall, Framing, & Ceilings	J.A. Argetakis	
5A - Plumbing & HVAC	Heer Brothers	
5B- Sprinklers	Rellance	-
6A- Electrical	Grounded Total	18
	Total Verified/ Final	68
	S	
	Forest Park	
Trade	Contractors	Local New Hires
3A-Concrete	Sody	
4A- Masonry	KaRon Masonry	3
5A- Metals	Halac	
19A- Drywall & Acoustics	Finishes Inc.	
9B-Tilling	Tito	
		3
		2
2E- Fixed Audience Seating	Dynamic Denver-Elek	
2E- Fixed Audience Seating 22A- Mechanical & Plumbing	and the second se	
967-Paintings & Coatings 2E-Fixed Audience Seating 22A-Mechanical & Plumbing 31A- Earthwork	Denver-Elek	

	Fort Worthington	
Trade	Contractors	Local New Hires
2A - Demolition/Hazmat	Ritter & Paratore Contracting Inc	2
2B - Earthwork & Utilities	P&J Contracting Company Inc.	1
2C - Sitework & Utilities	P&J Contracting Company Inc.	1
2E - Landscaping	Warren H. Boyer, Inc.	1
3A - Concrete	GLB Concrete Construction	2
4A - Masonry	KaRon Masonry of Maryland, Inc.	6
6A - Gen Trades/Rough Carp.	Homewood General Contractors, Inc.	1
9A - Drywall & Ceilings	Cindell Construction, Inc.	2
9C - Tile	Allstate Floors	1
15A - Plumbing & HVAC	W.G. Tomko, Inc.	4
16A - Electrical	Brown and Heim, Inc.	3
	Total	2.
	Verified/ Final	7
	Frederick	and the second se
Trade	Contractors	Local New Hires
2A - Demolition	Barco	2
2B - Site Work/Site Utilities	JLN	2
2C - Landscaping	W.T. King, Inc.	1
3A -Concrete	Dance Brothers	3
4A - Masonry	KaRon Masonry of Maryland, Inc.	4
6B - Finish Carpentry	Fallston Supply, Inc.	1
7A - Roofing	Kalkrueth Roofing & Sheet Metal, Inc.	2
8A - Glass & Glazing	Brawner Builders, Inc.	2
9B - Drywall & Ceilings	J&G Acoustical Co.	5
15A - Plumbing & HVAC	Heffron Company	6
	Total	2
	Verified/Final	5
	Lyndhurst	
Trade	Contractors	Local New Hires
1-A Demolition & Abatement	ACECO	Local New Pilles
4 Masonry	First Choice Masonry	2
5 Structural Steel & Misc. Metals	Kinsley Manufacturing	
6 Millwork	Mahogany	
13 Skylight	Alternate	
18 Drywall	P&D Contracting	
20 Ceramic & Stone Mile	Allstate	
22 Flooring	Allstate Flooring	
36 Plumbing/HVAC/Controls	Heffron Company	14
38 Telecom. Security. AV&Proi Screen	Commerical Cabling & Sound	
	Total	4
	Verified/ Final	61
	Pimlico	
52020	E Contraction	
Trade	Contractors	Local New Hires
CM Allowance	Dustin Construction	
01A- Demolition & Abatement	Ritter & Paratore	
02A-Earthwork	P&J	
02B-Demolition-Phase 2	Interior Specialists	
o2C-Site Utilities	P&J Contracting	
02D-Site Concrete	P&J	
03A-Building Concrete	Dance Brothers	
03B-Helical Piles	Foundations and Shoring	
04A-Masonry	Karon	
o5A-Steel	SA Halac Iron	
o6A- General Trades	Dustin Construction	
07A-Roofing	Cole Roofing	
oqA-Drywall	Finishes, Inc	
09B-Tiling	L&R Floors	
ooC-Resilient Flooring	Solara Flooring	
09F-Paintings & Coatings	SCCP	
15A- Mechincal	Towson Mechanical	
15B- Sprinkler	Fire-Mark Inc	
	Total Verified/ Final	2
	certiled/ rinat	8
	Robert Poole	
Trade	Contractors	Local New Hires
21A - Fire Protection	Judd Fire Protection	
26A - Electrical	Grounded Electrical	
2B - Demolition & Abatement	Asbestos Specialists	_
3A - Building Concrete	GLB Concrete Const	
4A - Masonry	Karon Masonry	
5A - Metals	Steel Fab	
	Avena Contracting	
9A - Drywall & Acoustical		
	Comer Construction	
31A - Earthwork, Paving, Utilities 9F - Resinous Flooring	Comer Construction Durex Coverings	
9A - Drywall & Acoustical 31A - Earthwork, Paving, Utilities 9F - Resinous Flooring 9G - Painting	Comer Construction	

Total Commitments 283

# Exhibit 7c: Local Hiring Commitments for New Hires (Year 2 Schools)

#### Local Hiring Commitments for New Hires

#### Year II Schools

Bay-Brook				
Trade	Contractors	Local New Hires		
02A Demolition & Abatement	Interior Specialists	1		
04A Masonry	Karon Masonry	2		
o8A Openings	A.L Ingram	1		
09E Finishes	NLP Painting	1		
27A Communications	Compudata System	4		
	Total	0		

Calvin M. Rodwell			
Trade	Contractors	Local New Hires	
04A Masonry	Karon Masonry	2	
05B Misc. Metals & Ornamental Rails	Moxey	1	
06A.1 Rough Carpentry	Punch List Specialist Team	2	
07B Roofing	IronShore Contracting	1	
09A Drywall, ACT & Insulation	Dynamic Contracting	12	
23A Mechanical	W.G. Tomko Inc	1	
26A Electrical	BoMark Electric	1	
32B Site Concrete	Chevy Chase	1	
31A Earthwork	P&J Contracting Co.	1	
33A Site Utilities	P&J Contracting Co.	1	
	Total	23	

Fairmount-Harford				
Trade	Contractors	Local New Hires		
02A Demolition & Abatement	Interior Specialists			
03A Cast-in-Place Concrete	Premier Concrete, Inc	5		
06A General Trades	MCN/ SBI JV	3		
07B Roofing and Waterproofing	CHU Contracting, Inc	6		
09C Flooring and Tile	Business Flooring	1		
26A Electrical	Freestate Electrical	2		
	Total	21		

John Ruhrah			
Trade	Contractors	Local New Hires	
02A Demolition & Abatement	Rath Enterprises	13	
03A Cast-In-Place Concrete	Premier Concrete, Inc	3	
04A Masonry	Karon Masonry	2	
04B Masonry Restoration	Year	1	
06A General Trades	MCN/ SBI JV	2	
07B Roofing and Waterproofing	CHU Contracting, Inc	3	
09A Drywall & Acoustical	M3 Contracting	2	
23A Mechanical & Plumbing	Pro-Air, Inc.	1	
26A Electrical	Freestate Electrical	3	
31A Earthwork	Carter Site Services	3	
	Total	33	

Total Commitments:

166

	Mary E Rodman	
TRADE	CONTRACTORS	LOCAL NEW HIRES
02A Demolition & Abatement	Rath Enterprises, Inc.	3
03A Cast-in-place Concrete	Dance Brothers, Inc.	1
04A Masonry	Tricord Masonry, LLC	3
06A General Trades	MSN/SBI	2
07B Roofing	Autumn Contracting, Inc.	2
09A Drywall & Acoustical	Barnes and Associates	1
09C Resilient & Tile	Churchvile Tile and Marble, Inc.	1
09E Painting	J.A. Argetakis Contracting Compan	1
23A Plumbing & HVAC	W.G. Tomko, Inc	2
26A Electrical	BoMark Electric	1
31A Earthwork	Cotton Construction Company	2
	Total	19

	Medfield Heights	4
TRADE	CONTRACTORS	LOCAL NEW HIRES
04 Masonry & Sprayed Insulation	First Choice Masonry	12
07 Millwork & Casework	Cabinets by Design	2
12 Roofing	Kalkreuth Roofing	1
14 Drywall, ACT & Rough Carpentry	P&D Contractors	5
15 Painting & Wall Coverings	NLP Enterprises Inc.	1
16/19 Ceramic Tiles & Flooring	Allstate Floors & Construction, Inc.	4
33 Plumbing/HVAC/Controls	Denver-Elek	2
34 Electrical	Action Electric	1
35 Telecom & Security	Life Safty Solutions, Inc.	1
38 Site Utilities	Stella May Contracting, Inc.	1
	Total	3

	Patterson	
TRADE	CONTRACTORS	LOCAL NEW HIRES
03A CIP Concrete	Canyon Contracting	2
04A Masonry	Karon Masonry	1
07B Roofing, Metals Panels, Louvers, Grilles & Mechanical Screen Wall	East Coast Exterior	1
09D Painting	NLP Enterprises	2
31A Earthwor, Site Demo	P&J Contracting	1
31A Utilites	P&J Contracting	1
32A Asphalt Paving, Markings	P Flanigan & Sons	1
	Total	

	Walter P. Carter	
TRADE	CONTRACTORS	LOCAL NEW HIRES
02A Demolition & Abatement	The Berg Corporation	1
03A Building Concrete	Bay County Concrete	1
04A- Masonry	Karon Masonry	4
05A Metals	Formit Steel Co	1
O6A General Trades	Brawner	1
07A Roofing/ Metals Panels & Soffit	Tecta America Inc.	1
09A Drywall/Framing	P&D Contracting	8
22A Mechanical/Plumbing	GE Tignall	1
26A Electrical	BoMark Electric	2
31A Earthwork	Stella May Contracting	1
32A Landscaping	William T. King Landscaping	1
	Total	2

\*As of October 2019

SWING 1	SWING LOCATIONS		PROGRESS TO-D	DATE
Permanent School	Permanent Address	Swing School	Current Address (in Swing)	Move Date
Mary E. Rodman	3510 W. Mulberry Street Baltimore, MD 21229	West Baltimore Building	201 North Bend Baltimore, MD 21229	July 9 – 13, 2018
Calverton	1100 Whitmore Baltimore, MD 21216	West Baltimore Building	201 North Bend Baltimore, MD 21229	Jan. 24 – 27, 2019
John Ruhrah	701 Rappolla Street Baltimore, MD 21224	Baltimore Community/SE	6820 Fait Avenue Baltimore, MD 21224	December 23-27, 2019
Bay-Brook	4301 10 <sup>th</sup> Street Baltimore, MD 21225	Carter G. Woodson	2501 Seabury Road Baltimore, MD 21225	December 23-27, 2019
Calvin Rodwell	3501 Hillsdale Road Baltimore, MD 21207	Grove Park	5545 Kennison Avenue Baltimore, MD 21215	December 26 - 30, 2019
Harford Heights	1919 N. Broadway Baltimore, MD 21213	William C. March	2050 N. Wolfe Street Baltimore, MD 21213	1 <sup>st</sup> Phase June 28, 2019; Phase 2 July 1,2019
Cross Country	6100 Cross Country Blvd. Baltimore, MD 21215	Northwestern Building	6900 Park Heights Ave Baltimore, MD 21215	July 26, 2019
Walter P. Carter	820 E. 32 <sup>nd</sup> Street Baltimore, MD 21212	Winston Building	1101 Winston Ave Baltimore, MD 21212	1 <sup>st</sup> Phase: July 3, 2019 2 <sup>nd</sup> Phase: Aug. 15, 2019
Medfield	4300 Buchanan Avenue Baltimore, MD 21211	Chinquapin	900 Woodbourne Ave Baltimore, MD 21212	1 <sup>st</sup> Phase: July 3, 2019 2 <sup>nd</sup> Phase: Aug. 16, 2019
Govans	5801 York Road Baltimore, MD 21212	Chinquapin	900 Woodbourne Ave Baltimore, MD 21212	August 16, 2019
Robert Coleman	2400 Windsor Avenue Baltimore, MD 21216	Harriet Tubman	1807 Harlem Ave Baltimore, MD 21217	August 16, 2019
James Mosher	2400 W. Mosher Street Baltimore, MD 21216	Garrison	3910 Barrington Road Baltimore, MD 21207	August 25, 2019
➤ The total n	umber of schools c	urrently in swin	➤ The total number of schools currently in swing spaces for SY 2019/2	9/2020 is <u>12</u>

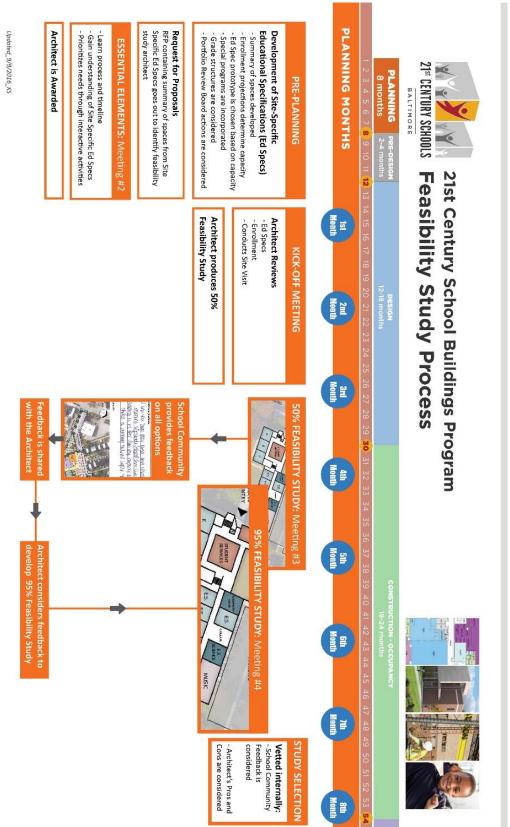
# Exhibit 8: Swing Space Schools

MONTHS 1 2 3 4 5 6 7 19 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 50 31 32 33 34 35 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50 51 52 53 55 55 a open to the entire community
 a input is collected from meeting participants
 a intervied for school core theam participants
 a open session; no public comment 200 OCCUPANCY Key CONSTRUCTION construction of a school takes an additional 18-24 months marked by multiple opportunities for school communities to provide input and feedback their vision for student success is a collaborative effort. The process for the design of each school building takes 18-24 months. The process for the Each school is unique. Creating modern, high-quality learning environments that meet the needs of individual school communities and support CONSTRUCTION: 4 cc 0 0 0 0 nent, FF&E (f Urban Design & Architectu Panel (UDAAP) review #2 **21st Century School Buildings Engagement Process** O O Concept Design working. 7 🕕 Schematic Design reviev O O Schematic Design worki G 0 Concept Design revi Urban Design & Ard Panel (UDAAP) revi Design Developme fixtures, and equi-The essential role of school stakeholders in the 21st Century School Buildings process. **DESIGN:** 4 cor G Final draw Baltimore City Department of inning INSPIRE process kicks INSPIRE G Tra DESIGN 12-18 months Request for proposal for design architect/engine itect/engineer is rted PRE-DESIGN MOU partners' bo. PRE-DESIGN 2-4 months 21st CENTURY SCHOOLS PLANNING: 4 co G 0 95% Feas G 0 50% F C O Ess > PLANNING 8 months 0 BALTIMORE Updated 1/13/2020

# **Exhibit 9: Building Engagement Process**

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# **Exhibit 10: Feasibility Study Process Map**